

Gaining a Better Understanding of How to Cope with Extreme
Low Probability and High Impact Shock Events

And What About Sea Level Rise?

ARUP

Paul Smith *

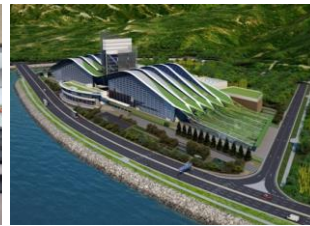
- Engineer
 - Arup
- Concerned Human Being

* **paul-c.smith@arup.com**

ARUP

ARUP

Arup is an independent firm of designers, planners, engineers, consultants and technical specialists offering a broad range of professional services.

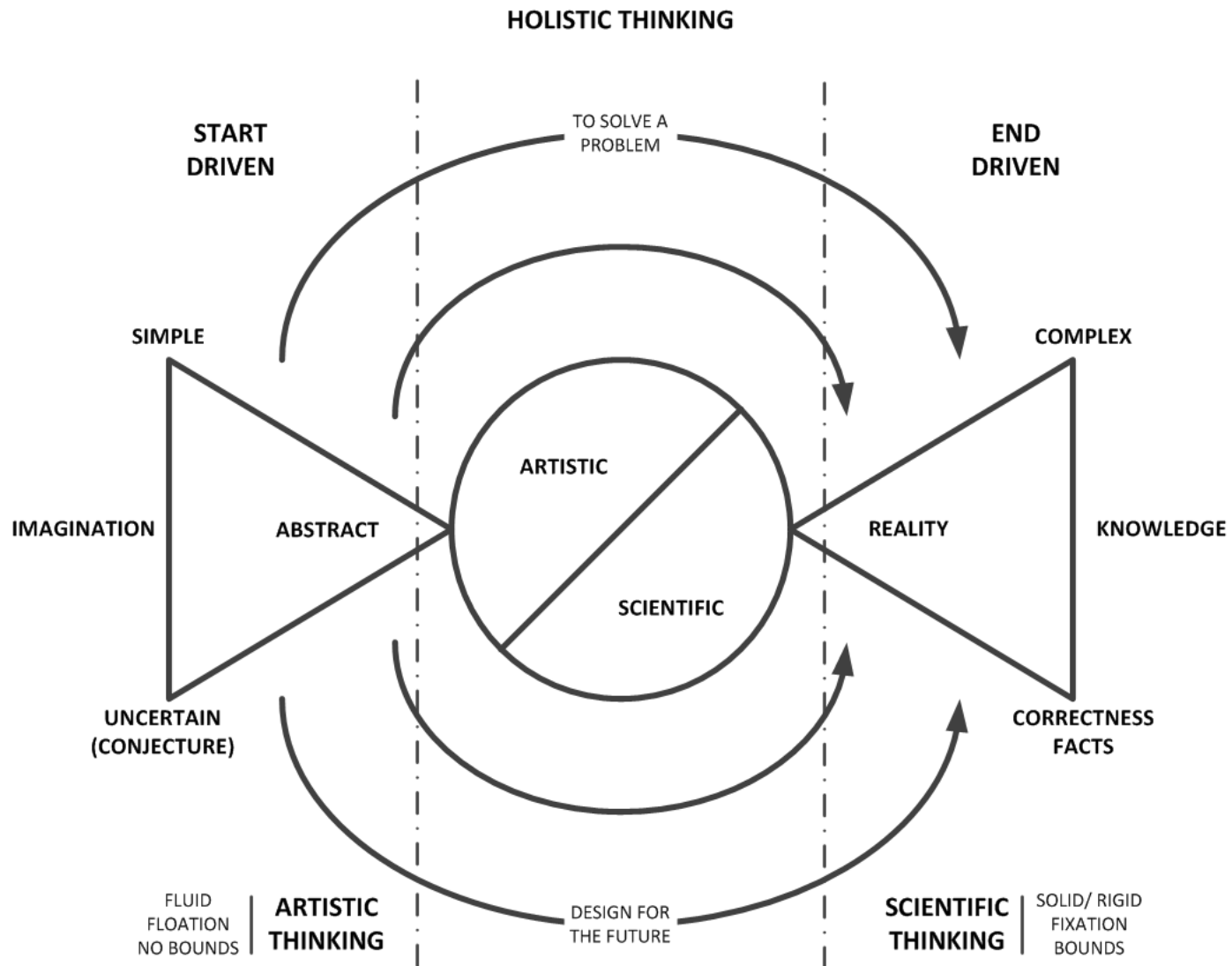


- Founded in 1946
 - Named after Ove Arup
 - 12,000 people
 - 92 offices in 40 countries
 - Projects have taken Arup us to over 160 countries
 - Arup is a wholly independent organisation
-
- Independent
 - Owned in trust for the benefit of its employees and their dependants
 - No shareholders or external investors
 - Able to determine our own priorities and direction as a business
 - This Direction - Making the World a Better Place with Climate Change!

ESKOM Hydro-Electric Plant Build, Stellenbosch, South Africa 1986







Principal Objectives

for Disaster / Accident Risk Reduction and Resilience Improvement, in cooperation with ODU, Norfolk VA.

- To perform quantitative assessments of the risk and impact posed by possible extreme natural hazard shock events of low probability and high impact. This requires evaluation analyses using both deterministic and probabilistic symbolic modelling.
- To carry out the quantitative assessments with realistic modelling data and information of the specific vulnerable system or location being analysed, as opposed to a "conservatively- oriented" approach. *{Please note: This "realistic" modelling approach will utilise "real" system data and information as far as possible, yet also being aware and accounting for the degree of uncertainty that possible shock events of low probability and high impact represent}.*
- Develop the logic, methodology and actual evaluation technique with real pilot assessments, recognising the need to perform these assessments, while gaining a better understanding of the limitations and constraints that this new approach presents.
- To identify and define particular areas in which future research and development may be fruitfully directed, while at the same time establishing a comprehensive educational framework that may be used by educational and training institutions for the future.
- To include independent peer scrutiny that interrogates the effectiveness, useability and validity of analysis results, and how the results may be best applied for establishing (i) disaster (and accident) risk reduction, (ii) resilience improvement and (iii) well founded coping strategies for low probability and high impact shock events.

Significant Objectives

for Disaster / Accident Risk Reduction and Resilience Improvement, in cooperation with ODU, Norfolk VA.

- To actively coordinate and cooperate the support needed for development of research, development and training to establish a recognised and accepted means for quantitative assessment of the risk and impact posed by extreme natural hazard shock events of low probability and high impact.
- To produce specific Pilot Example Studies of priority localities that are potentially vulnerable to low probability and high impact shock events. The results from the quantitative assessments will provide (i) disaster (and accident) risk reduction, (ii) resilience improvement and (iii) well founded coping strategies.
- To establish a Round-Robin Benchmarking initiative that may confidently be applied world-wide, while also establishing the basis for a future International Standard and Code of Practice.
- To establish an international forum for lessons learned and a culture for continuous improvement of the International Standard and Code of Practice.
- To gain recognition of the International Standard and Code of Practice, thereby introducing a recognised basis for financial regulation political governance to have a fairly rigorous and consistent means of applying a systemic disaster risk reduction and resilience improvement evaluation technique that is able to address society's technical infrastructure, social well being and environmental impact from extreme natural hazard shock events of low probability and high impact.



Technical Innovation in Nuclear Civil Engineering – TINCE 2014
Paris (France), September 1st – 4th, 2014



The Holistic Integrity Test (HIT¹) for Designers.

Concept of **Holistic Integrity Test** first introduced in 2014 is to **HIT** the Nuclear Facility, its plant, contained dangers and its specific / regional site to determine how it copes with a severe shock event, specifically addressing onerous threats and shocks – accounting for **Before, During and After** the Accident.

The **HIT** was explained at TINCE 2014 in terms of a Nuclear Facility, addressing three fundamental risk reduction goals, although the technique is universally applicable:

- The ability to tolerate and withstand shocks, while continuing to sustain key safety functions;
- The ability to wisely direct and manage the crisis situation, accounting for the diverse scenarios that could occur;
- To be able to quickly recovery and stabilise to a safe and secure state that is stable and sustainable in the long term.



Gaps	Holistic Disaster & Accident Risk Assessment Gap Issues:
Gap 1.	Understanding and knowledge by modeling of disasters and emergent accidents should be based on a standard quantitative risk analysis logic, methodology and process.
Gap 2.	Future modeling of disasters and emergent accidents to achieve risk reduction and resilience improvement should be consistent, validated and verifiable to an international standard and code of practice.
Gap 3.	Education, training and documentation related to disasters and accident risk reduction and resilience improvement should be standardised, establishing standard terms / glossary.
Gap 4.	New and improved holistic system modeling techniques for analysing disasters and emergent accidents to achieve risk reduction and resilience improvement should be developed. {For example:- the HIT or Holistic Integrity Test}.
Gap 5.	Holistic system modeling used to analyse disasters and accidents for risk reduction and resilience improvement should integrate both deterministic and probabilistic quantitative techniques.
Gap 6.	Holistic system modeling used to analyse disasters and accidents for risk reduction and resilience improvement should apply quantitative, contiguous and consistent risk / consequence criteria.
Gap 7.	Holistic system modeling used to analyse disasters and accidents for risk reduction and resilience improvement should model the complete cycle – before, during and after; to sustainability.
Gap 8.	The degree of holistic system structural damage that can be caused by extreme hazards and its ultimate effect to inhibit, hamper and degrade coping (strategy, capability and scale).
Gap 9.	The role and importance of network systems in terms of their vulnerability and possible weakness when exposed to hazards, together with the resultant damage caused to the networks for a given set of extreme hazards.
Gap 10.	The role and importance of structural/technical network systems that are the basis of essential services and supplies. {For example:- water, electricity and gas}.

Gaps	Holistic Disaster & Accident Risk Assessment Gap Issues:
Gap 11.	The role and importance of structural/technical network systems that are the basis of normal, emergency, accident and disaster coping strategies. {For example:- monitoring, surveillance, voice and data communications to command and control}.
Gap 12.	The role and importance of the structural and non-structural emergency coping supply chain to provide supplemental essential water, food and medicines.
Gap 13.	Understanding the economic response to severe shocks, how the economic system can react and adapt.
Gap 14.	Understanding the interactions between the economic intrinsic dynamic shock have can arise during financial crises, compared to the normal business cycle.
Gap 15.	Understanding how immediate financial crises due to severe shocks are coped with by the public household, companies, local and wider government.
Gap 16.	The explicit and implicit nature of disaster and accident mitigation coping cycles before, during and after the severe shock event.
Gap 17.	The standard and practical basis for disaster and accident response, recovery, reconstruction, rehabilitation, re-economisation and future long term sustainability.
Gap 18.	Uncertainty and variability of the analysis techniques for disaster risk reduction and resilience improvement in terms of best logic, methodology and process practice.
Gap 19.	The need to minimise data and analysis biases that introduce uncertainty and erroneous modelling results due to (i) hazard bias, (ii) temporal bias, (iii) accounting bias, (iv) criteria bias, (v) geography bias, (vi) systemic bias, (vii) lower threshold bias, (viii) upper artificial frequency / magnitude cut bias and (ix) geographical bias.
Gap 20.	Monitoring and collection of data from hazards, disasters and accidents should be standardised and be based on a generally accepted code of practice.

The past conceptual basis for risk has been and still is:

Probability x Consequence = a form of theoretical *value*

Probability x Consequence = *A Number* ~ 1.23×10^{-6} per annum

or

Vulnerability x Hazard = another form of theoretical *value*

Vulnerability x Hazard = *A Number'ish* ~ *I Think?*

Simple (too simple maybe), Fixed, A Number and Useful...?

Reactor Safety Study

An Assessment of Accident Risks in U.S. Commercial Nuclear Power Plants

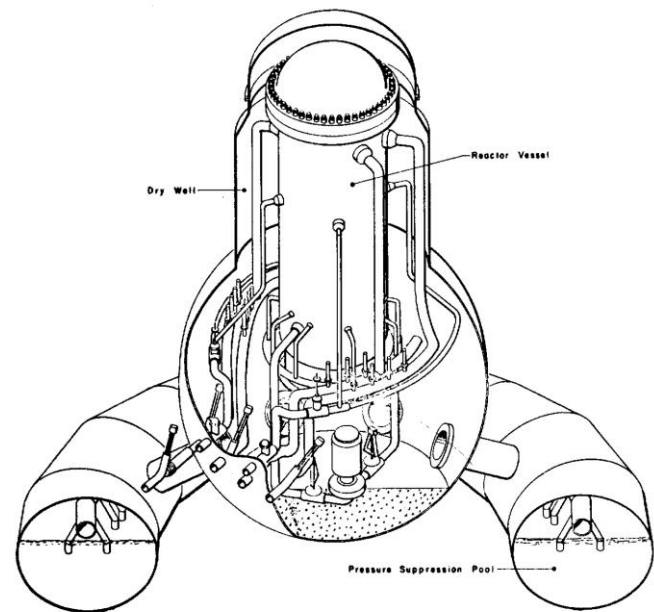


FIGURE 35 Schematic of Reactor Coolant System for BWR - Inside of the Primary Containment

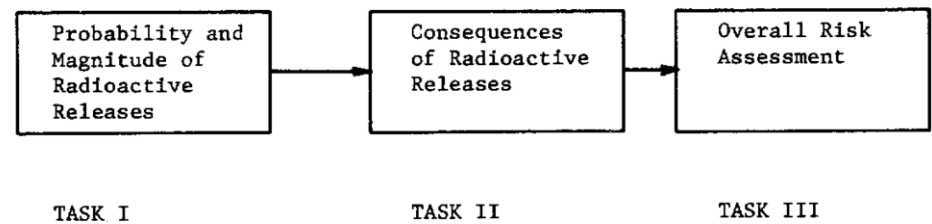


FIGURE 4-1 Major Tasks of Study

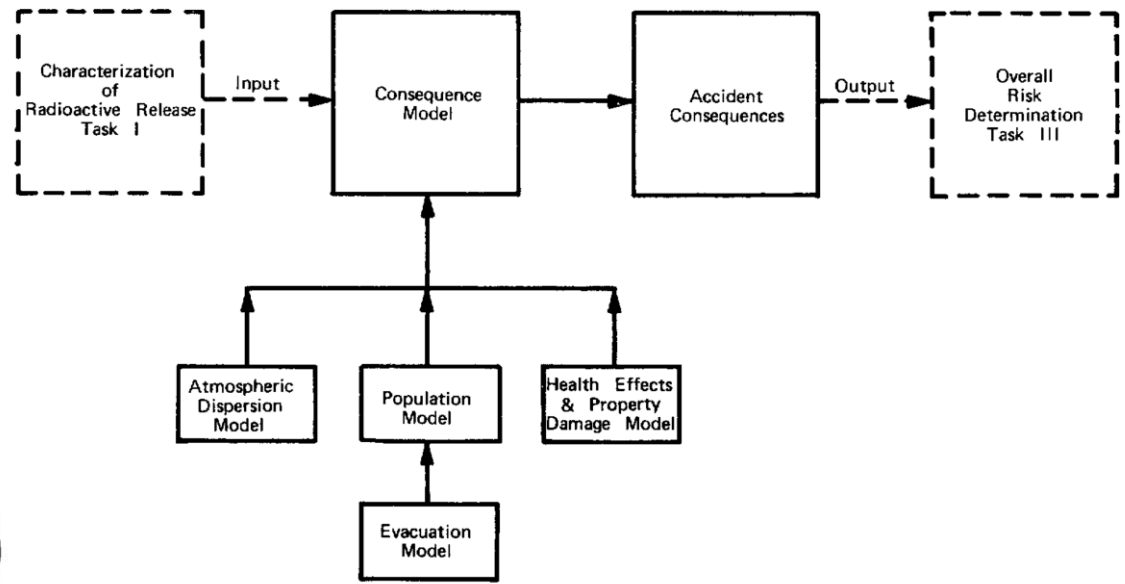


FIGURE 4-6 Subtasks in the Determination of the Consequences of Radioactive Releases Task II (Appendix VI)

Reactor Safety Study

An Assessment of
 Accident Risks in U.S. Commercial
 Nuclear Power Plants

Symbolic Event Tree

- Systematic Evaluation
- Inductive Reasoning
- Causal Direction
- Forward Method
- Start at Basic Events
- Hazard and Risk Analysis
- Single Point Failures
- Need System Knowledge
- Need Basic Events
- Need Conditional Data
- Complete Causal Tree

*Induce Succeed / Fail Events
 from Lower Basic Events*

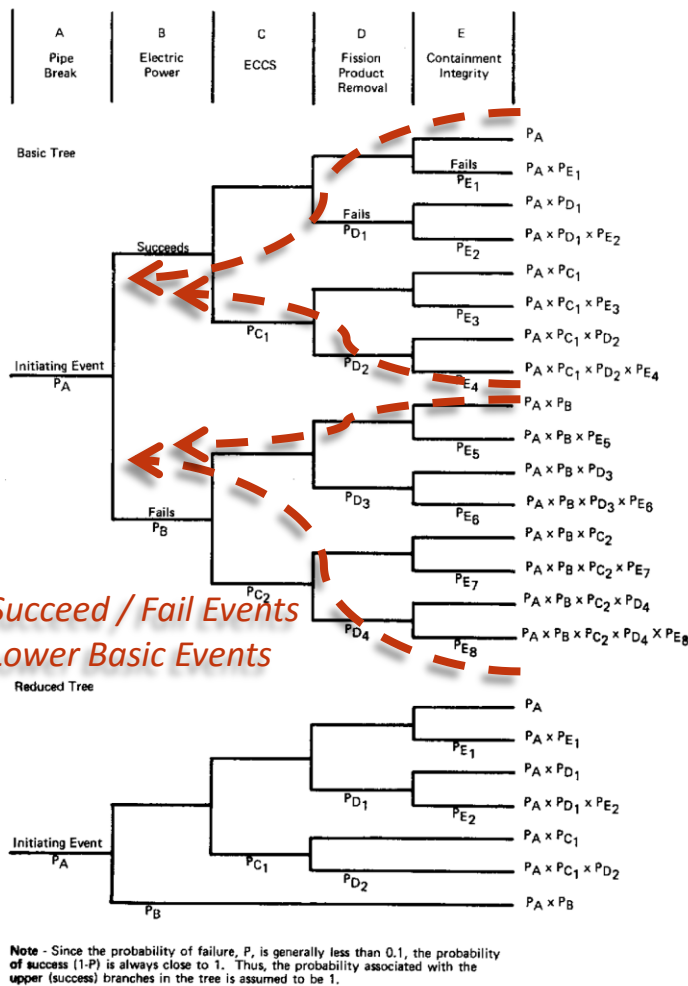


FIGURE 4-4 Simplified Event Trees for a Large LOCA

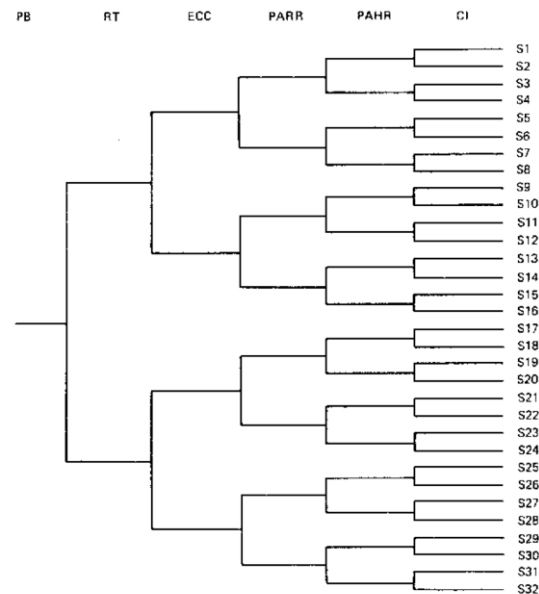


Figure 1 Illustrative Event Tree for LOCA Functions

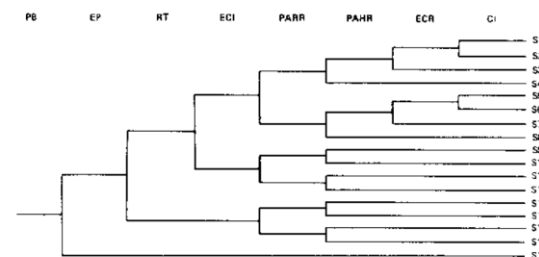


Figure 2 Functional LOCA Event Tree Showing Effects of Inter-relationships

Reactor Safety Study

An Assessment of
 Accident Risks in U.S. Commercial
 Nuclear Power Plants

Symbolic Fault Tree

- Partial-Expert Evaluation
- Deductive Reasoning
- Anti-Causal Direction
- Backward Method
- Start at System Failure
- Backwards to Possible Causes
- Consequence Analysis
- Don't Need System Knowledge
- Don't Need Basic Events
- Need Good Sense
- Limit to Anti-Causal Tree

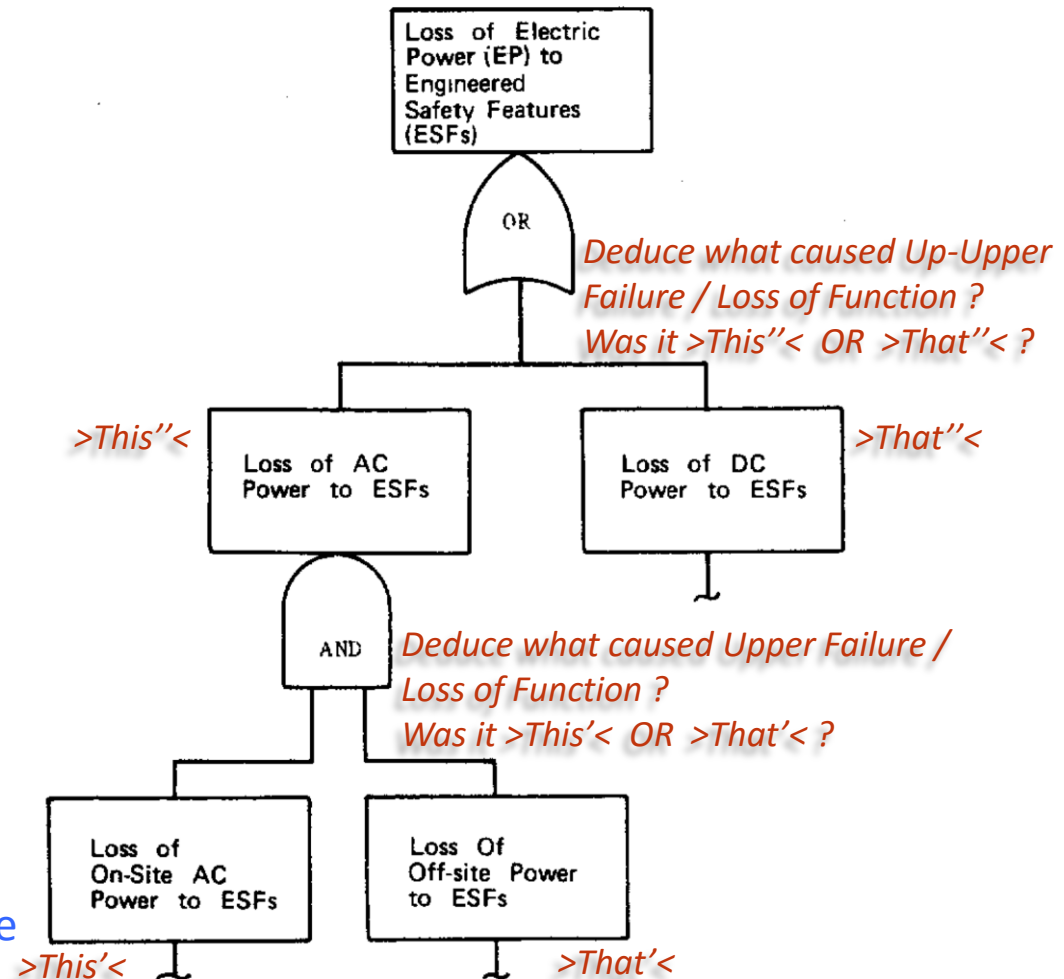
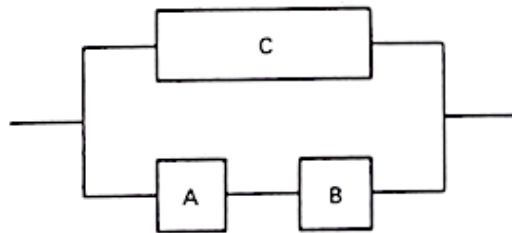
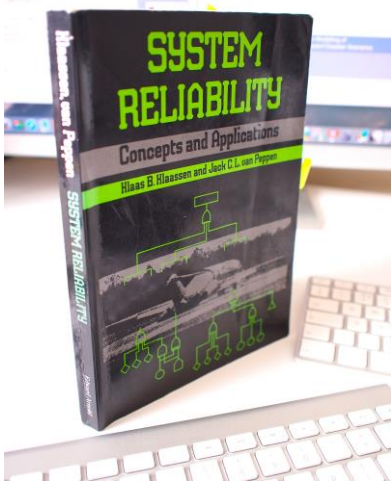
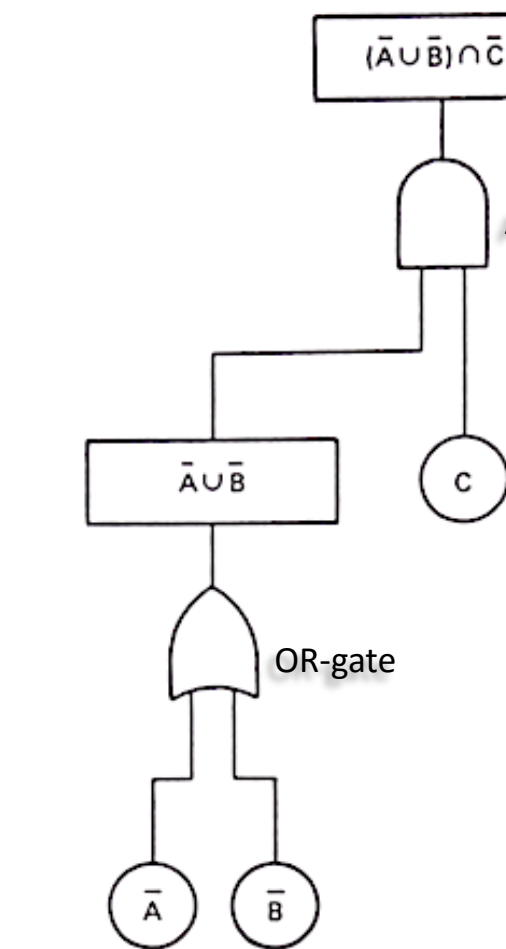


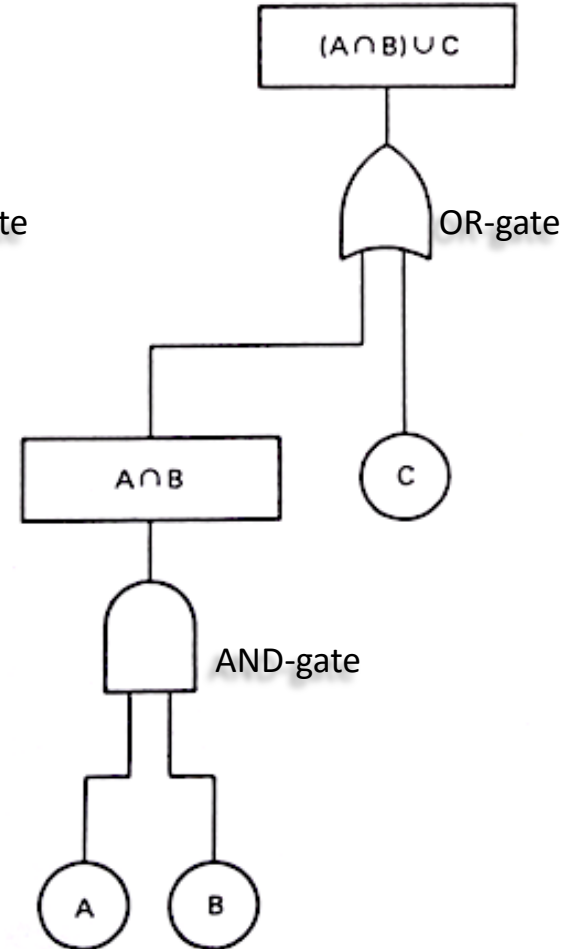
FIGURE 4-5 Illustration of Fault Tree Development



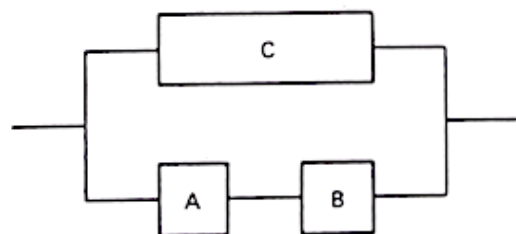
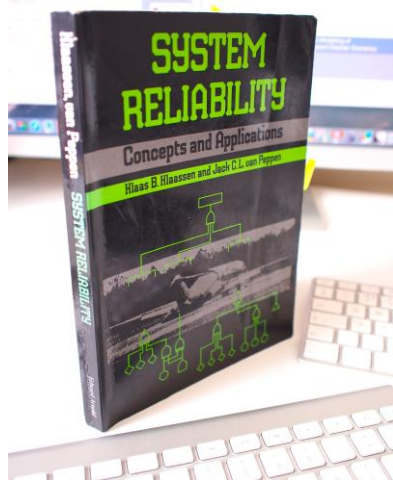
A Functional "System" of
Components A, B and C



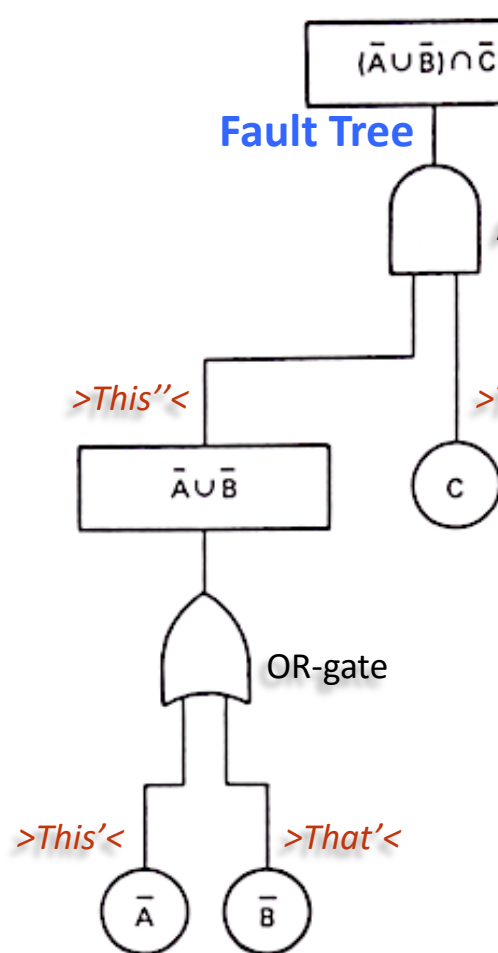
Symbolic Fault Tree of the
"System"
~ Negative Approach ~



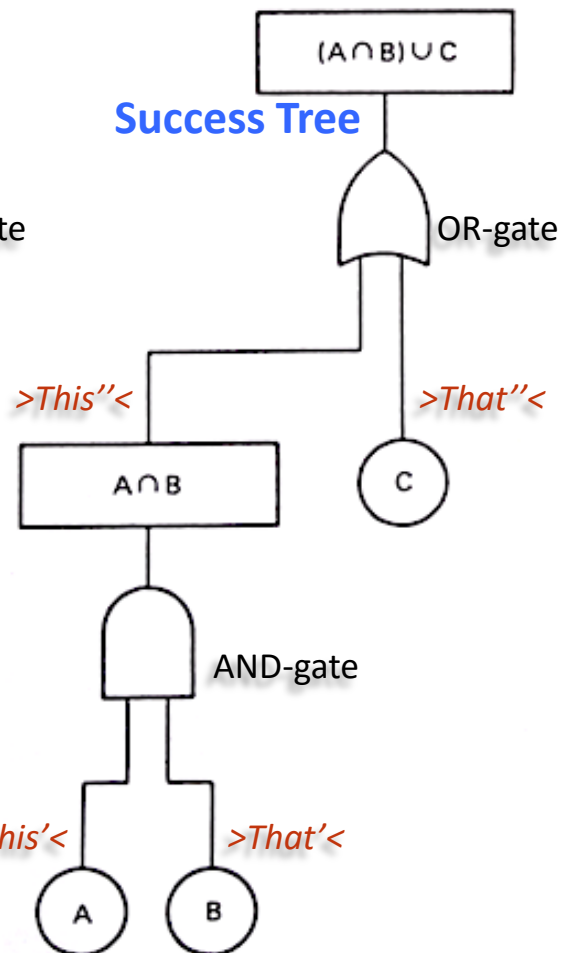
Symbolic Success Tree of
the "System"
~ Positive Approach ~



A Functional "System" of
Components A, B and C

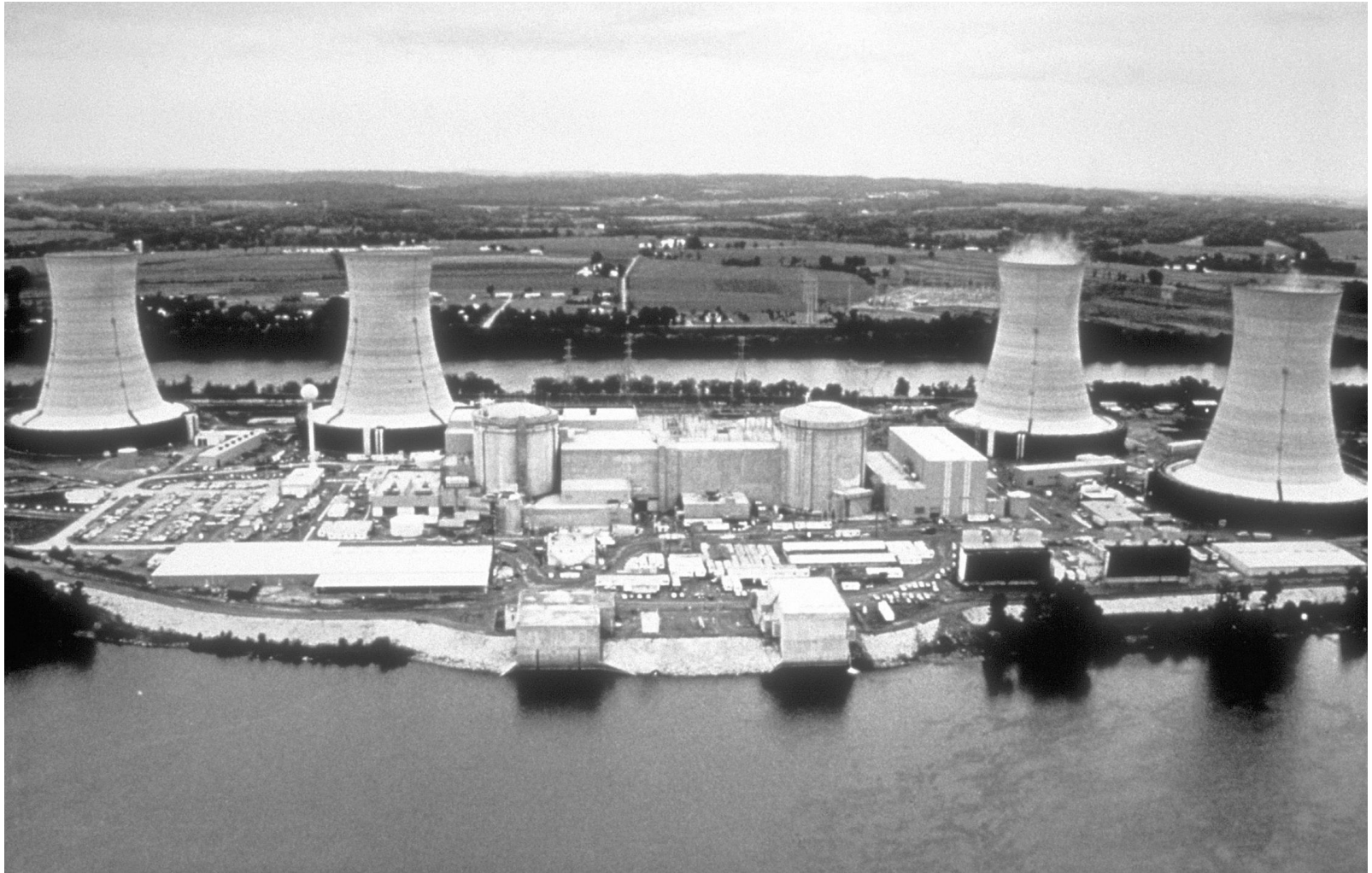


Symbolic Fault Tree of the
"System"
~ Negative Approach ~



Symbolic Success Tree of
the "System"
~ Positive Approach ~

1979



Three Mile Island Nuclear Accident – 28th March 1979

1986



Chernobyl Nuclear Accident – 26th April 1986

2011



Fukushima Daiichi Nuclear Accident – 11th March 2011

This report is meant to reinforce the administrative authority of the legislative body and strengthen oversight activities on issues related to nuclear power. As the first independent commission chartered by the Diet in the history of Japan's constitutional government, we would like to emphasize how important it is that this report be utilized, for the Japanese people and for the people of the world.

THE EARTHQUAKE AND TSUNAMI of March 11, 2011 were natural disasters of a magnitude that shocked the entire world. Although triggered by these cataclysmic events, the subsequent accident at the Fukushima Daiichi Nuclear Power Plant cannot be regarded as a natural disaster. It was a profoundly manmade disaster – that could and should have been foreseen and prevented. And its effects could have been mitigated by a more effective human response.

Our report catalogues a multitude of errors and willful negligence that left the Fukushima plant unprepared for the events of March 11th 2011. For all the extensive detail it provides, what this report cannot fully convey – especially to a global audience – is the mindset that supported the negligence behind this disaster.

CHAIRMAN:



KIYOSHI KUROKAWA



The National Diet of Japan

The official report of
The Fukushima
Nuclear Accident Independent
Investigation Commission



THE NATIONAL DIET OF JAPAN
FUKUSHIMA NUCLEAR ACCIDENT INDEPENDENT INVESTIGATION COMMISSION
(NAIIC)

2012

To:

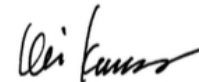
MR. TAKAHIRO YOKOMICHI, SPEAKER OF THE HOUSE OF REPRESENTATIVES
MR. KENJI HIRATA, PRESIDENT OF THE HOUSE OF COUNCILLORS
THE NATIONAL DIET OF JAPAN

THE UNPRECEDENTED NUCLEAR ACCIDENT that began on March 11, 2011 is the subject of the following report, which we hereby present to the members of the National Diet of Japan for their review. We do this in accordance with the Act Regarding the Fukushima Nuclear Accident Independent Investigation Commission.

Our investigative task is adjourned today, some six months after the appointment of our Chairman and Members in December of 2011.

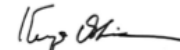
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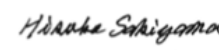


KIYOSHI KUROKAWA

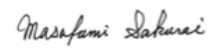
MEMBERS:



KENZO OSHIMA



HISAKO SAKIYAMA



MASAFUMI SAKURAI



YOSHINORI YOKOYAMA



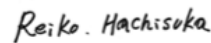
MITSUHIKO TANAKA



KOICHI TANAKA



KATSUHIKO ISHIBASHI

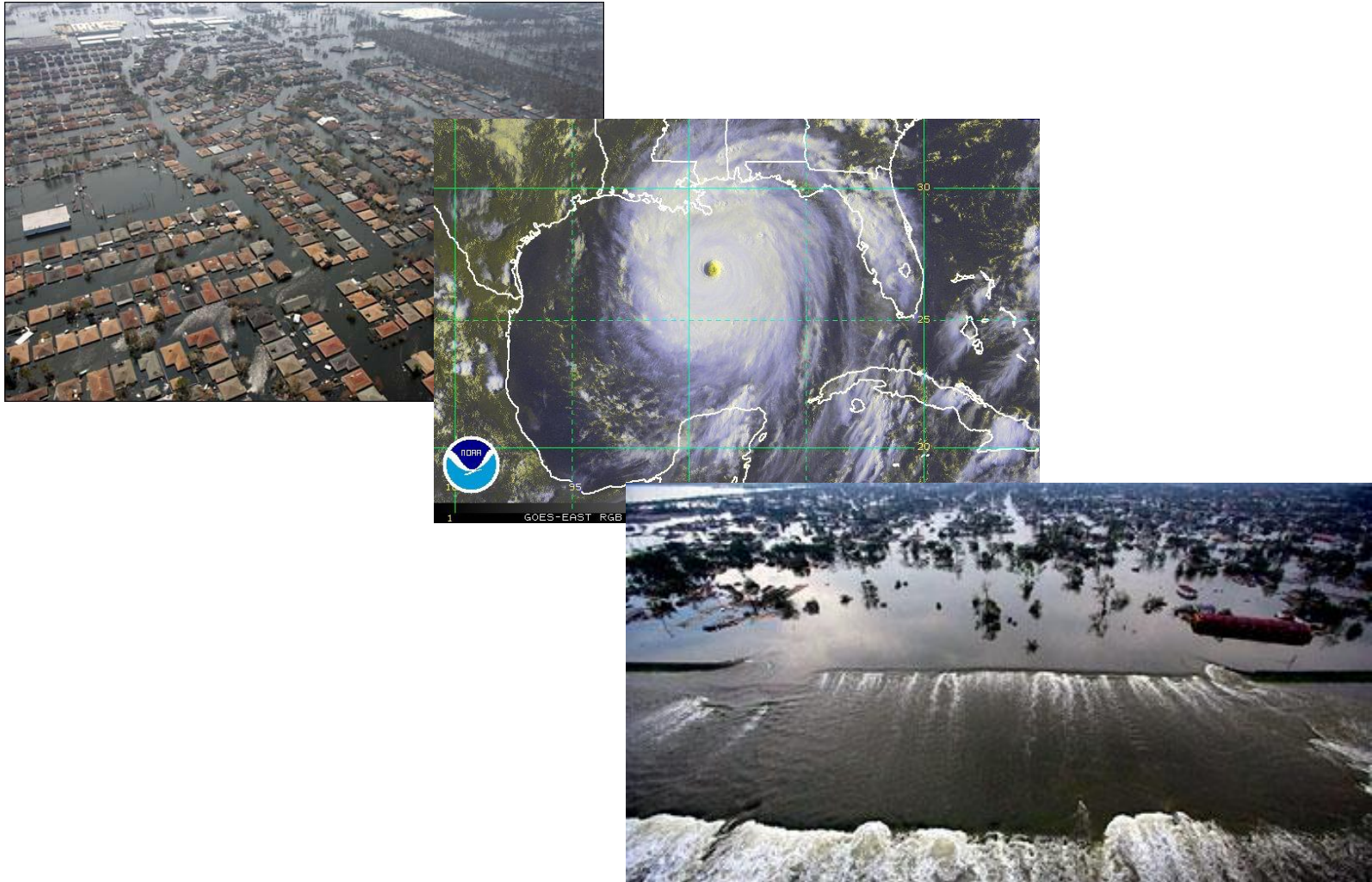


REIKO HACHISUKA



SHUYA NOMURA

2005

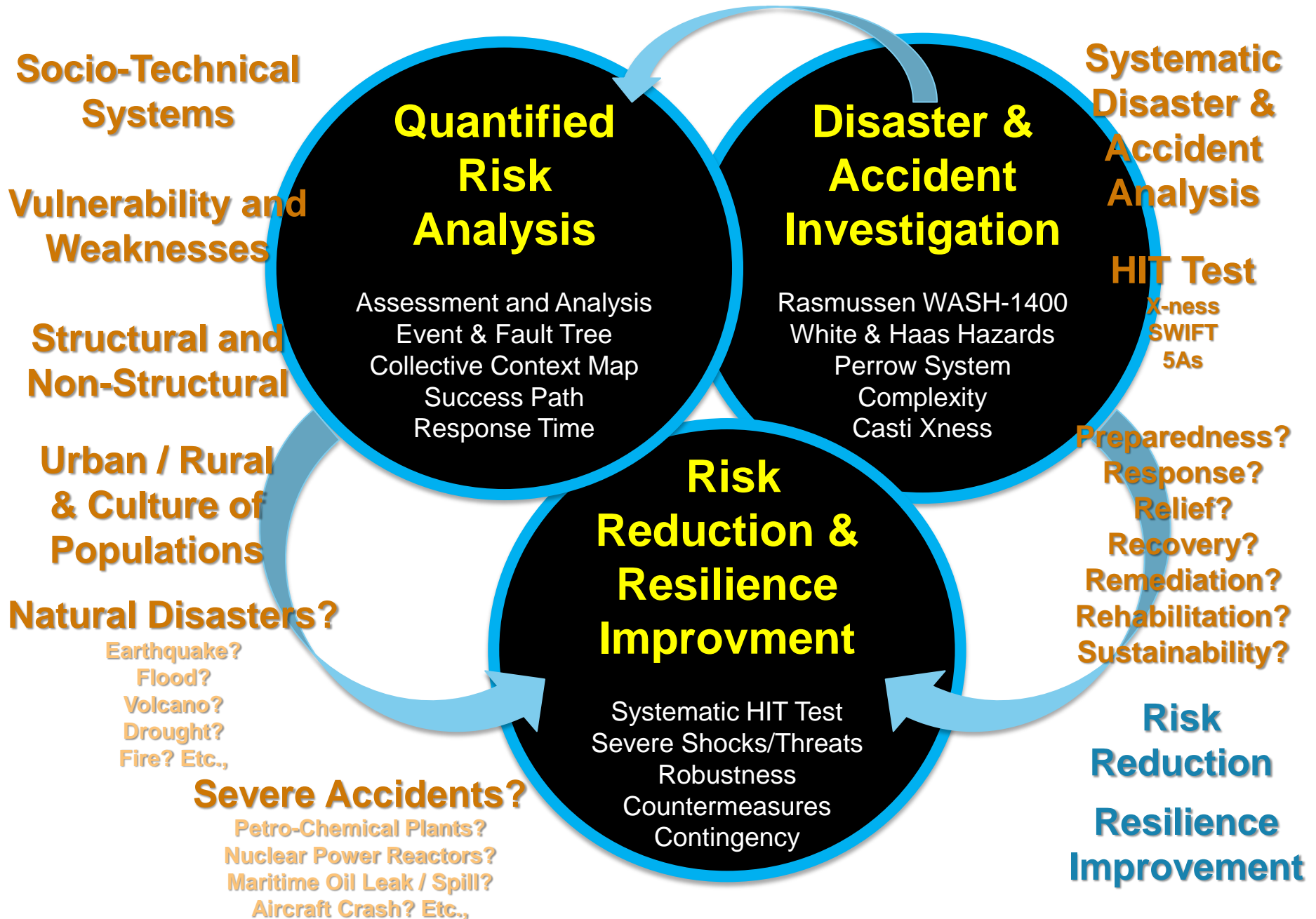


Hurricane Katrina – 23rd to 31st August, 2005

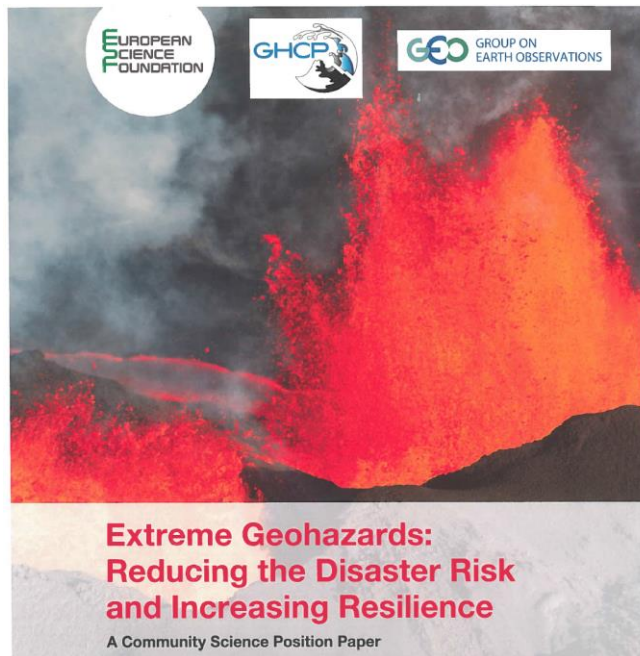
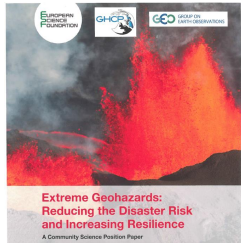
2012



Hurricane Sandy - 22nd to 31st October, 2012

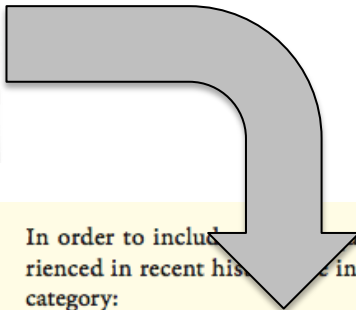
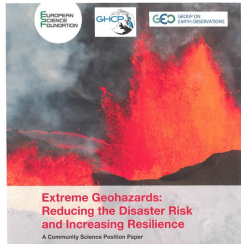


European Science Foundation (ESF), Group on Earth Observations (GEO), and the Geohazard Community of Practice (GHCP); Extreme Geohazards: Reducing the Disaster Risk and Increasing Resilience.



Authors

- **Hans-Peter Plag**
Climate Change and Sea Level Rise Initiative,
Old Dominion University, Norfolk, VA, USA
- **Sean Brocklebank**
School of Economics, University of Edinburgh, UK
- **Deborah Brosnan**
One Health Institute, University of California Davis,
Davis, CA, USA
- **Paola Campus**
European Science Foundation, Strasbourg, France
- **Sierd Cloetingh**
Department of Earth Sciences, Utrecht University,
The Netherlands
- **Shelley Jules-Plag**
Tiwah UG, Rossbach, Germany
- **Seth Stein**
Department of Earth and Planetary Sciences,
Northwestern University, Evanston, IL, USA



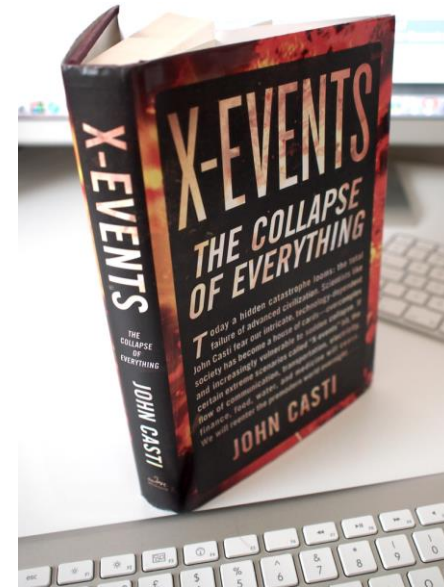
In order to include recent events experienced in recent history, we introduce a fourth category:

- **Major Disasters** are those exceeding \$100 billion in damage and/or causing more than 10,000 fatalities.

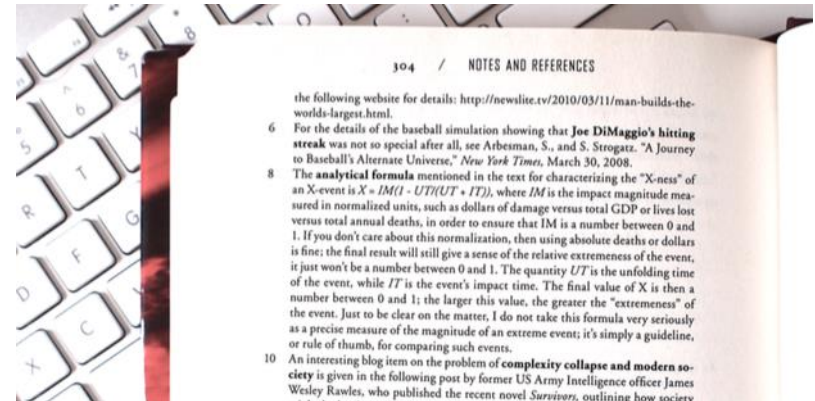
Although it is not straightforward to quantitatively assess X-events, a simple equation gives a quantitative indication of the relative importance of an event. Casti (2012) defines:

$$X = \frac{\delta E}{E} \left(1 - \frac{U}{U+I} \right) \quad (1)$$

where X is the X-ness of an event (a measure of the impact of the event), E the impacted ensemble (e.g. impact on the gross domestic product or the total annual deaths in the impacted region), δE the change in the ensemble due to the event, U the unfolding time of the event, and I the impact time. This equation is used to characterise the X-ness of recent events causing major disasters and to estimate the present-day X-ness of past events. Estimating the unfolding and impact time may be difficult in some cases. In the case of disasters caused by geohazards, we consider the unfold-



$$X_{\text{ness}} \sim \delta E/E (1 - (U/[U+I])) \quad \text{Casti 2012}$$



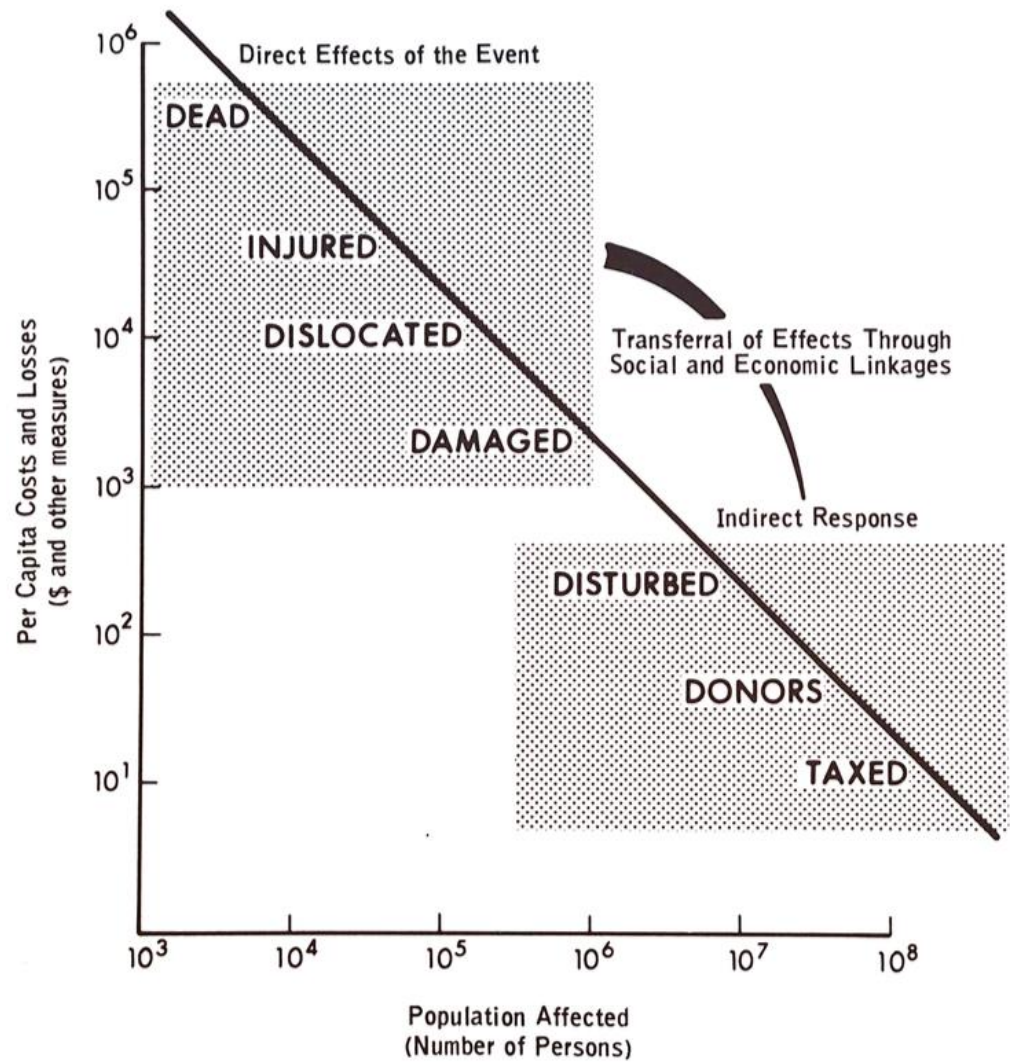
Assessment of Research on Natural Hazards;
Editors - Gilbert F. White and J. Eugene Haas,
MIT Press, 1975.



FIGURE 3-8

IMPACT OF DISASTER: A CONTINUUM OF EFFECTS

1975



(adapted from Bowden and Kates , 1974)



1975

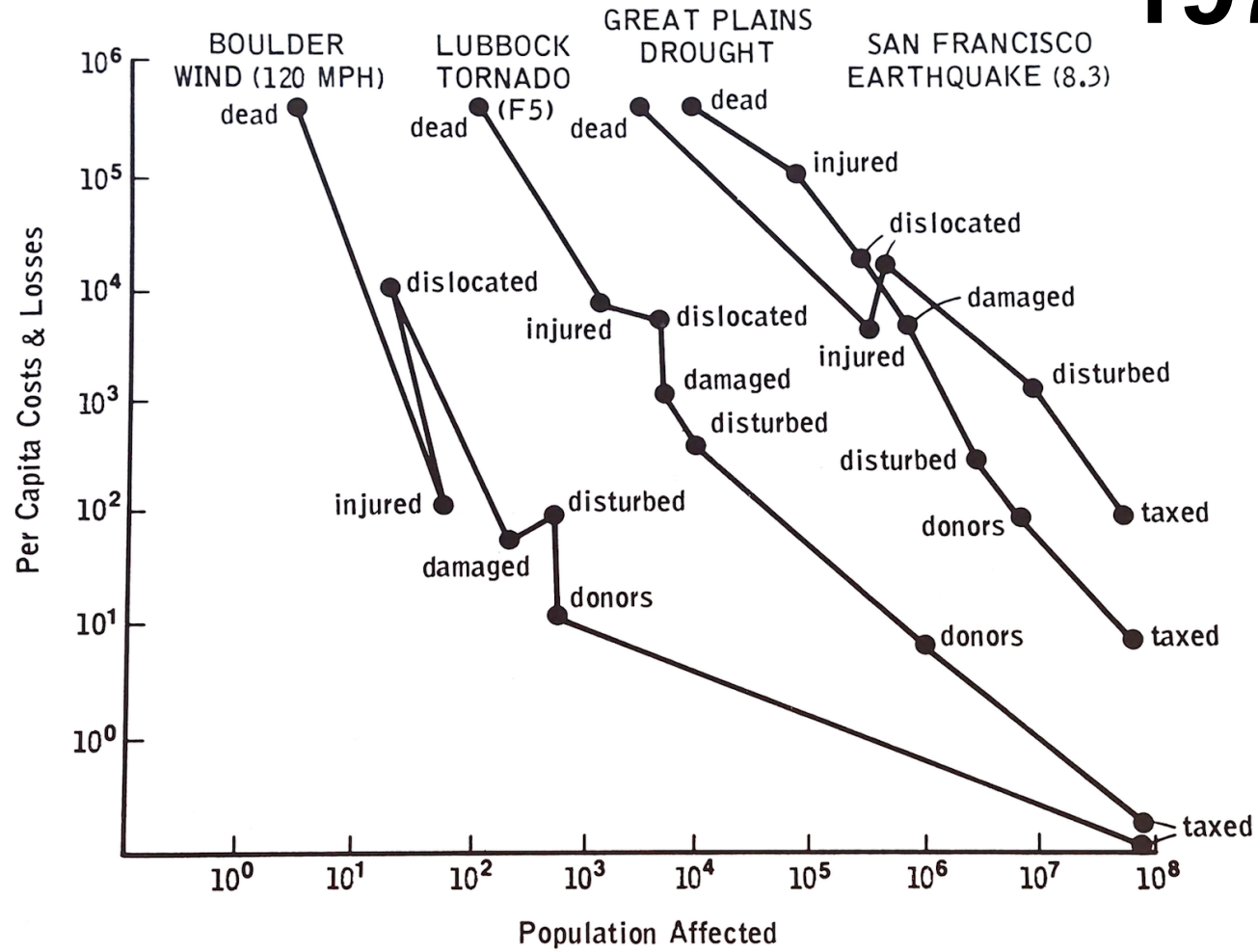
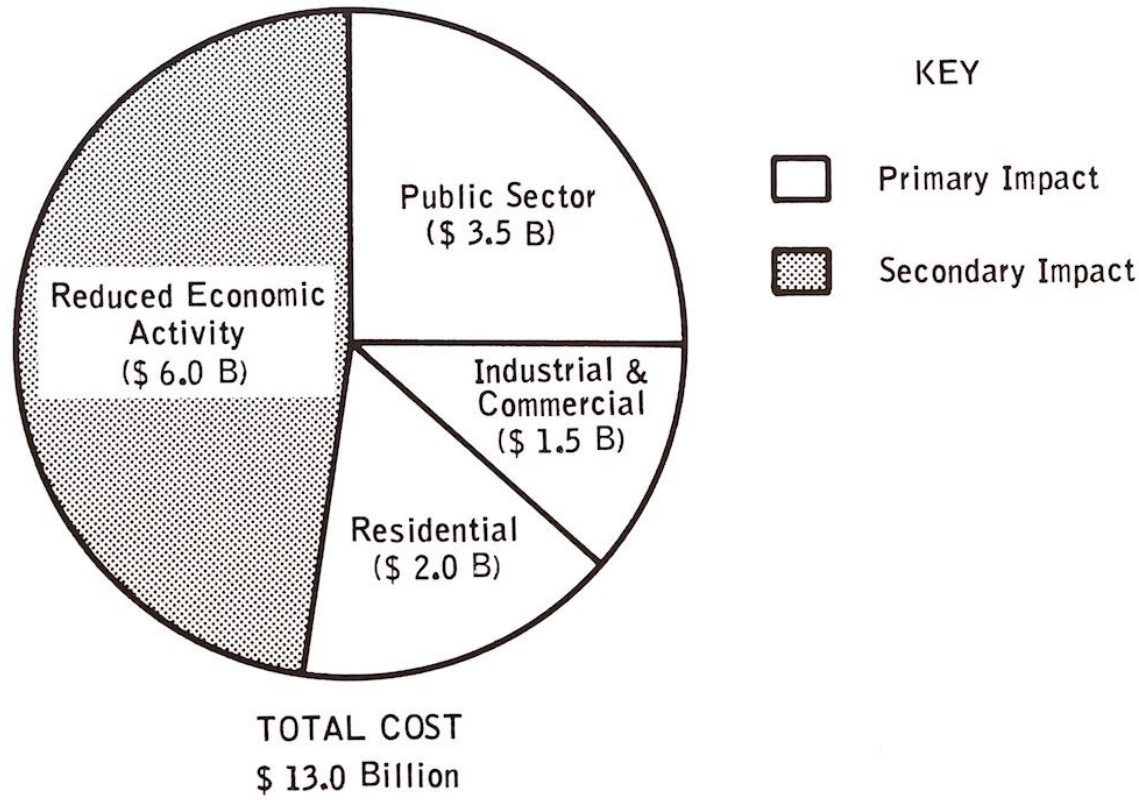


FIGURE 3-9
DISRUPTIVE EFFECTS COMPARED



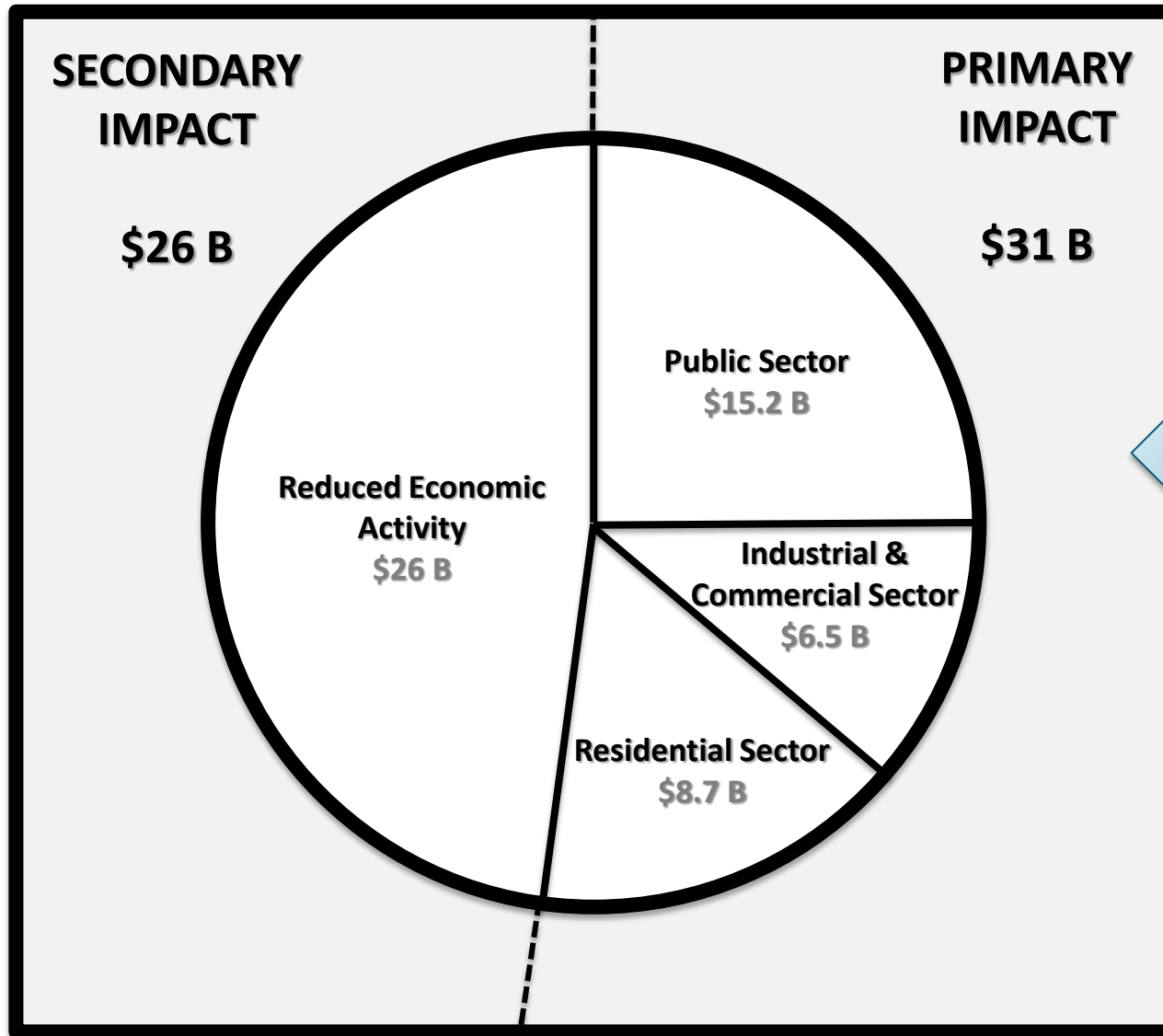
FIGURE 3-10
BREAKDOWN OF LOSSES FROM A REPETITION OF AN EARTHQUAKE
IN SAN FRANCISCO OF THE SAME MAGNITUDE OF THAT IN 1906



(Cochrane, 1974)

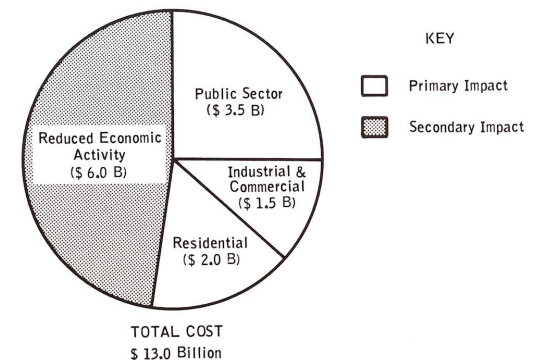
PRIMARY + SECONDARY IMPACT = \$57 B

2014

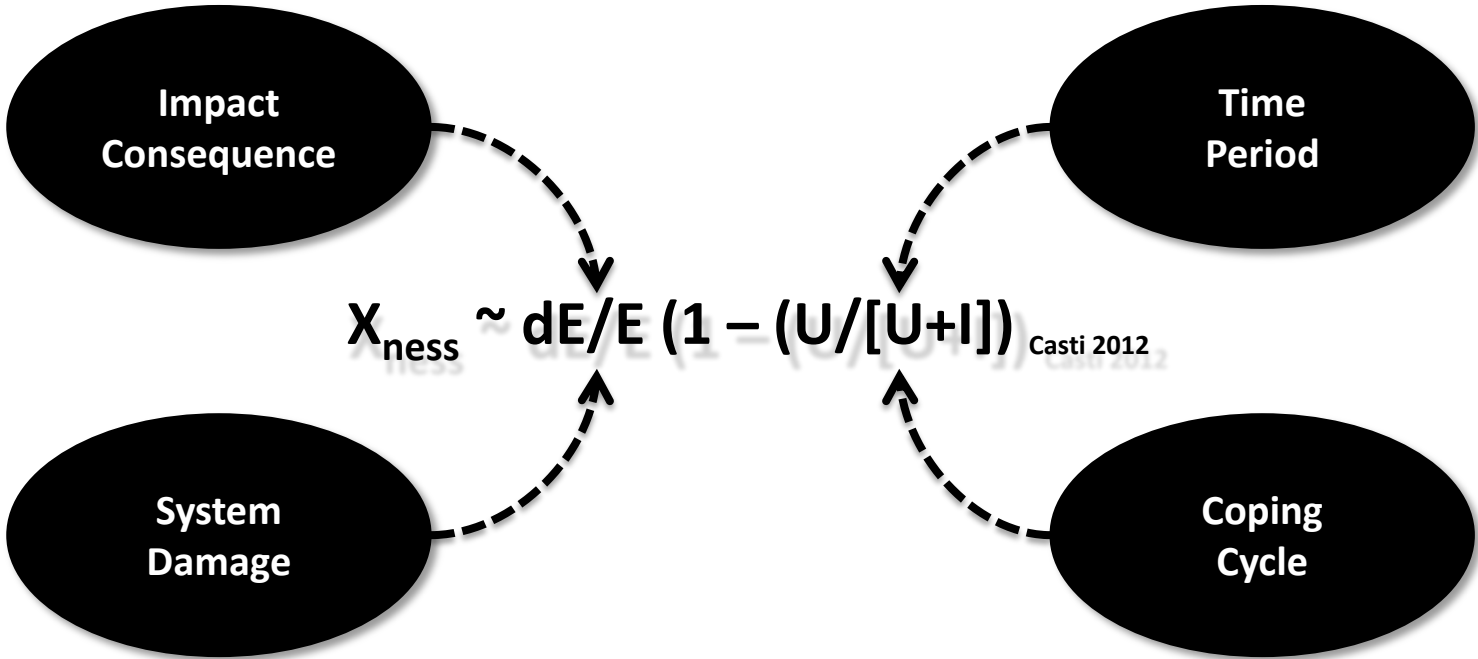
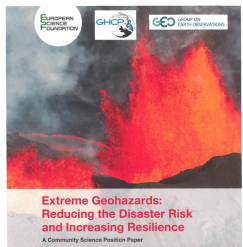


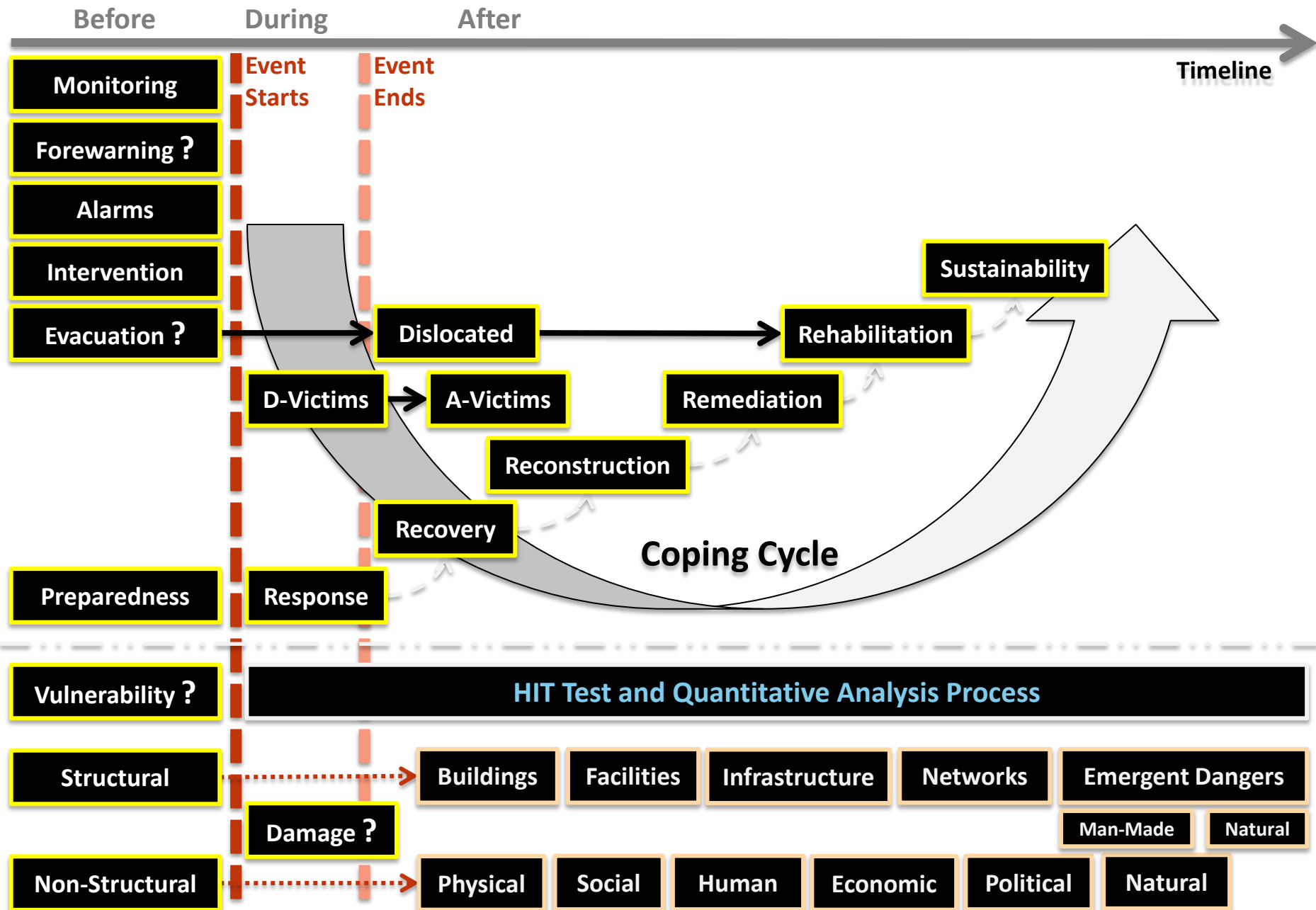
Breakdown of Primary and Secondary Economic Losses for an imagined repeat of the 1906 San Francisco Earthquake, based on 2014 cost projection from 1975; using Cochrane, White & Haas natural hazard analyses.

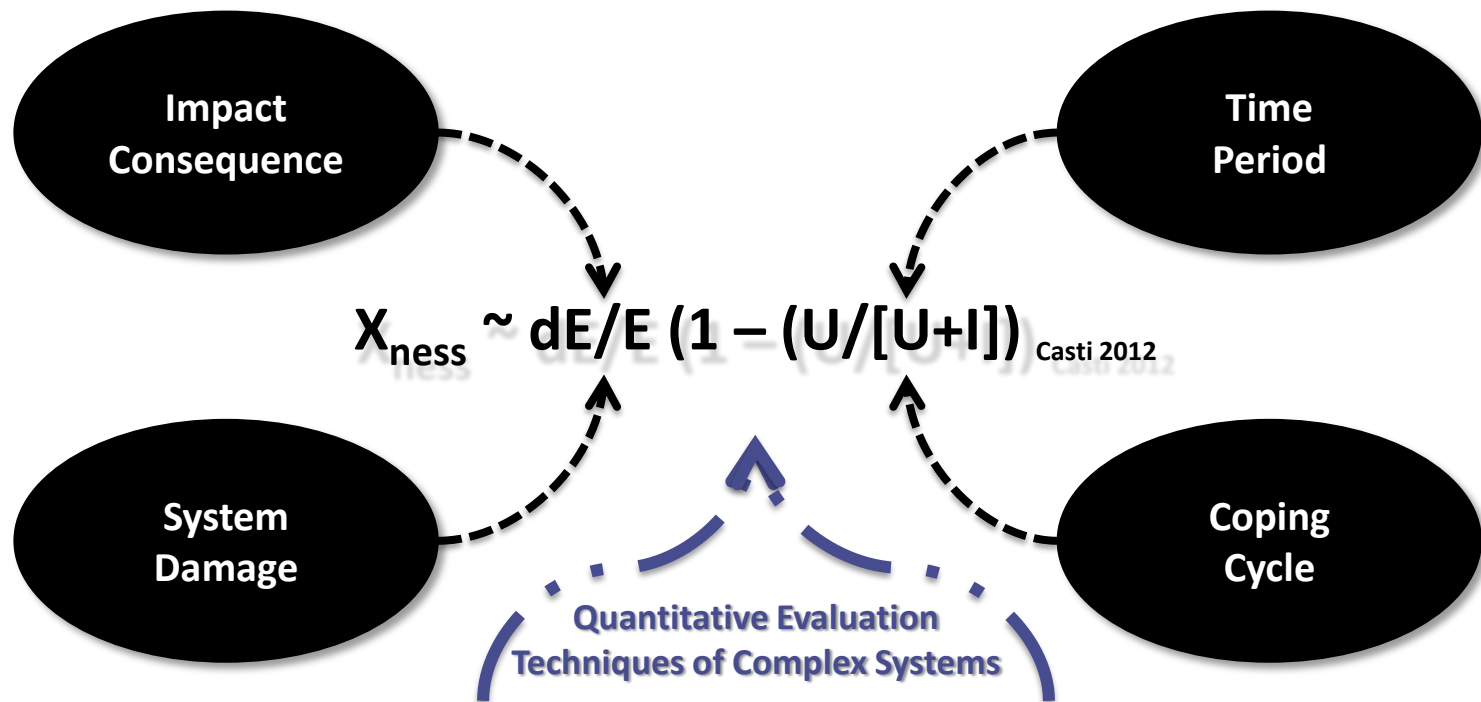
FIGURE 3-10
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(Cochrane, 1974)





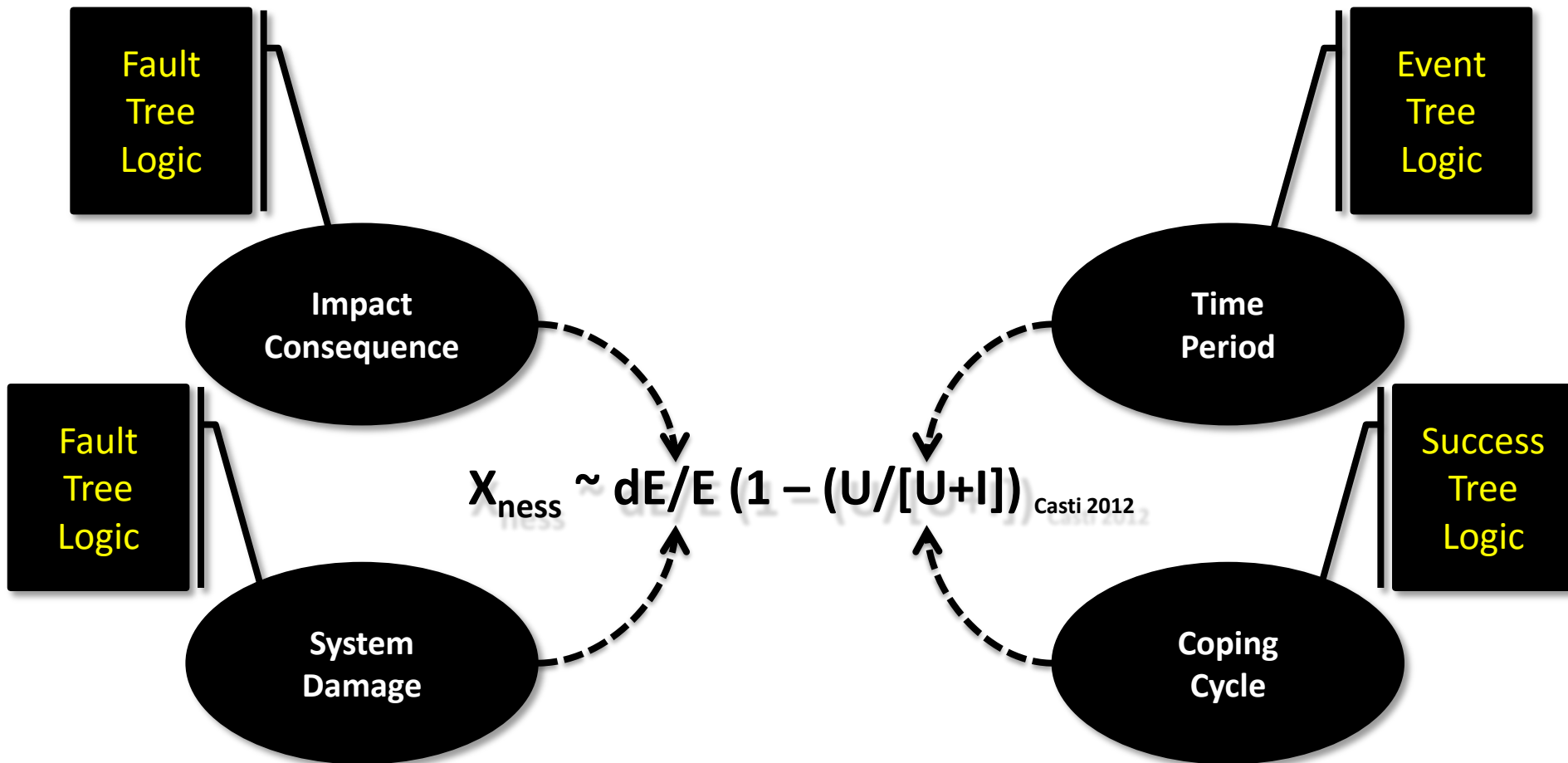


Symbolic Event Tree

- Systematic Evaluation
- Inductive Reasoning
- Causal Direction
- Forward Method
- Start at Basic Events
- Hazard and Risk Analysis
- Single Point Failures
- Need System Knowledge
- Need Basic Events
- Need Conditional Data
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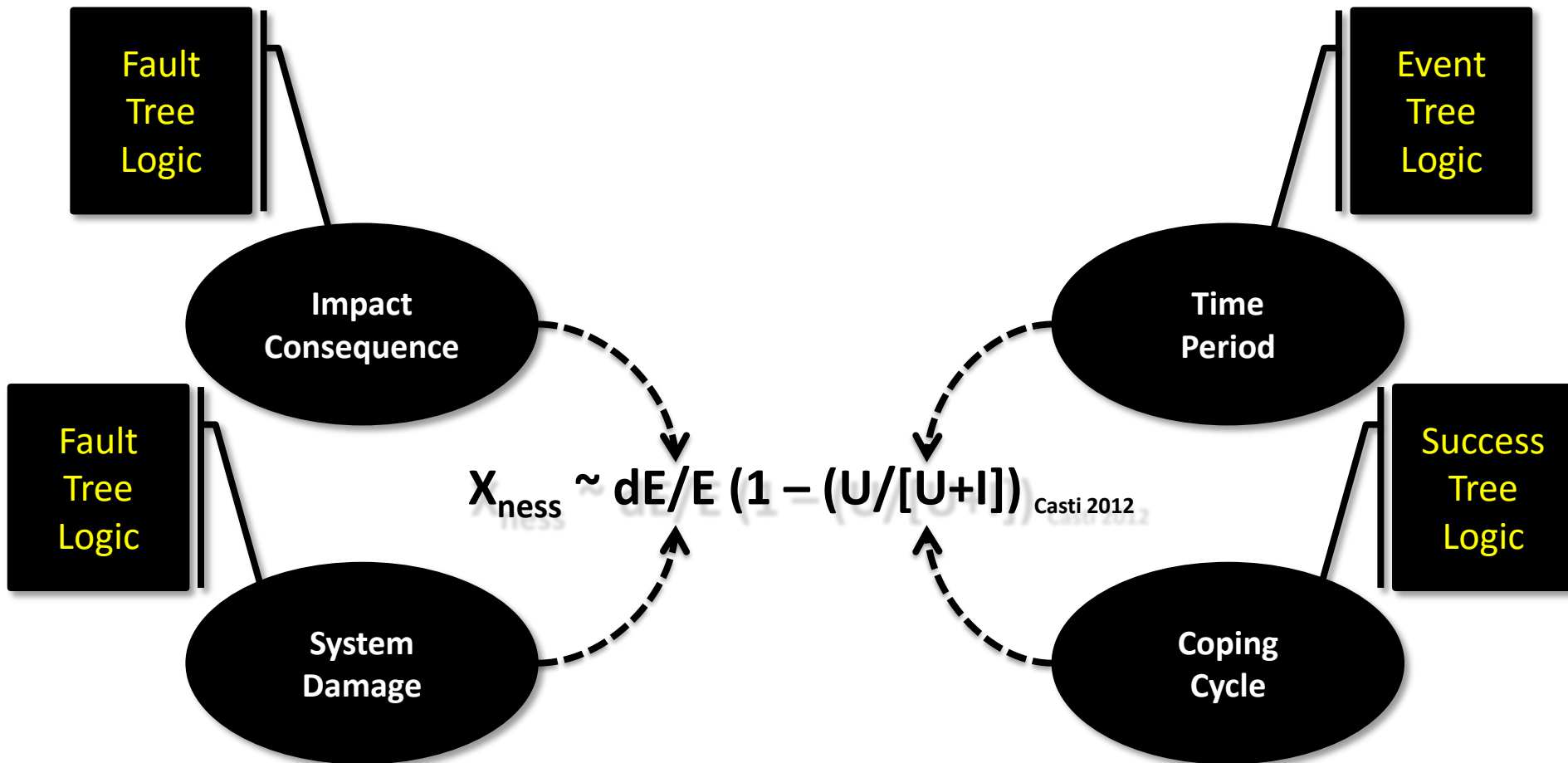
Symbolic Fault Tree

- Partial-Expert Evaluation
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- Don't Need Basic Events
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- Limit to Anti-Causal Tree

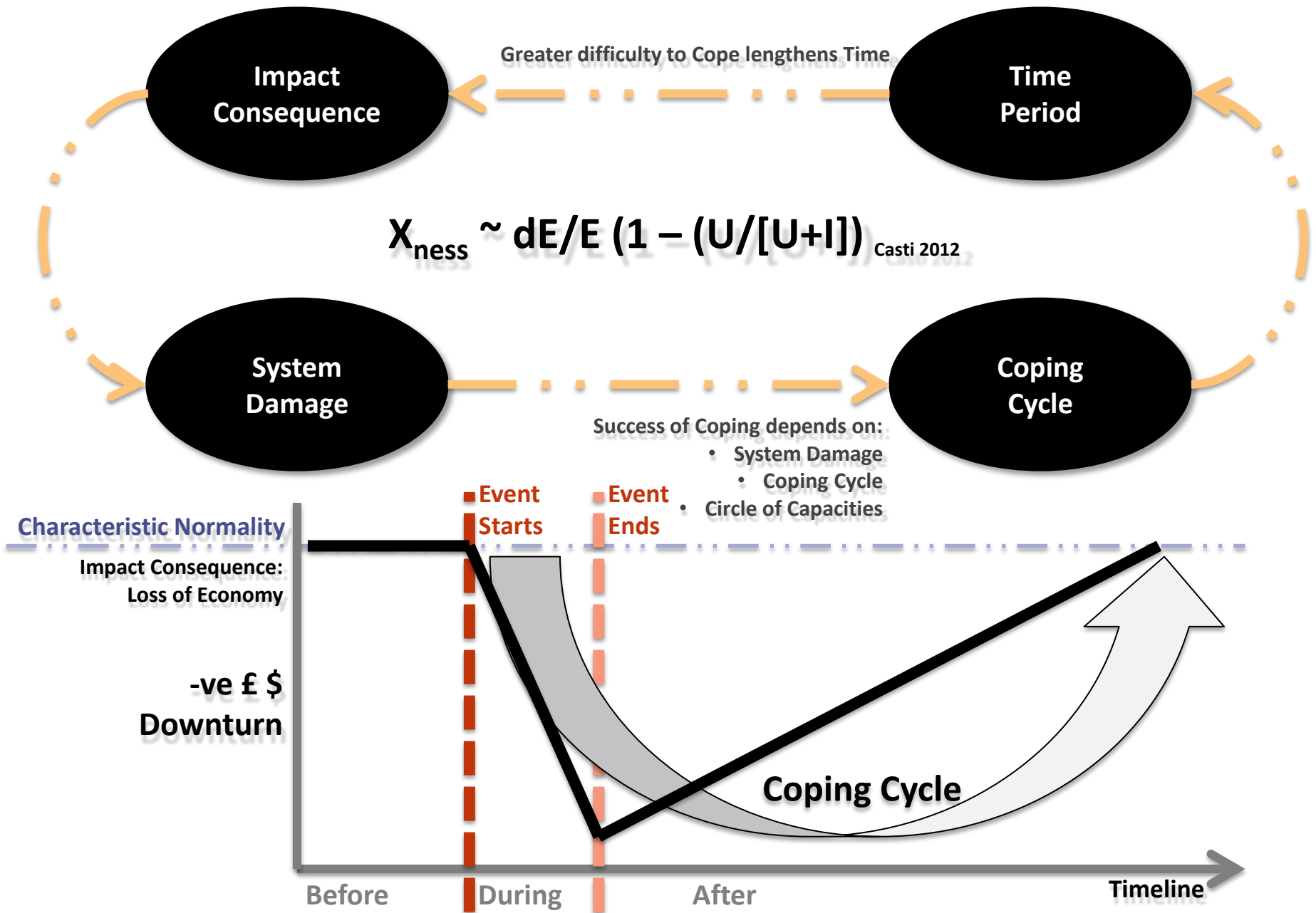


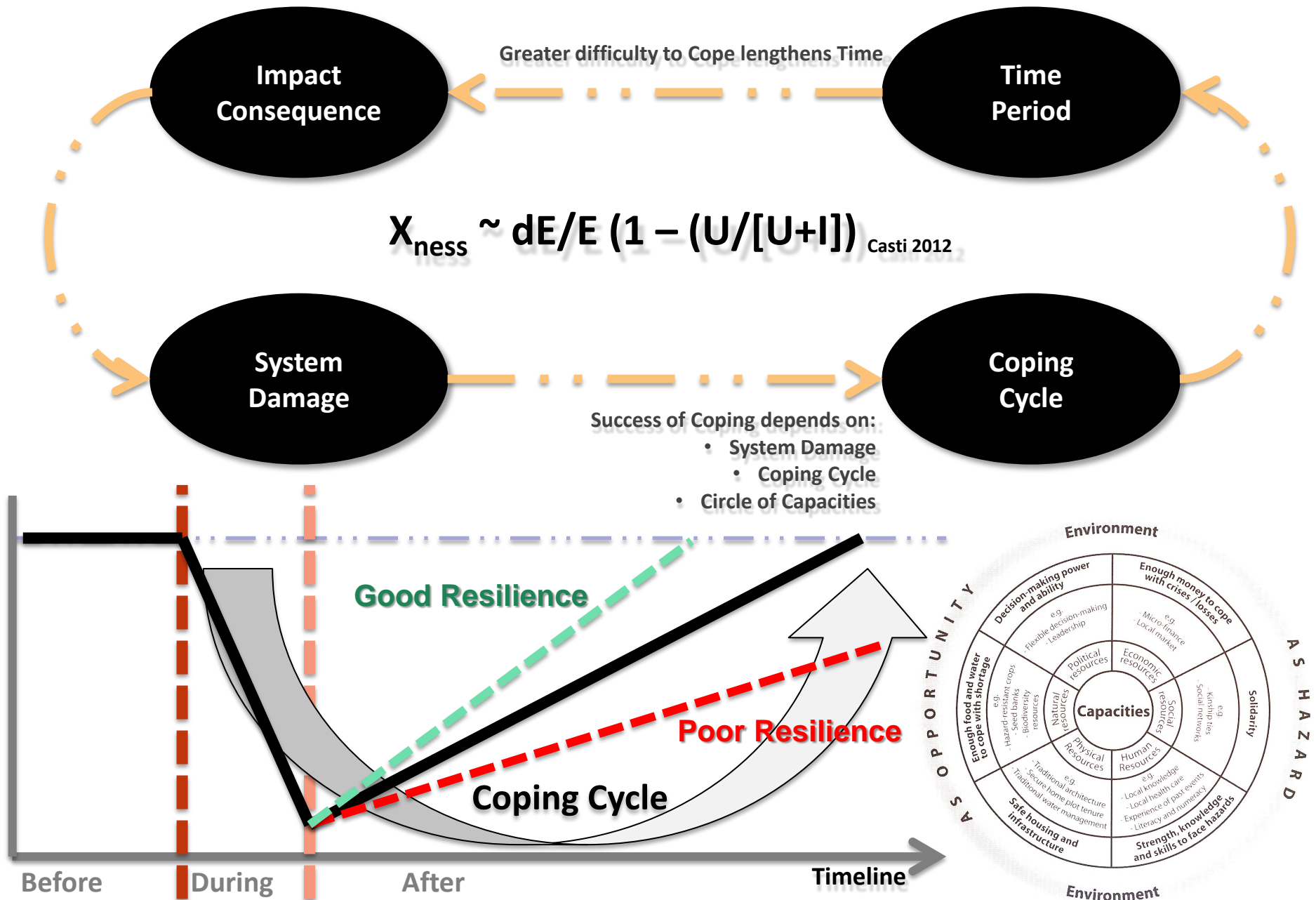
Key Criteria breakout of the extremeness of accidents and disaster for particular hazards:

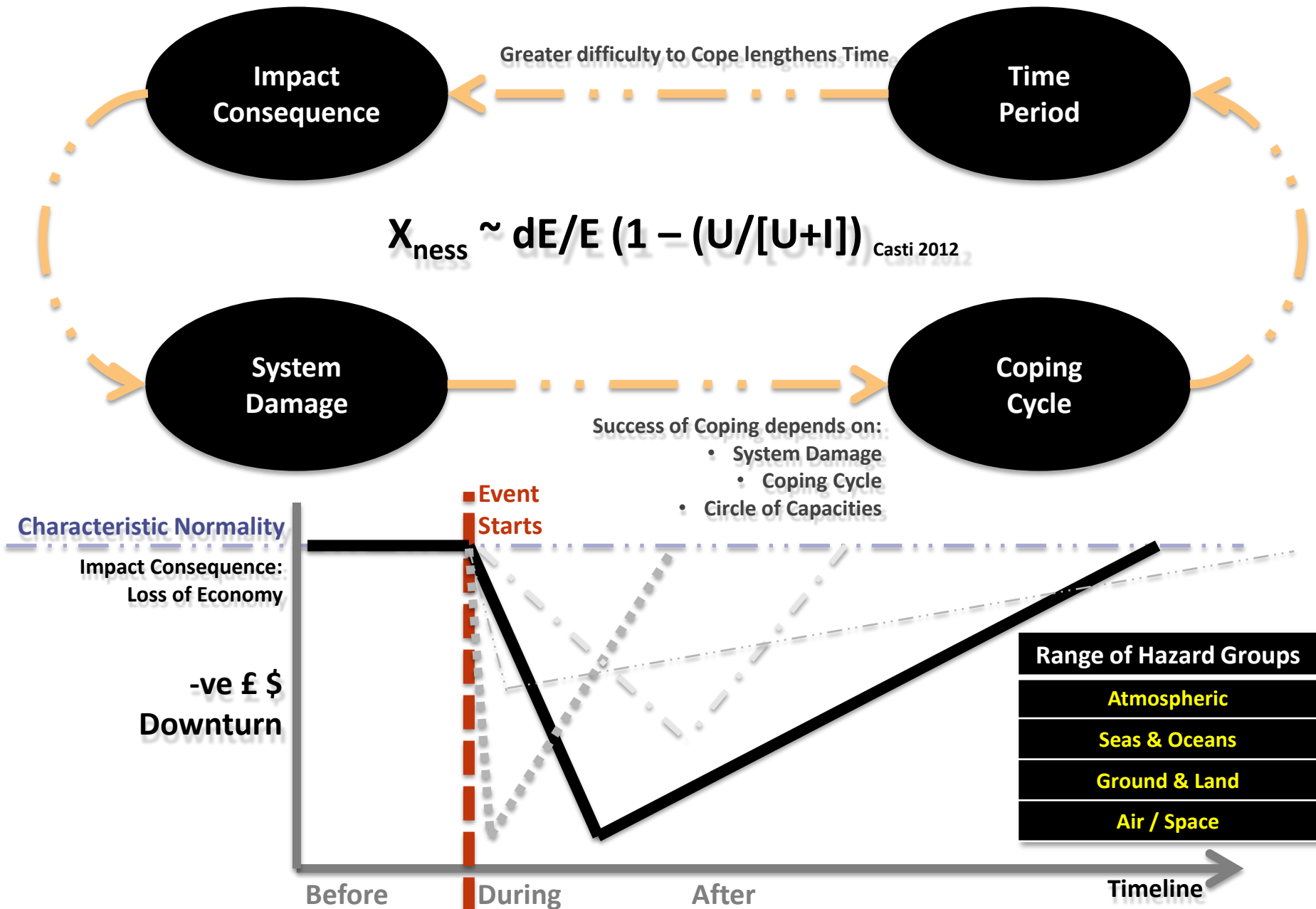
- **Impact Consequence:** | **Victims | Injured | Dislocated | Economic-loss |**
- **System Damage:** | **Buildings | Facilities | Infrastructure | Networks |**
- **Time Period:** | **Event | -Ve Risk | Lowest | +Ve Resilience | Normal |**
- **Coping Cycle:** | **Response | Recovery | Reconstruct | Remediate |**

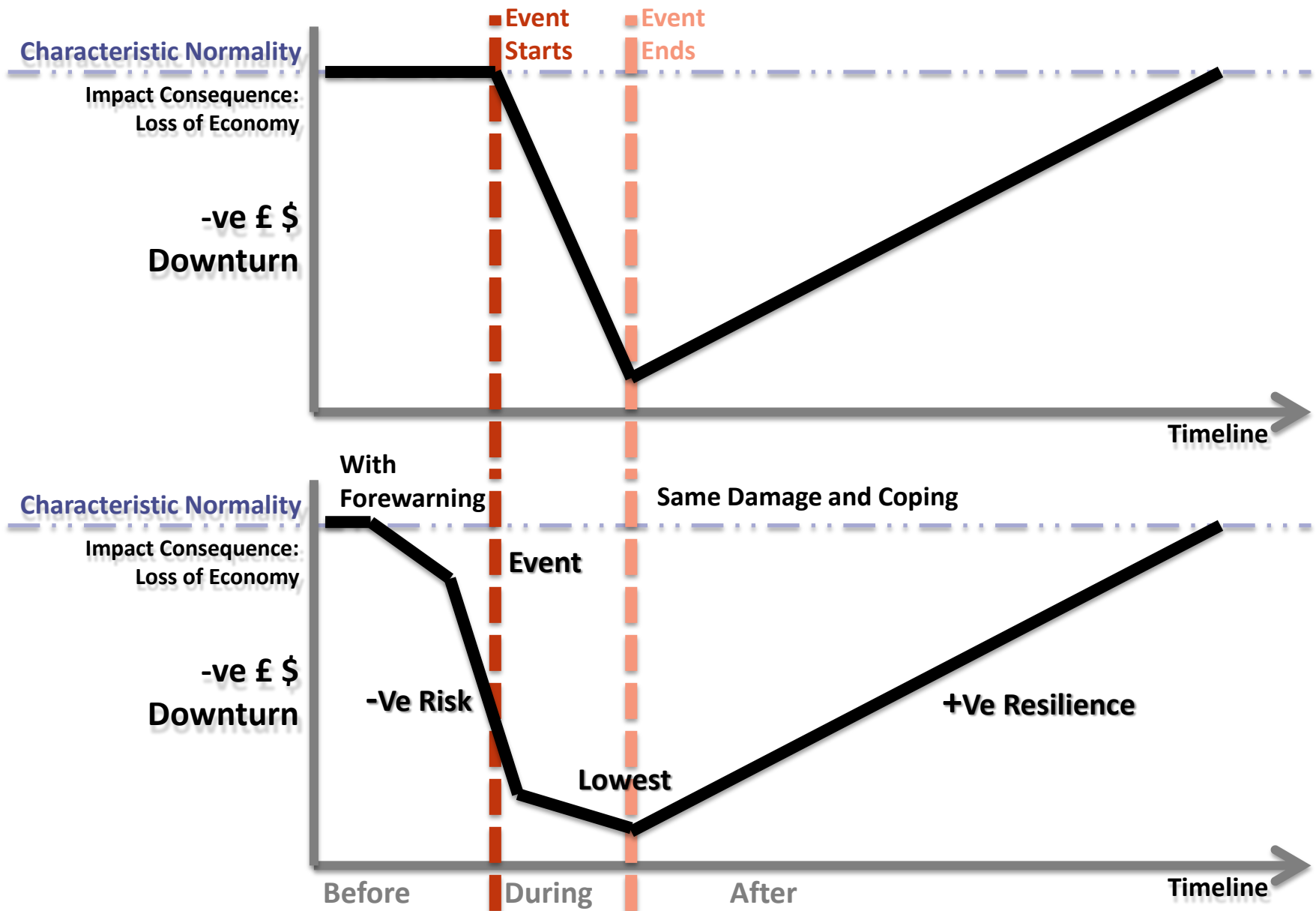


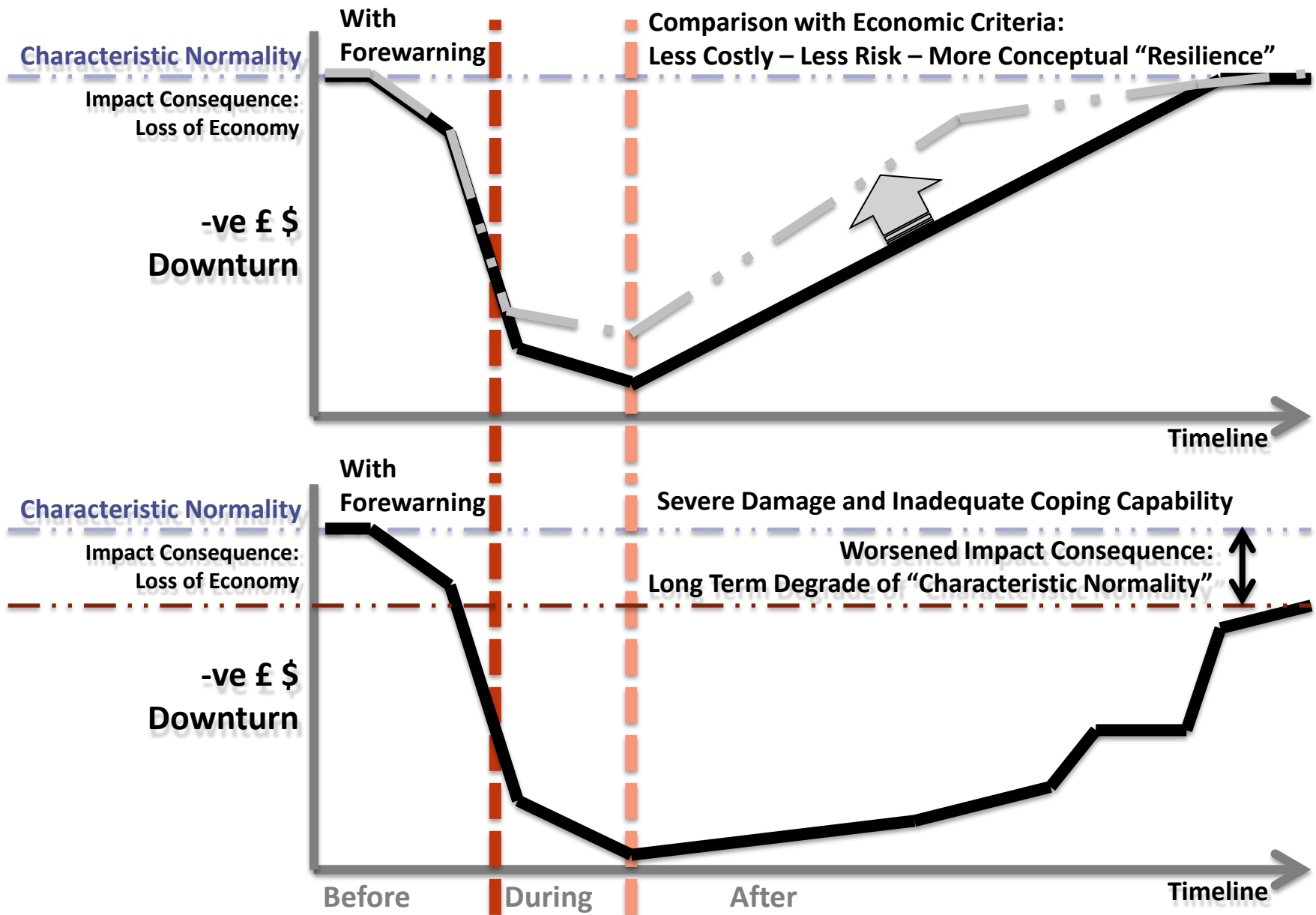
Groups of Criteria (initial appraisal – to be developed)	Range of Hazard Groups (for example)
Impact Consequence: Victims Injured Dislocated Economic-loss	Atmospheric: Wind Hurricane Tornado Rain
System Damage: Buildings Facilities Infrastructure Networks	Seas & Oceans: Storm Surge Tsunami LSL
Time Period: Event -Ve Risk Lowest +Ve Resilience Normal	Ground & Land: Earthquake Landslide Land Rise
Coping Cycle: Response Recovery Reconstruct Remediate	Air / Space: Aircraft Crash Bolide Space Debris











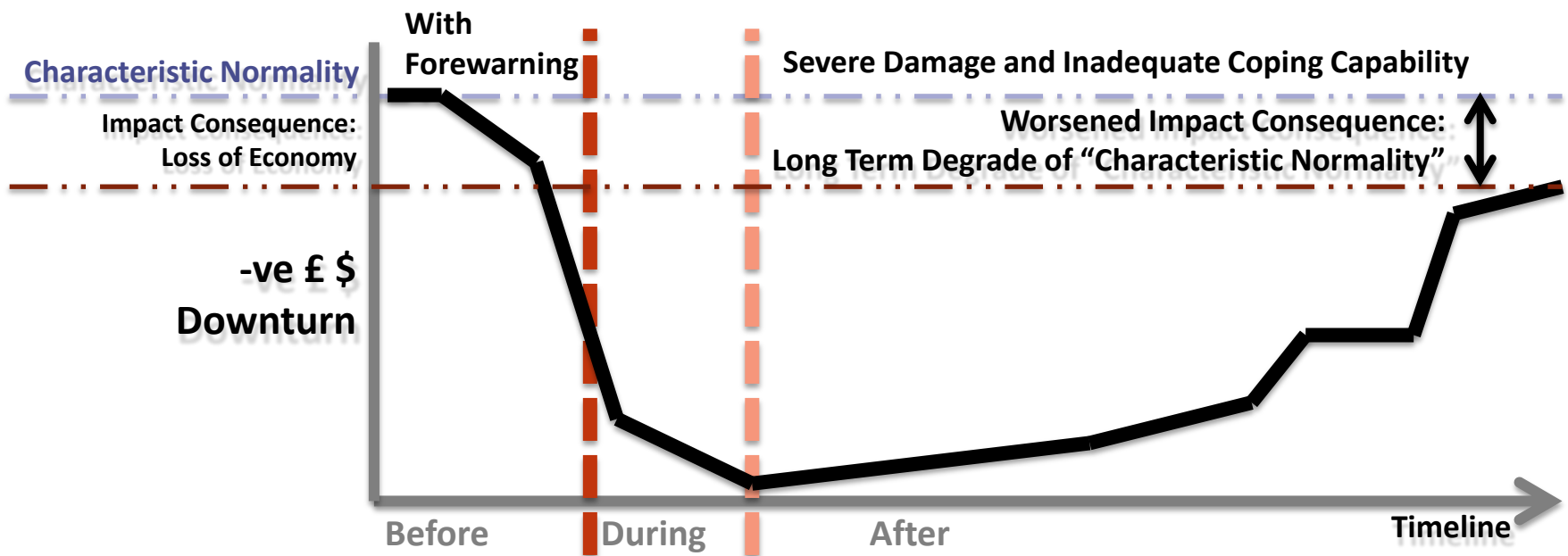
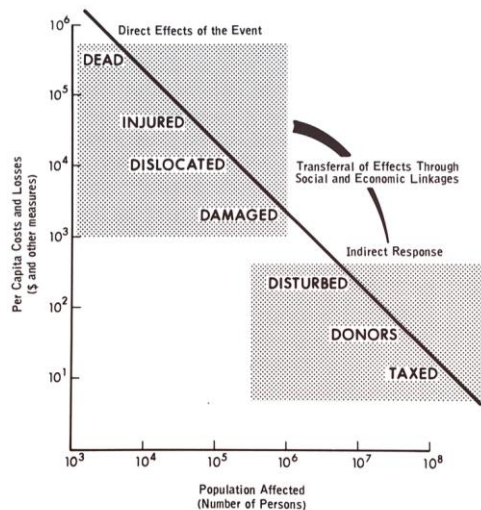


FIGURE 3-8
IMPACT OF DISASTER: A CONTINUUM OF EFFECTS



(adapted from Bowden and Kates, 1974)

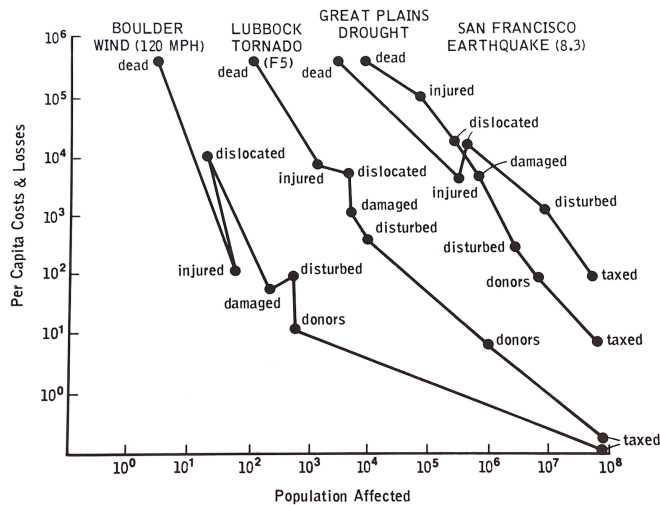
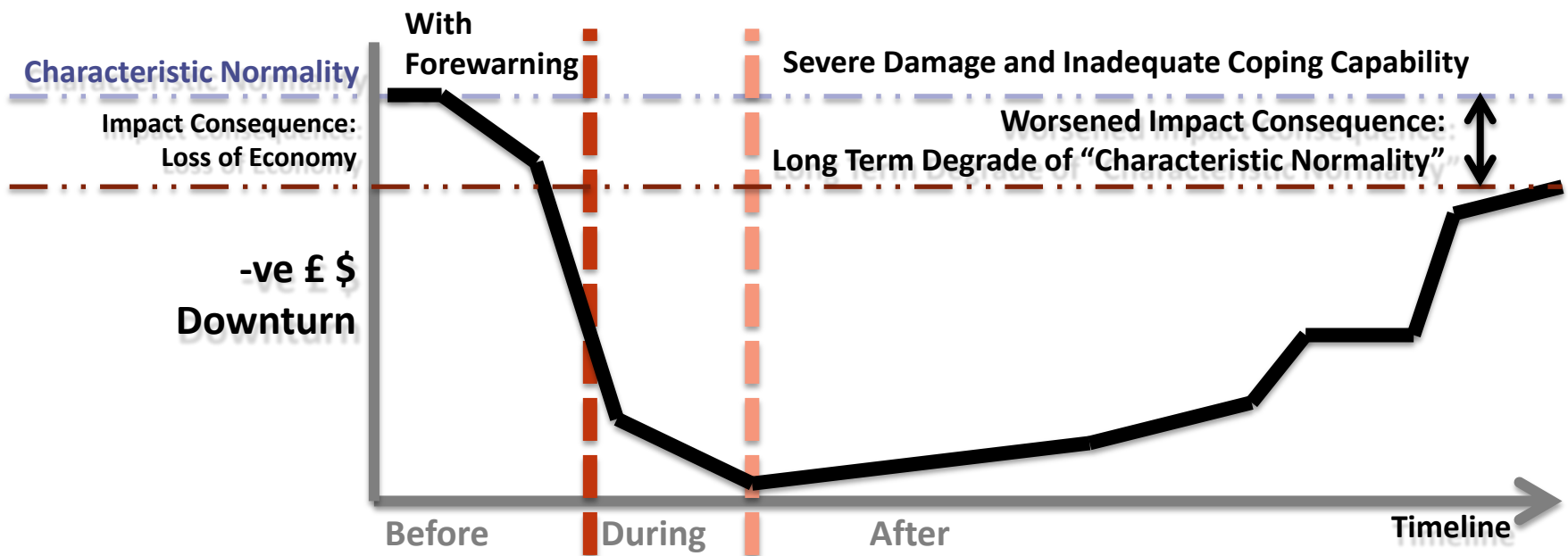
Groups of Criteria (initial appraisal – to be developed)

Impact Consequence: | Victims | Injured | Dislocated | Economic-loss |

System Damage: | Buildings | Facilities | Infrastructure | Networks |

Time Period: | Event | -Ve Risk | Lowest | +Ve Resilience | Normal |

Coping Cycle: | Response | Recovery | Reconstruct | Remediate |



Range of Hazard Groups (for example)

Atmospheric: | Wind | Hurricane | Tornado | Rain |

Seas & Oceans: | Storm Surge | Tsunami | LSL |

Ground & Land: | Earthquake | Landslide | Land Rise |

Air / Space: | Aircraft Crash | Bolide | Space Debris |

Combined: | Hurricane + Precipitation + Storm Surge |

Characteristic Normality

Impact Consequence:
Loss of Economy

-ve £ \$
Downturn

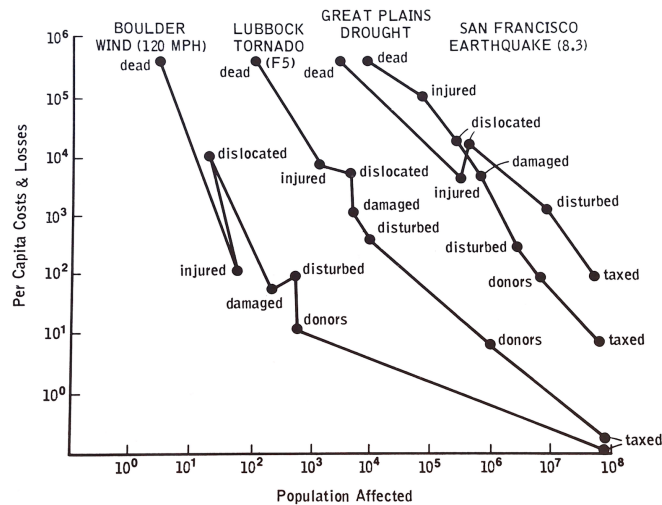
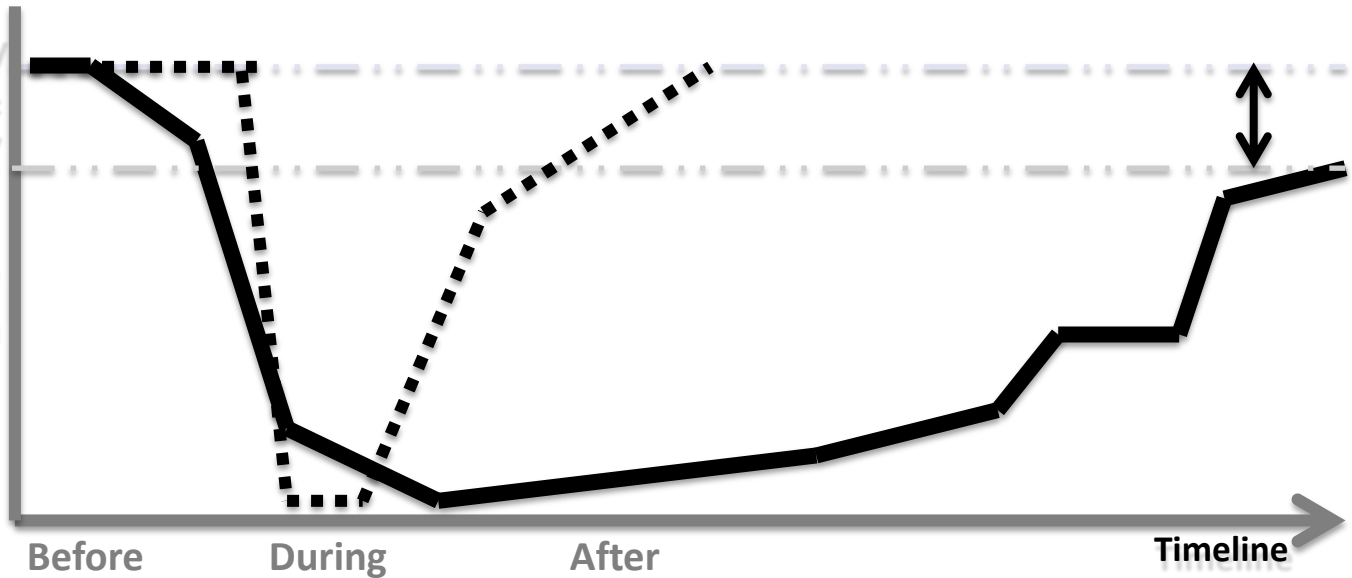


FIGURE 3-9
DISRUPTIVE EFFECTS COMPARED

Range of Hazard Groups (for example)

Atmospheric: | Wind | Hurricane | Tornado | Rain |

Seas & Oceans: | Storm Surge | Tsunami | LSL |

Ground & Land: | Earthquake | Landslide | Land Rise |

Air / Space: | Aircraft Crash | Bolide | Space Debris |

Combined: | Hurricane + Precipitation + Storm Surge |

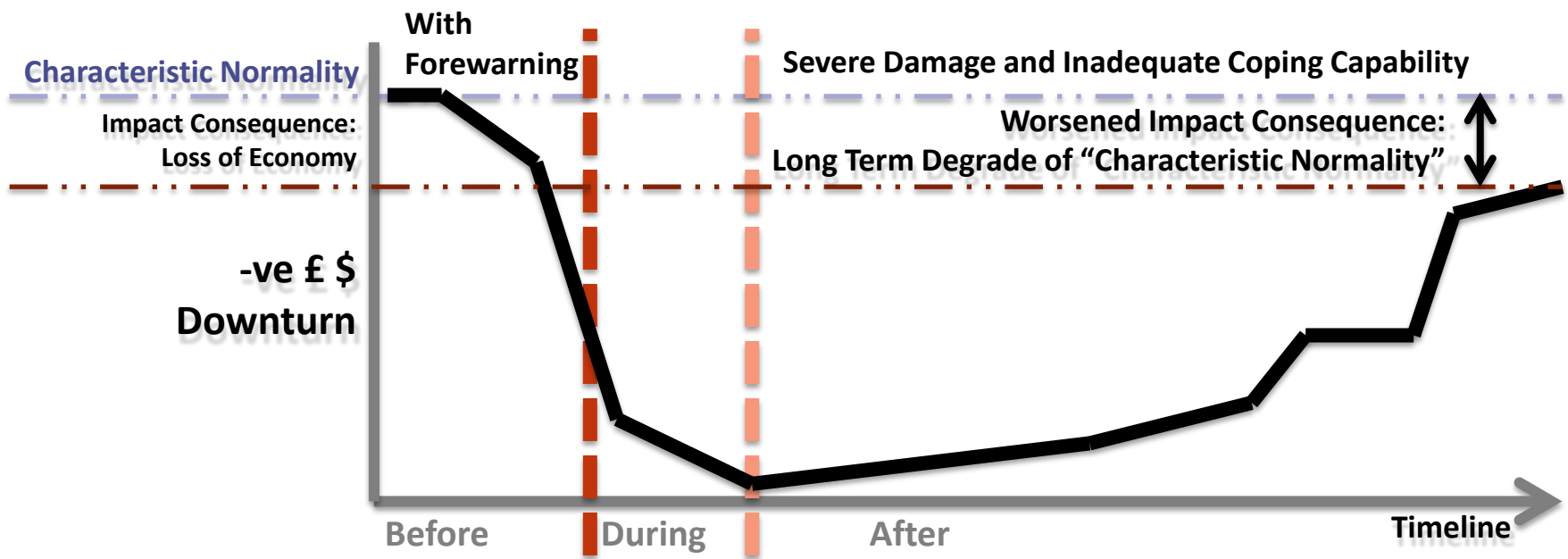
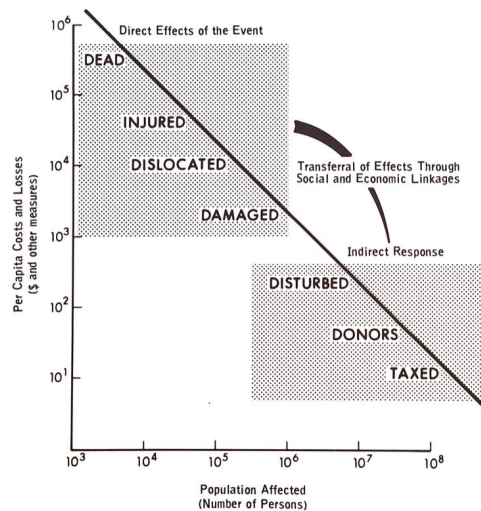


FIGURE 3-8
IMPACT OF DISASTER: A CONTINUUM OF EFFECTS



(adapted from Bowden and Kates, 1974)

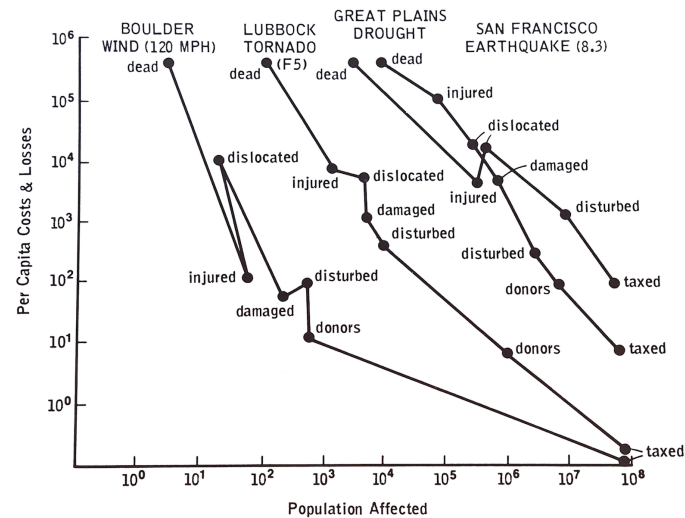


FIGURE 3-9
DISRUPTIVE EFFECTS COMPARED

Fault
Tree
Logic

Event
Tree
Logic

Impact
Consequence

Time
Period

Fault
Tree
Logic

Success
Tree
Logic

System
Damage

Coping
Cycle

$$X_{\text{ness}} \sim dE/E (1 - (U/[U+I])) \quad \text{Casti 2012}$$

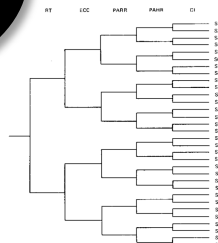


Figure 1 Illustrative Event Tree for LOCA Functions

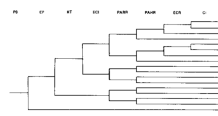
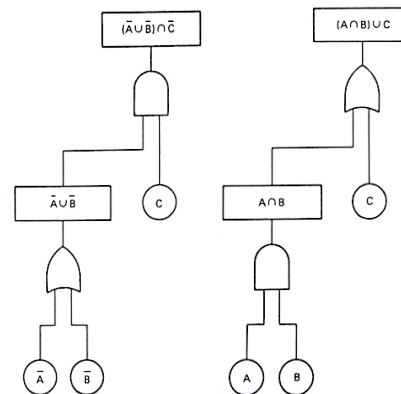
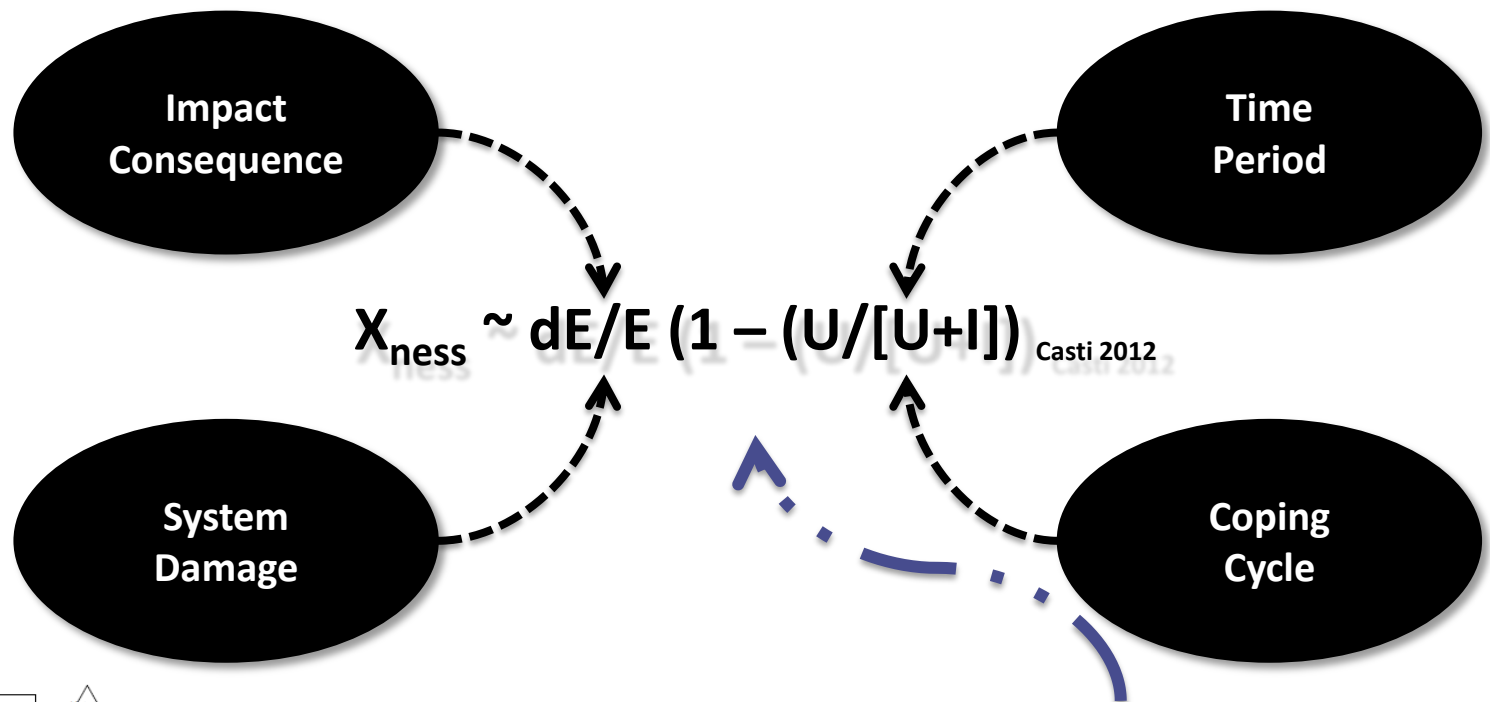


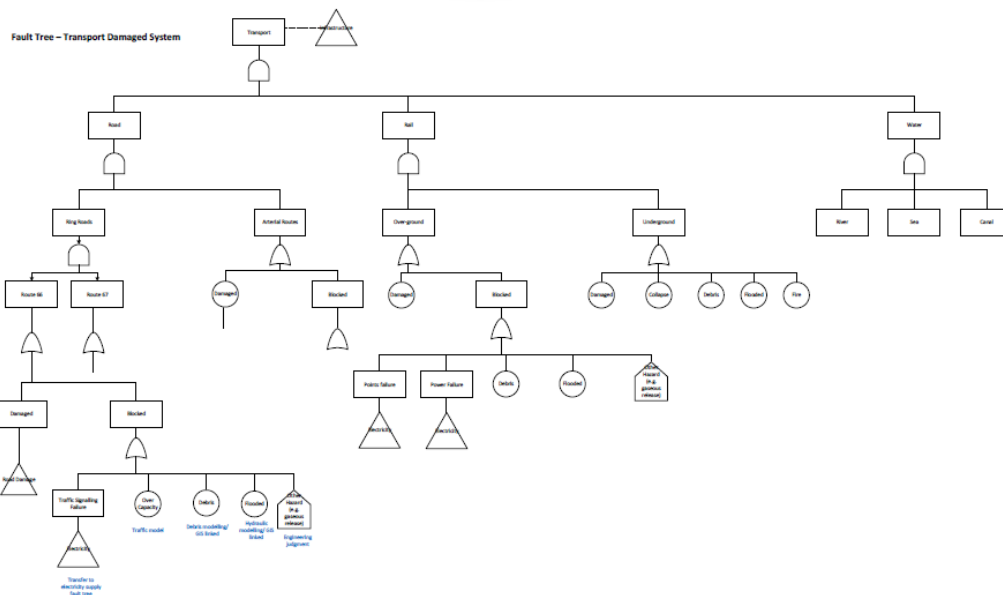
Figure 2 Functional LOCA Event Tree Showing Effects of Inter-relationships

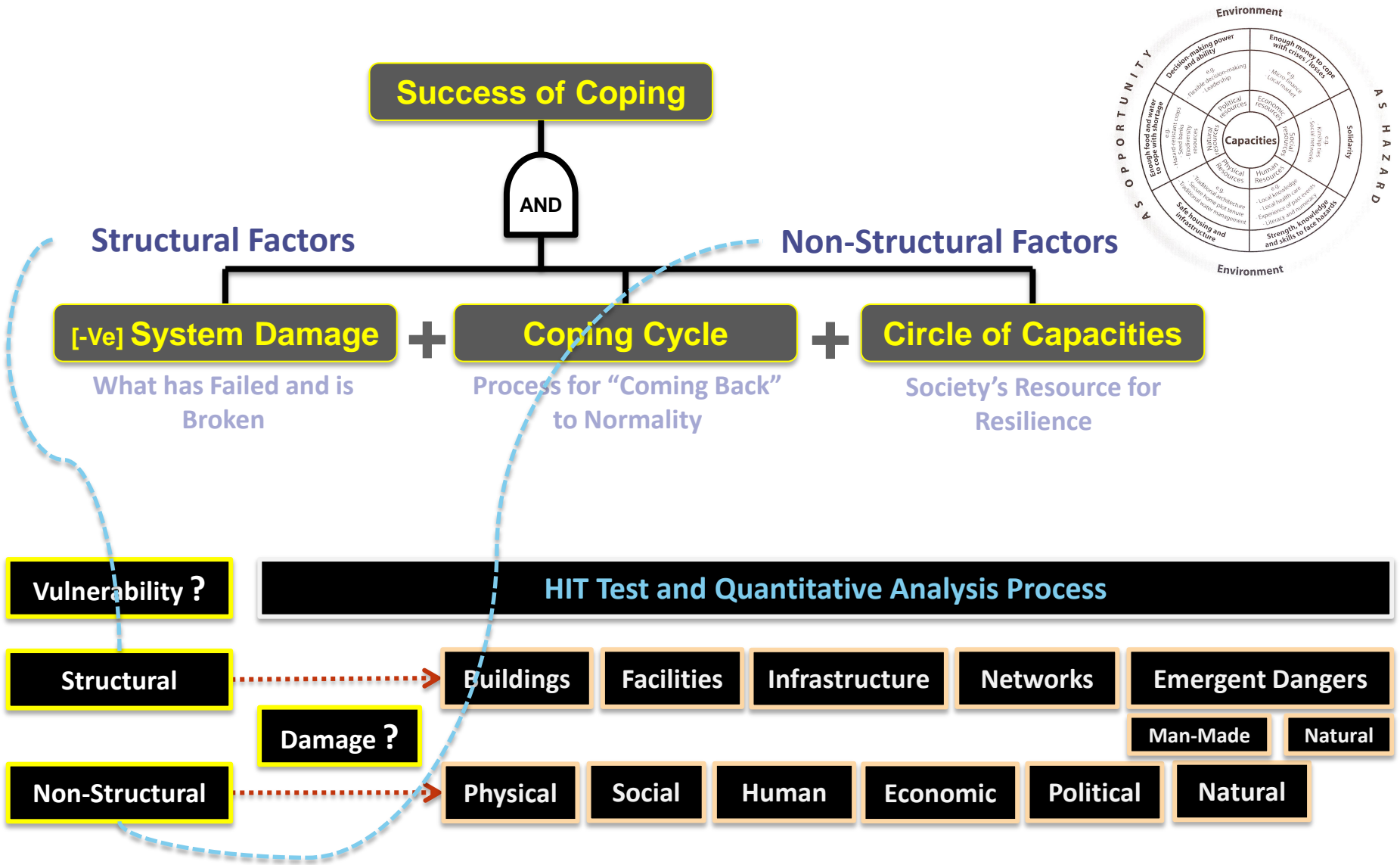


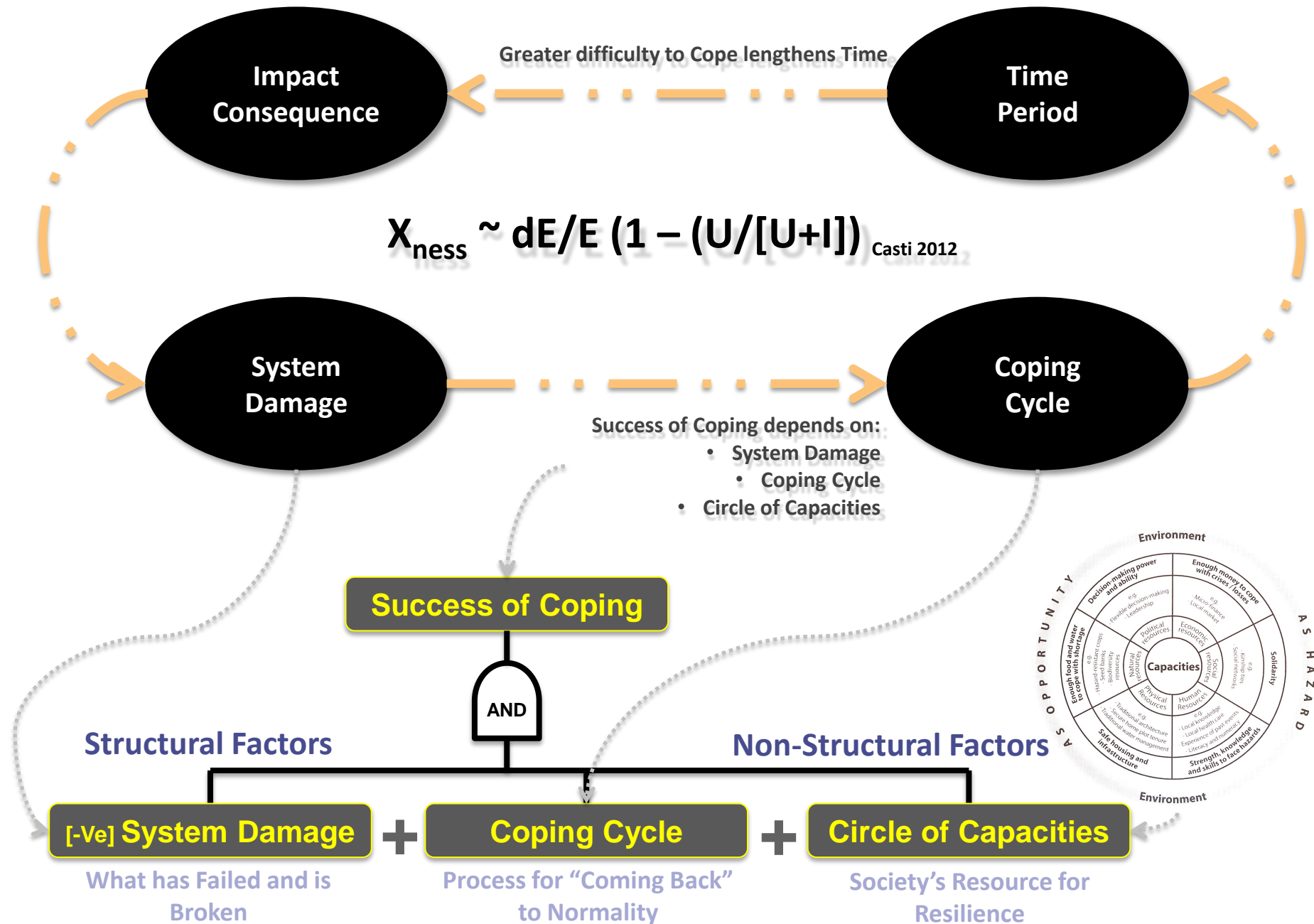


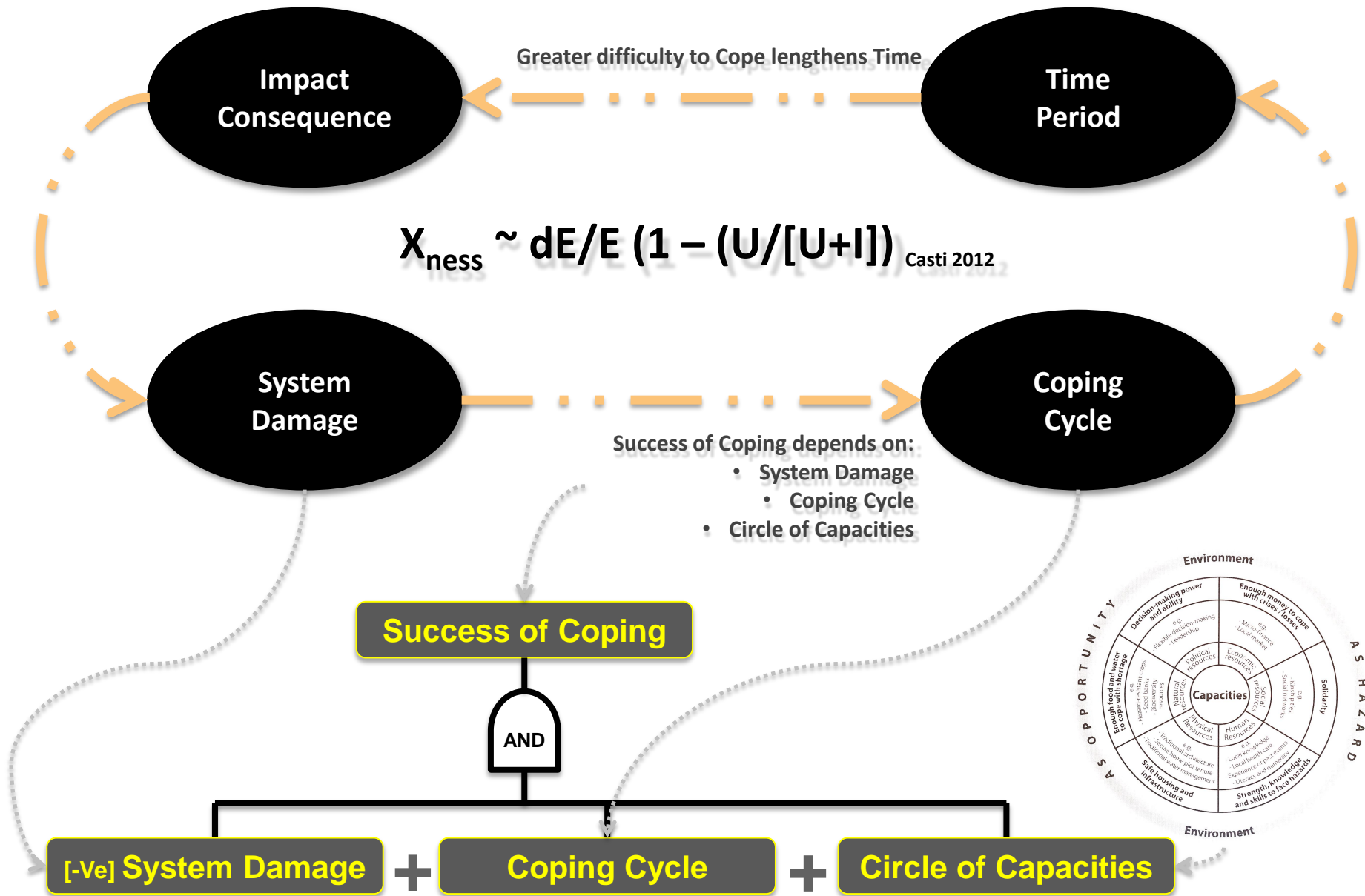
Symbolic Fault Tree

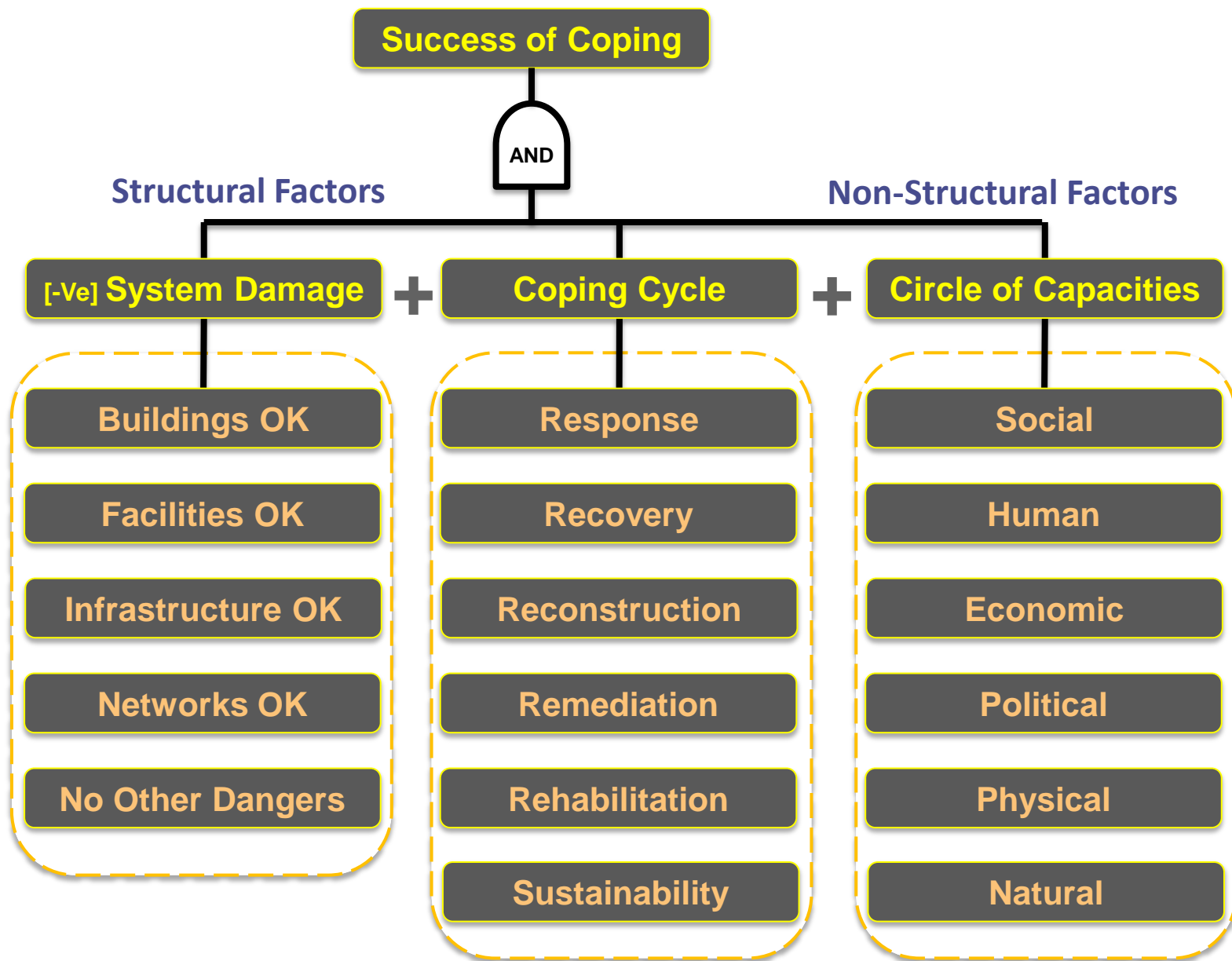
- Partial-Expert Evaluation
- Deductive Reasoning
- Anti-Causal Direction
- Backward Method
- Start at System Failure
- Backwards to Possible Causes
- Consequence Analysis
- Don't Need System Knowledge
- Don't Need Basic Events
- Need Good Sense
- Limit to Anti-Causal Tree

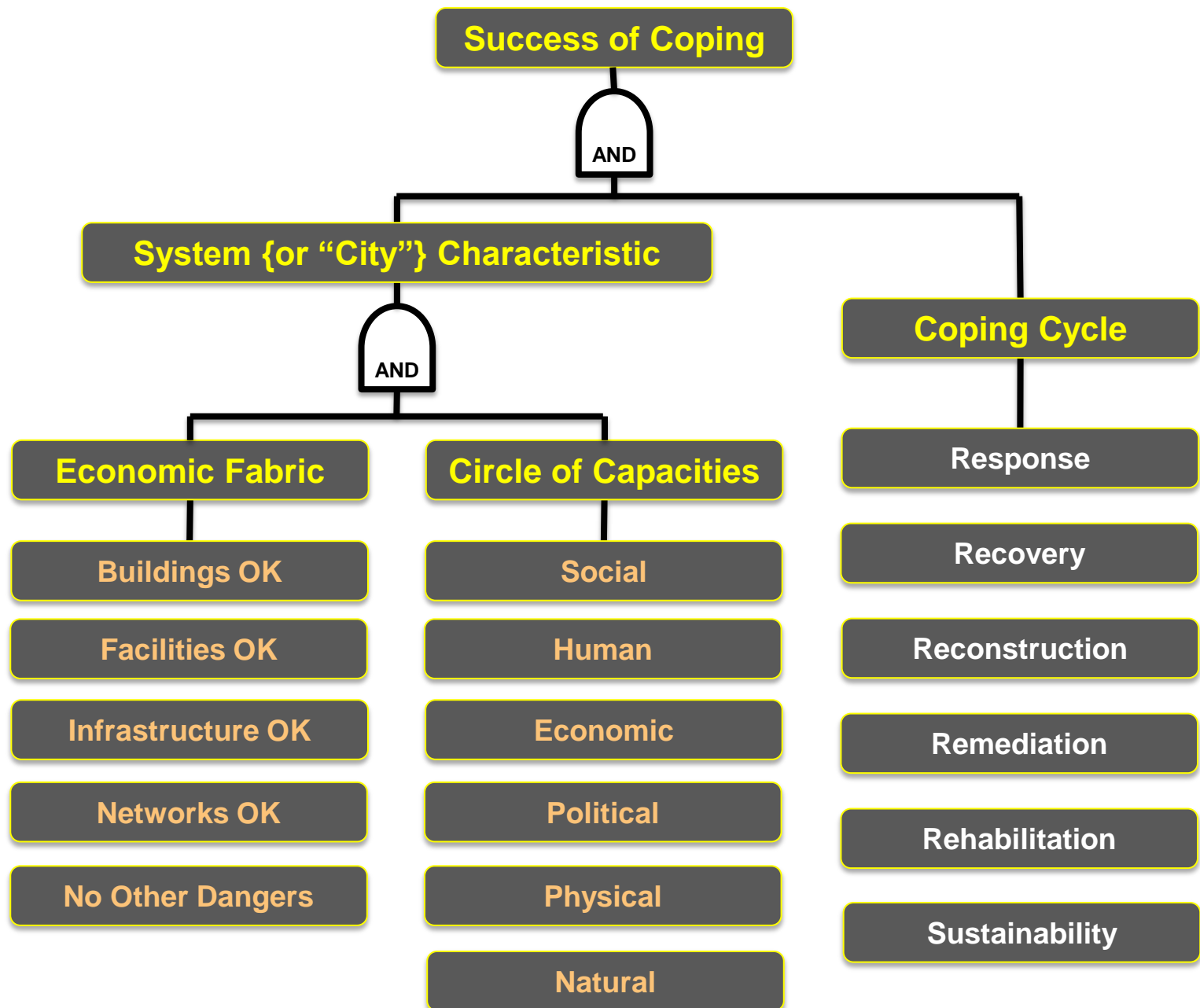








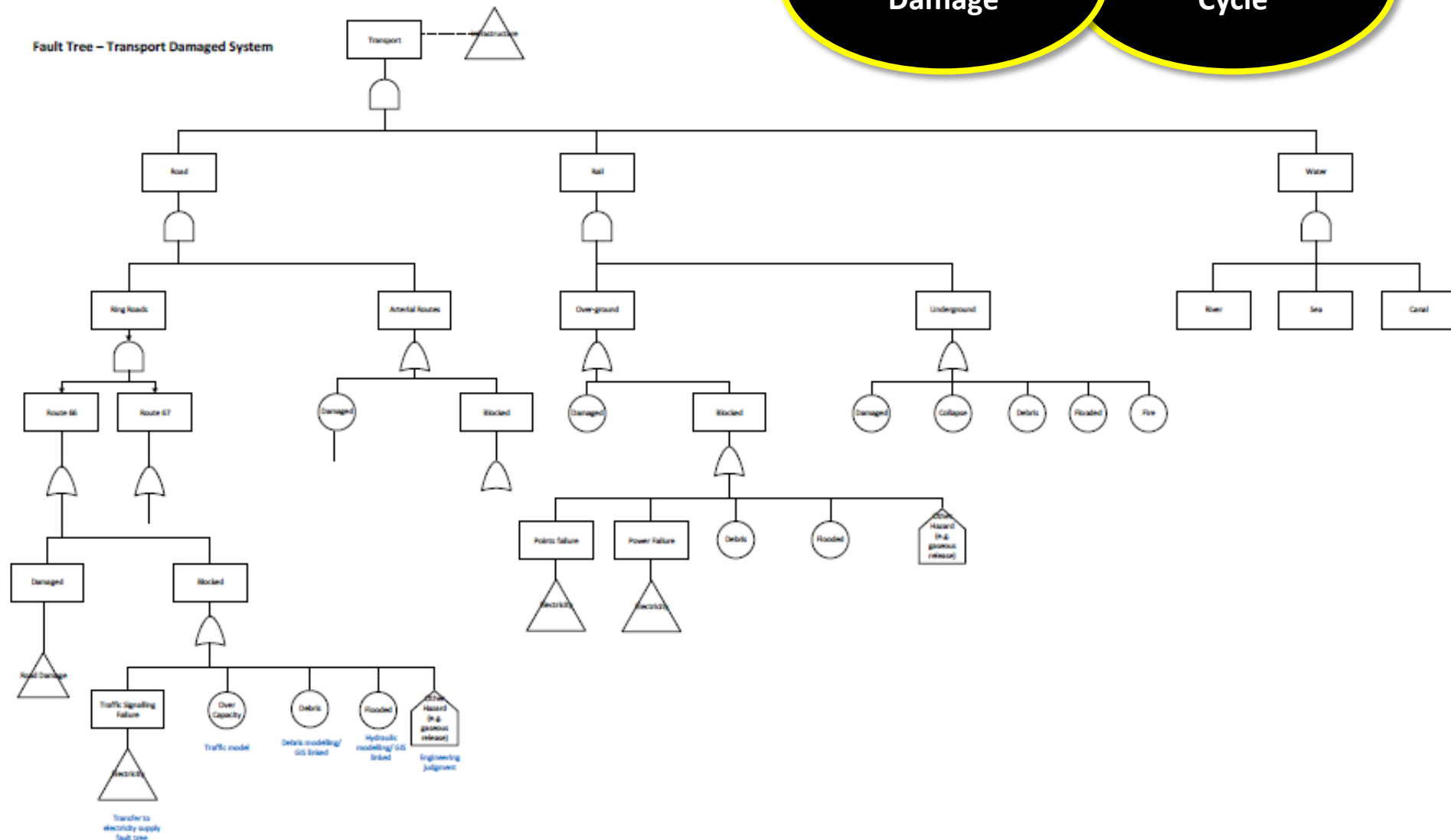




System Damage

Coping Cycle

Fault Tree – Transport Damaged System



The Progression of Vulnerability of a Socio-Technical System

[Wisner et al. 2004]

Root Causes

Dynamic Pressures

Fragile Livelihoods

Unsafe Locations

"Risk"

Hazards

Vulnerability
x
Hazard

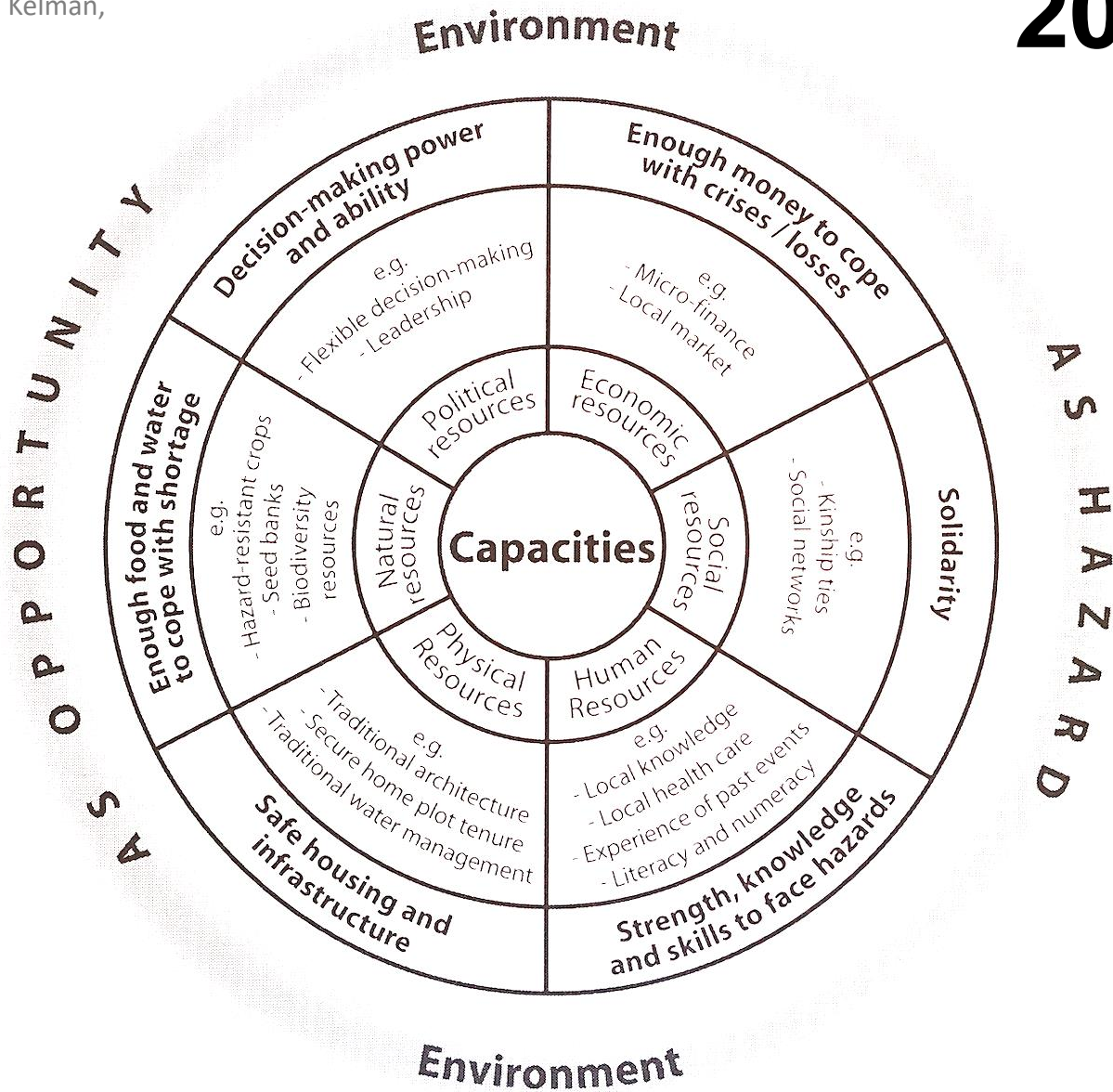
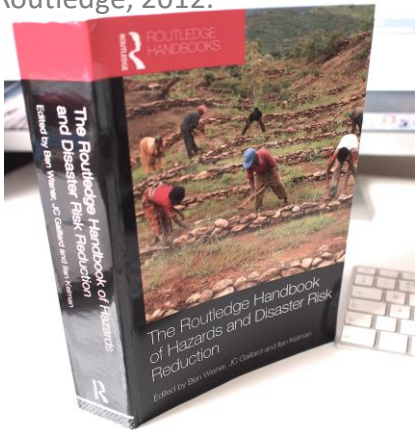
Risk Coping Capacity - Strategy, Capability & Scale

Physical Fabric:

- Robustness of infrastructure, facilities, safe housing and shelter
- Emergency services and countermeasures
- Availability of essential services and supplies network
- Availability of communications and monitoring equipment
- Availability of adequacy of potable water and food to cope

Societal-People Tapestry:

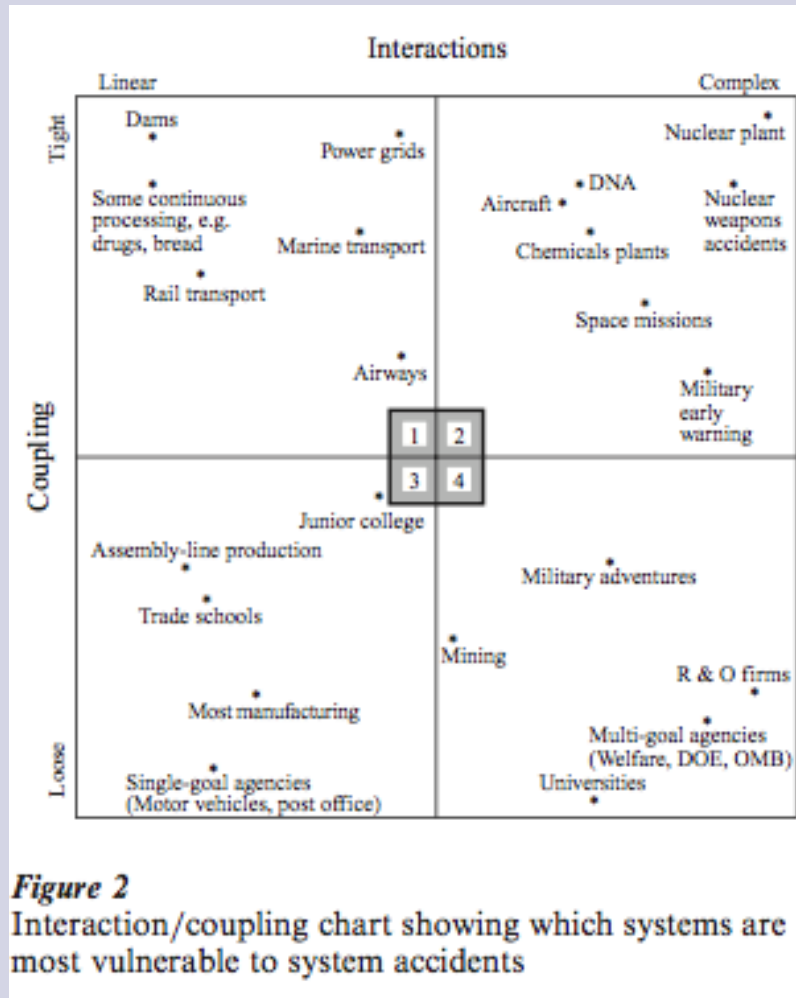
- Decision-making power, agreements and overall wisdom
- Strength, knowledge and skills to face hazards
- Solidarity, cohesiveness and shear gumption
- Adequate finances to cope with crises and losses



Basis of a System

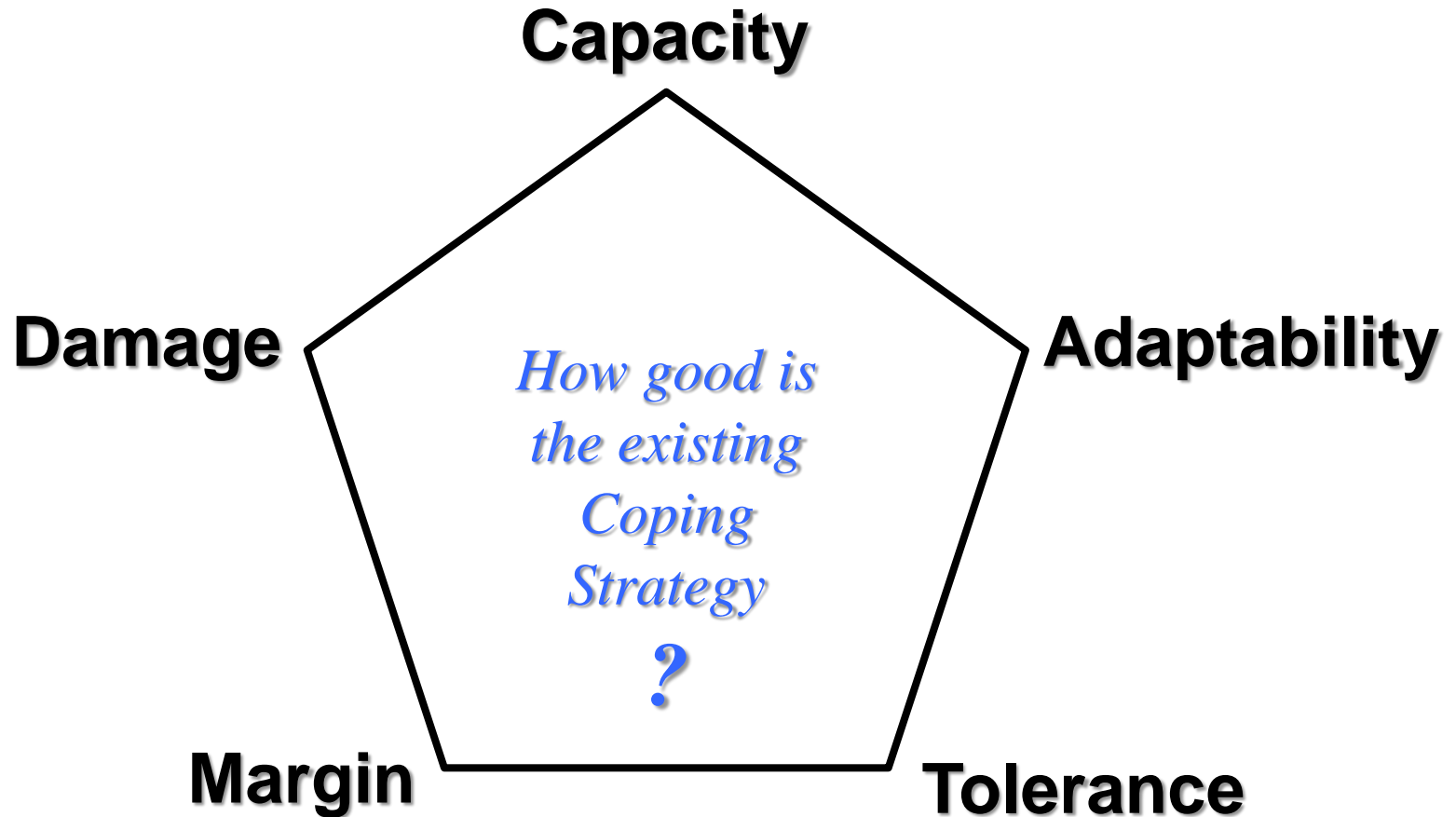
Characteristics

Normal Accident Theory (NAT) *



Complex systems	Linear systems
Proximity	Spatial segregation
Common-mode connections	Dedicated connections
Interconnected subsystems	Segregated subsystems
Limited substitutions	Easy substitutions
Feedback loops	Few feedback loops
Multiple and interacting controls	Single purpose, segregated controls
Indirect information	Direct information
Limited understanding	Extensive understanding
Tight coupling	Loose coupling
Delays in processing not possible	Processing delays possible
Invariant sequences	Order of sequences can be changed
Only one method to achieve goal	Alternative methods available
Little slack possible in supplies, equipment, personnel	Slack in resources possible
Buffers and redundancies are designed-in, deliberate	Buffers and redundancies fortuitously available
Substitutions of supplies, equipment, personnel limited and designed-in	Substitutions fortuitously available

* Perrow, C; 1984 Normal Accidents, Basic Books, New York.

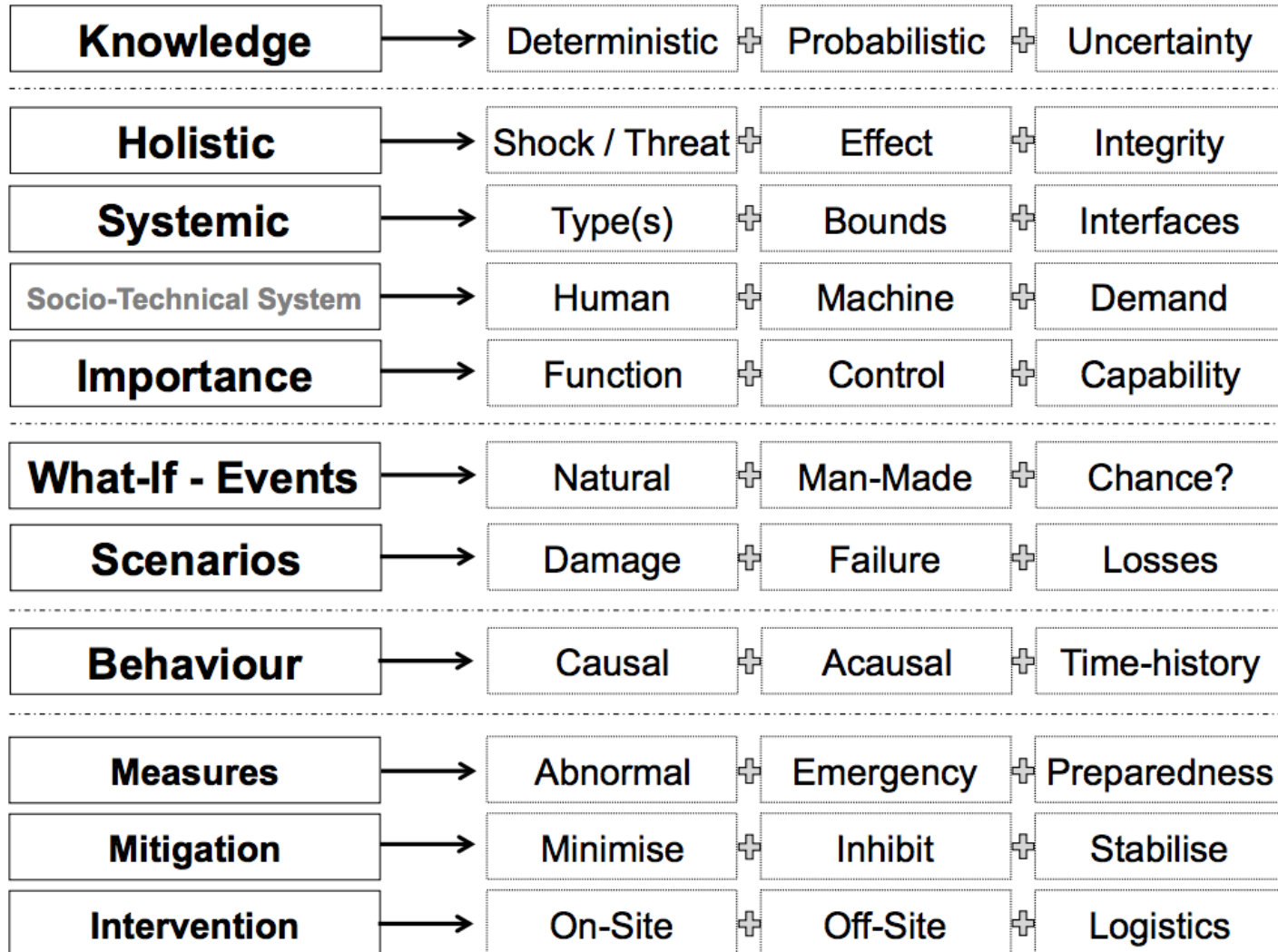


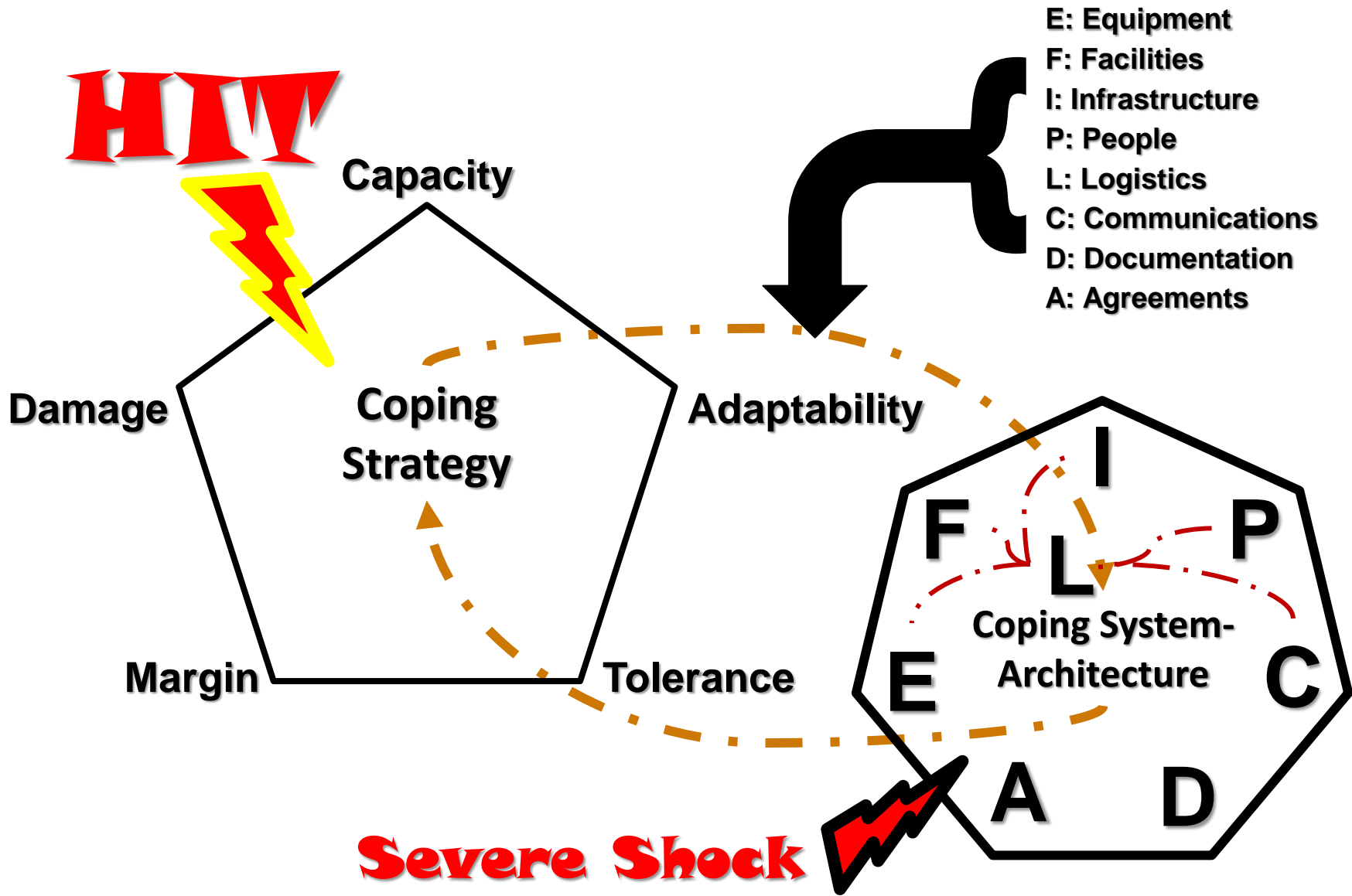


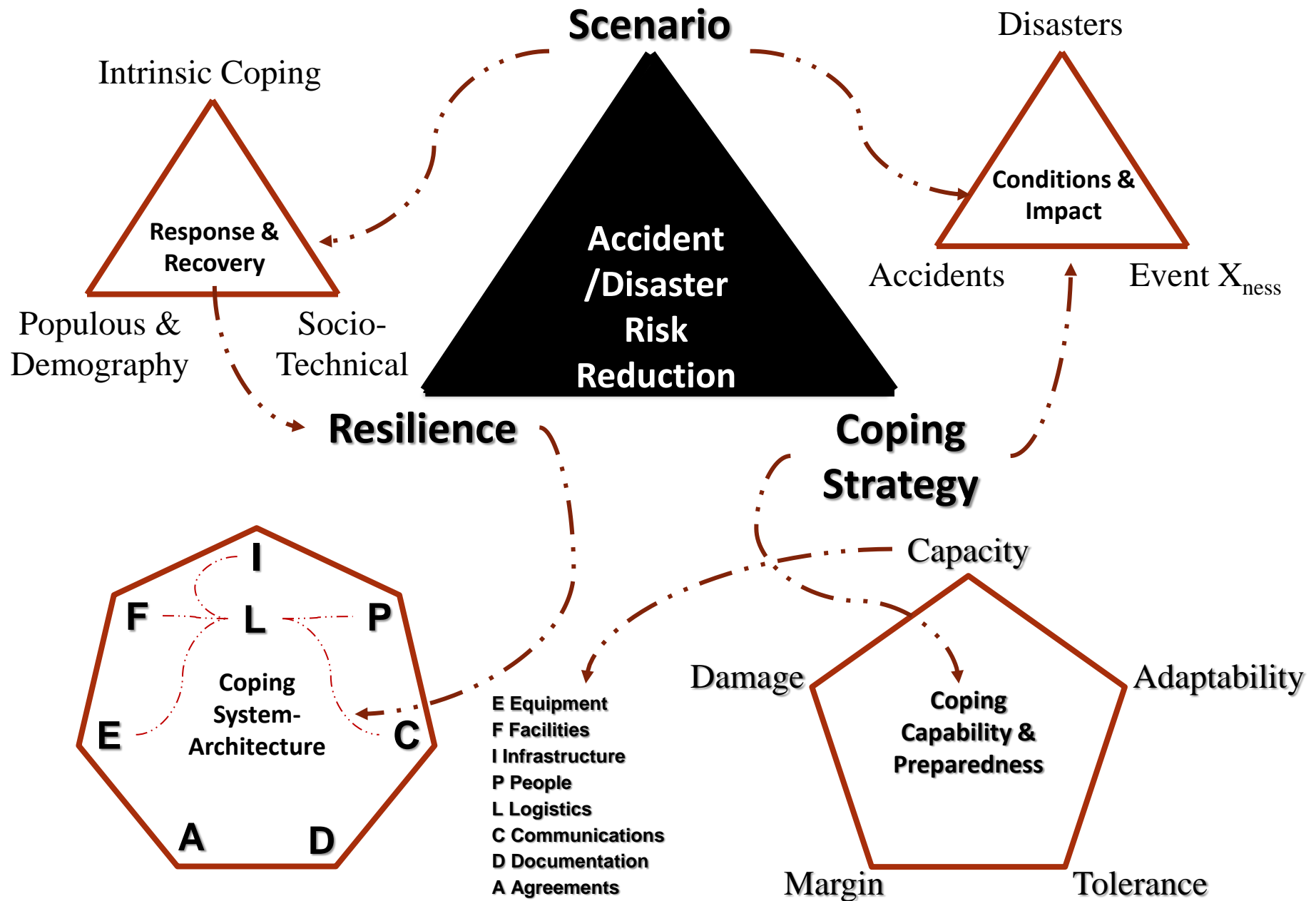
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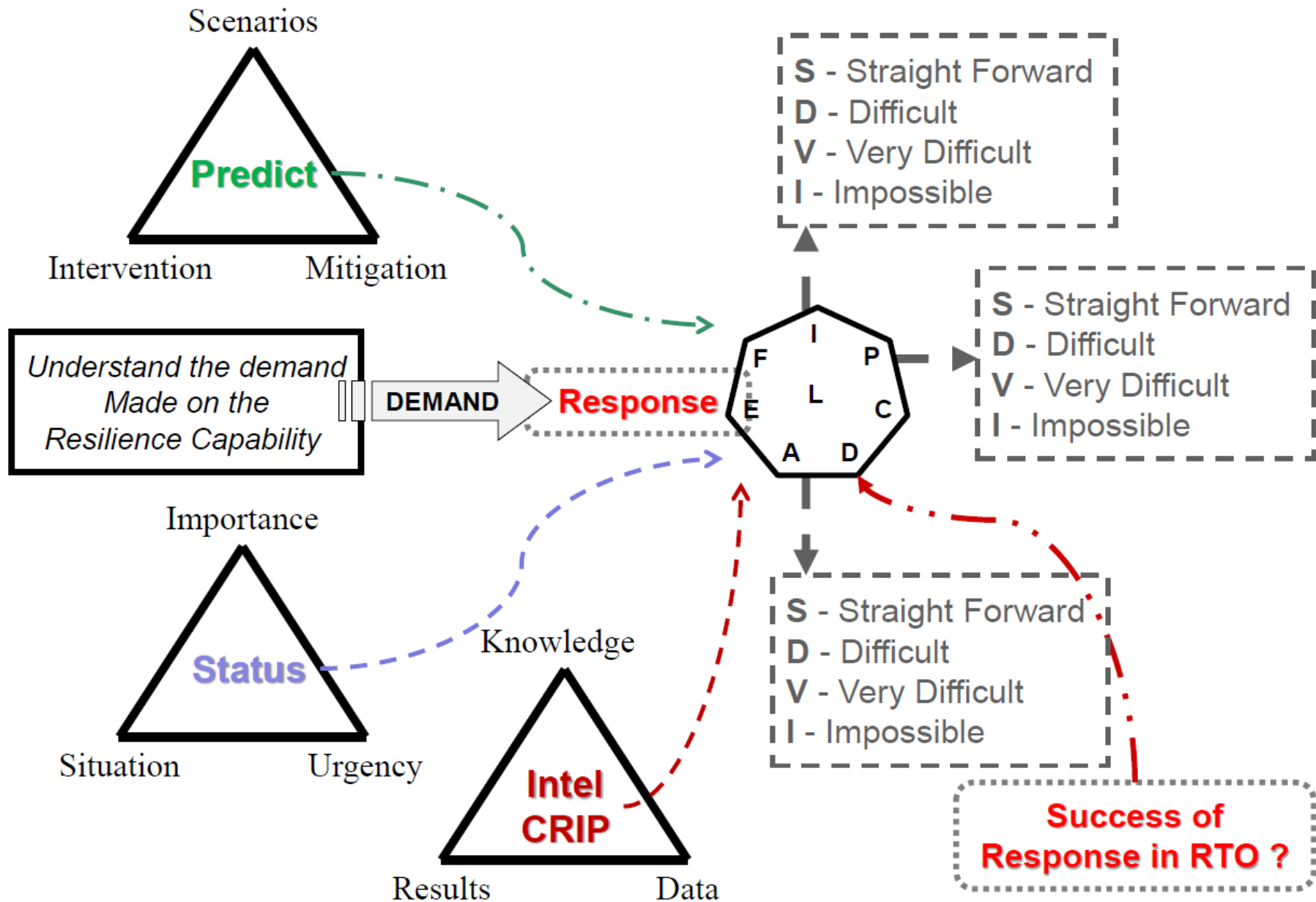


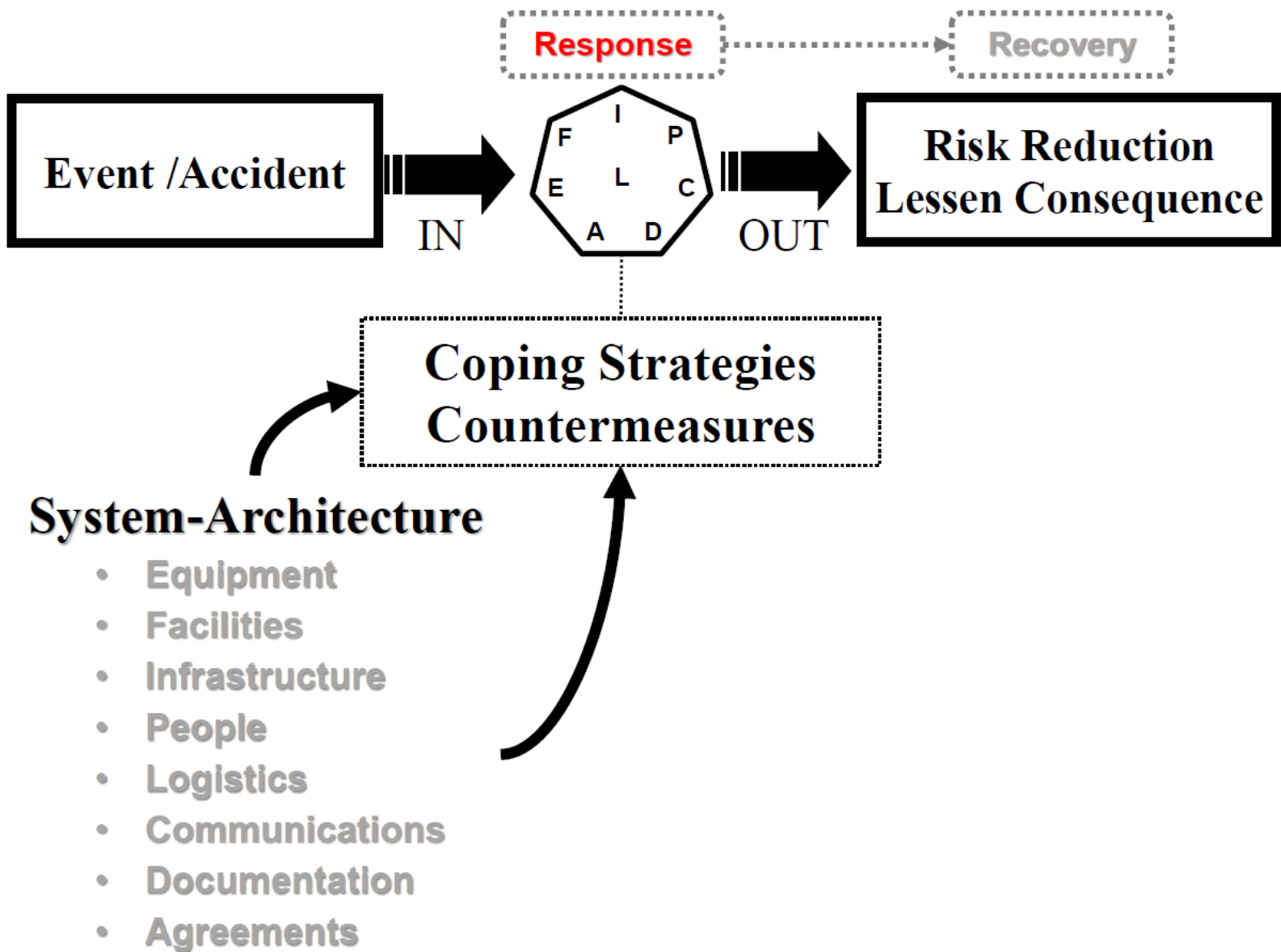
The Holistic Integrity Test (HIT¹) for Designers.









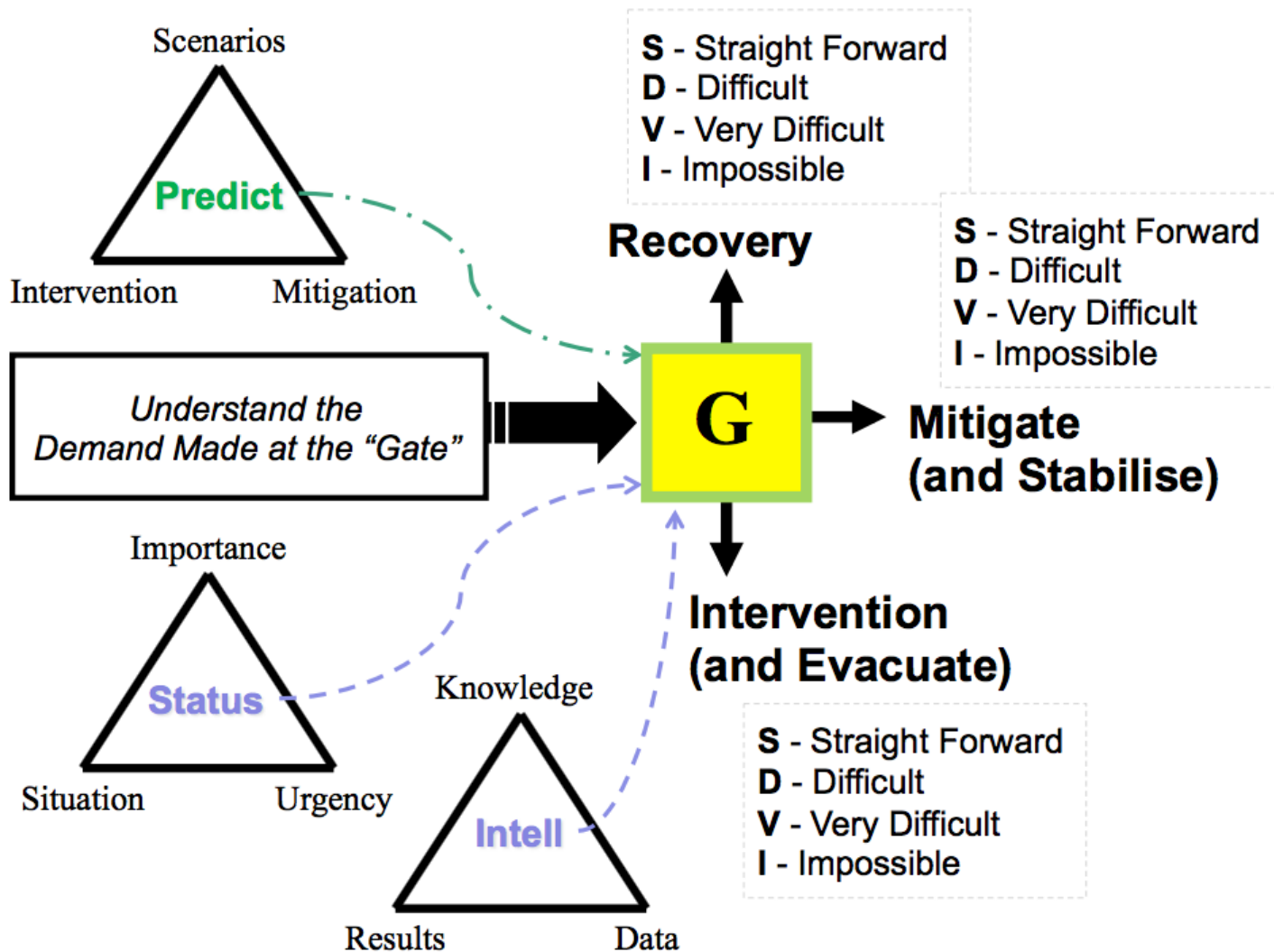


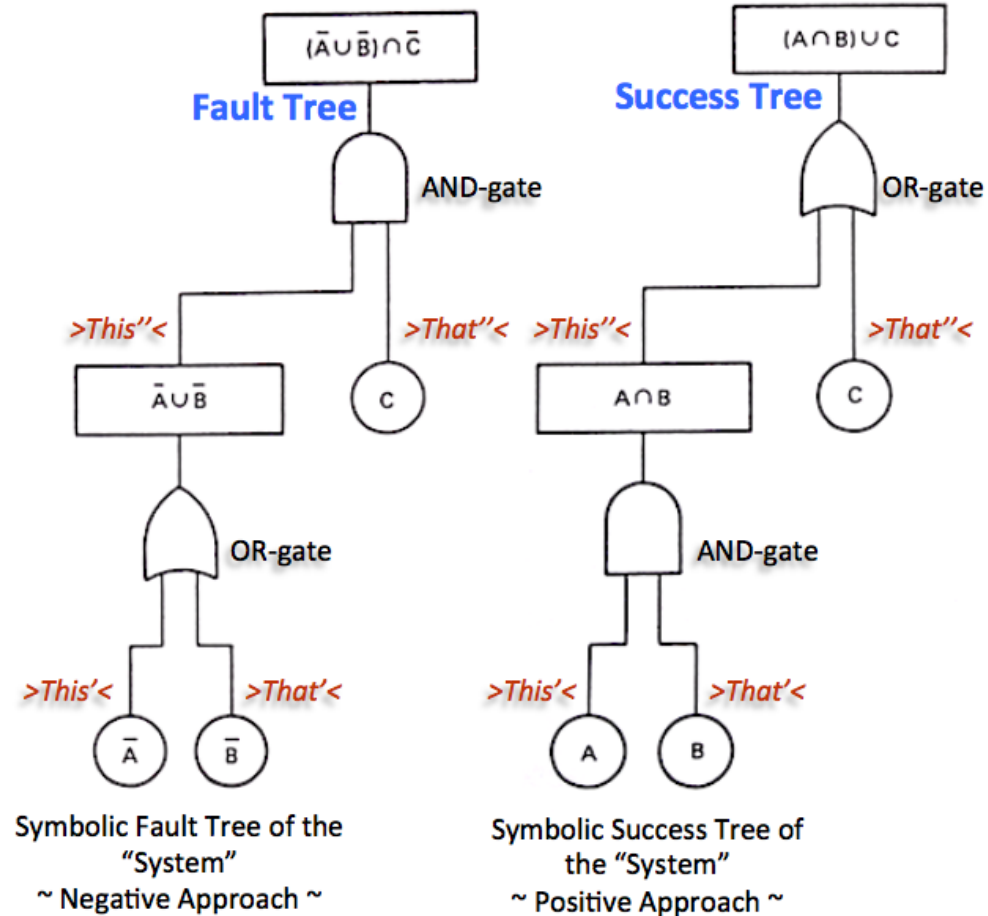
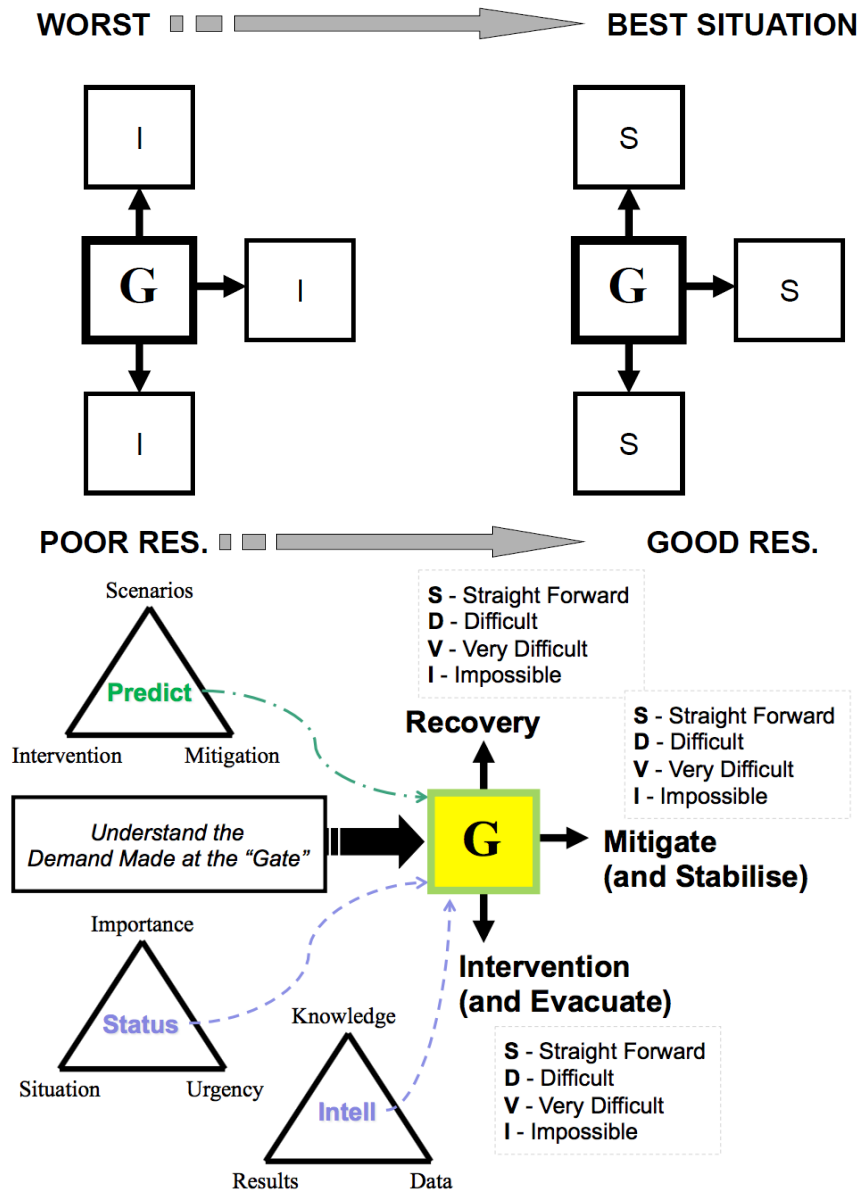


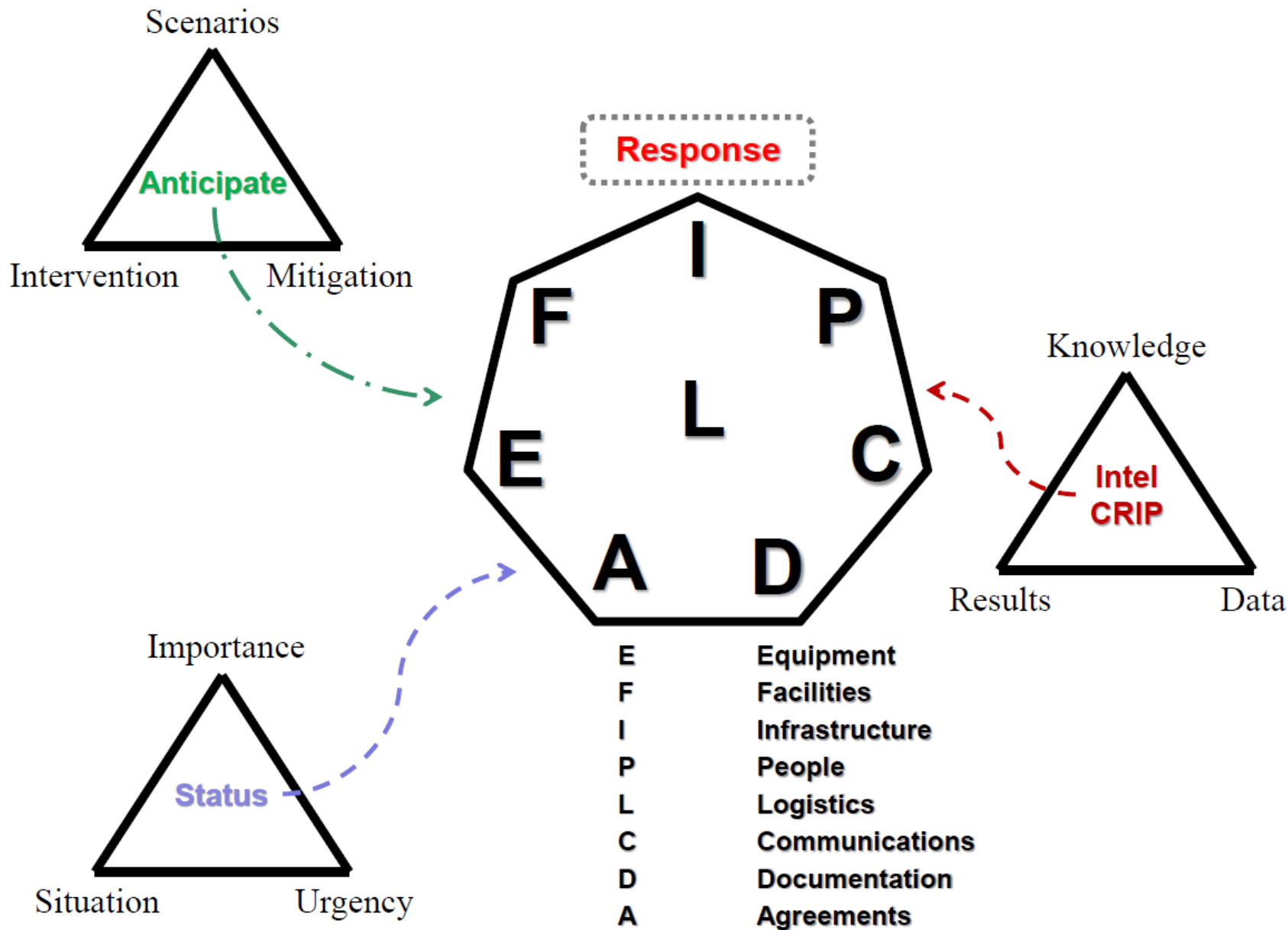
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The Holistic Integrity Test (HIT¹) for Designers.

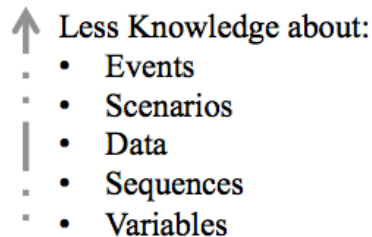








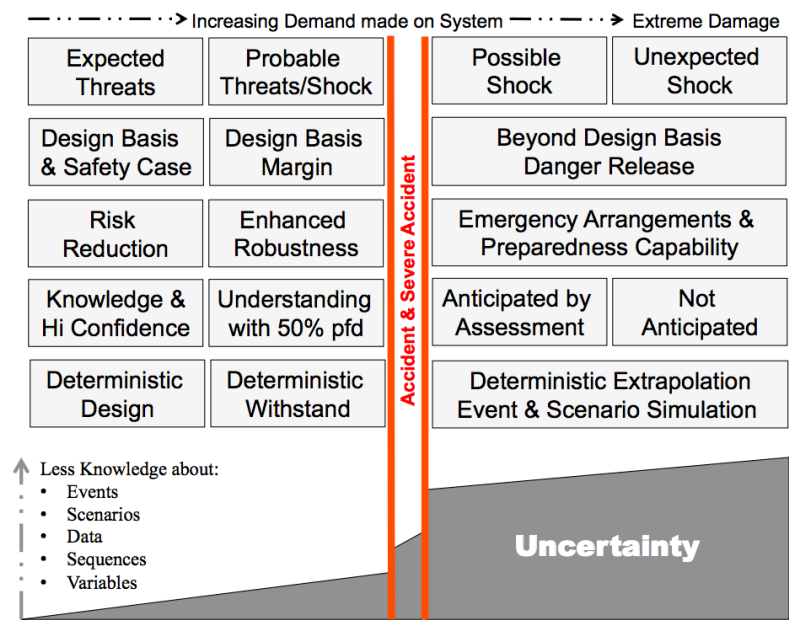
— · — · — · ➤ Increasing Demand made on System — · — · ➤ Extreme Damage





— · — · — · ➤ Increasing Demand made on System — · — · ➤ Extreme Damage





More Extreme the Hazardous Event

Extreme'ness, or X_{ness}

Advocated by Casti 2012

$$X_{ness} \sim dE/E (1 - (U/[U+I]))$$
 Casti 2012

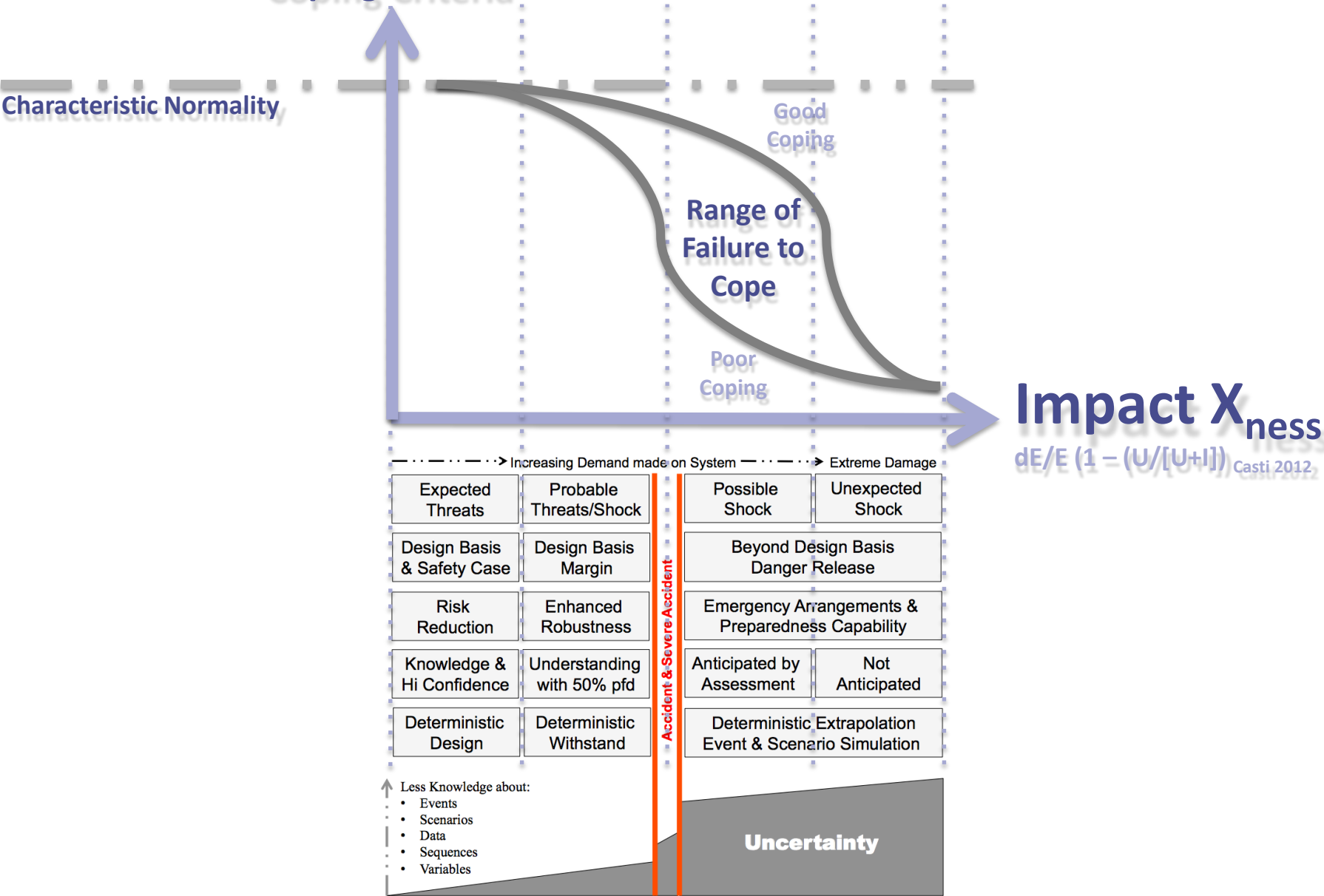
dE
Extreme Event Impact Loss.
Impact loss consequences caused by the extreme event.

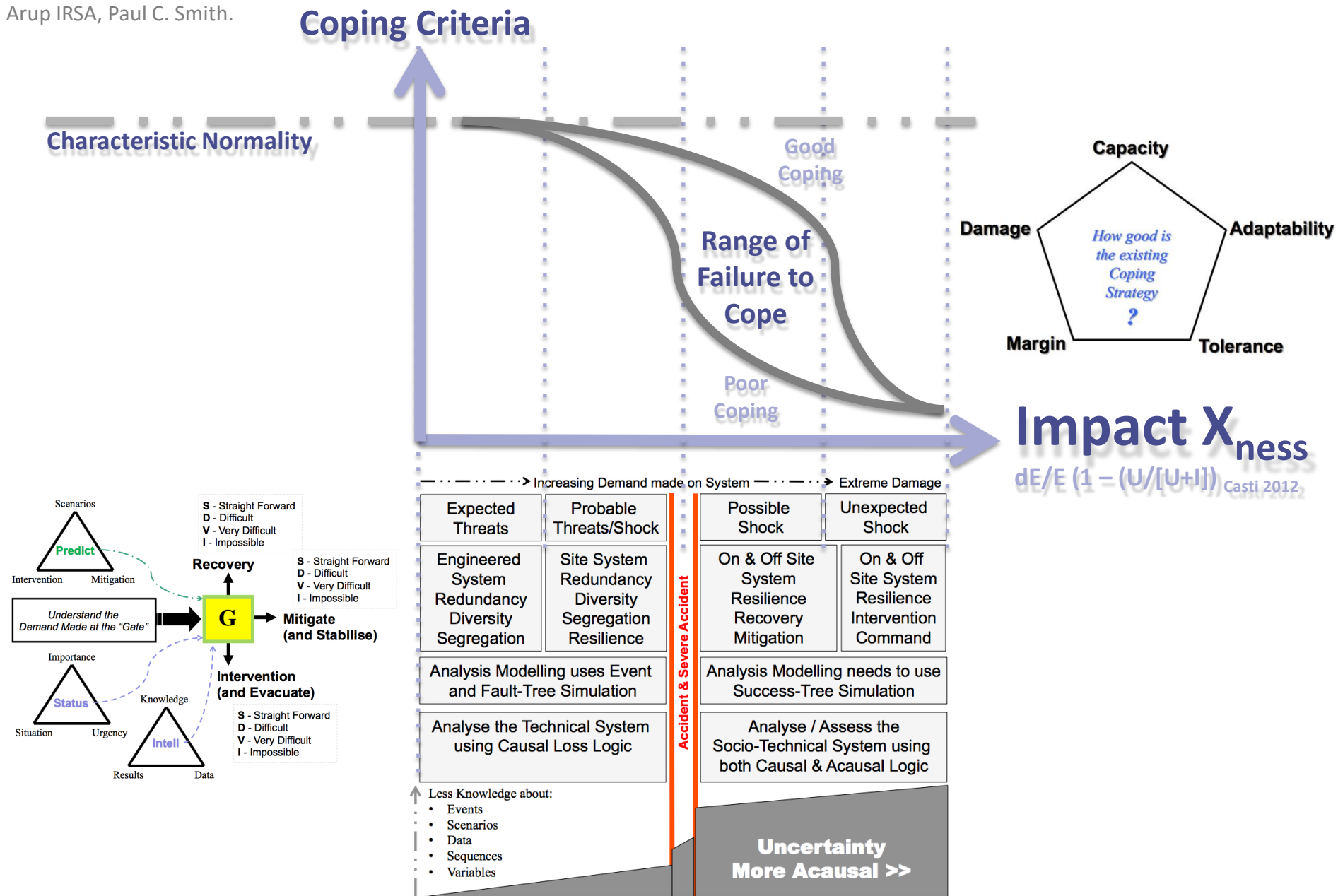
E
Normal Characteristic Loss.
Regular normality of losses characteristic for the region's particular demography and societal conditions.

U
Extreme Event Period.
Period of the extreme event whether Hurricane, Tornado, Earthquake, Drought etc.,

I
Resulting Impact Period.
Impact period resulting from the extreme event extending in time until a new sustained normality can be achieved.

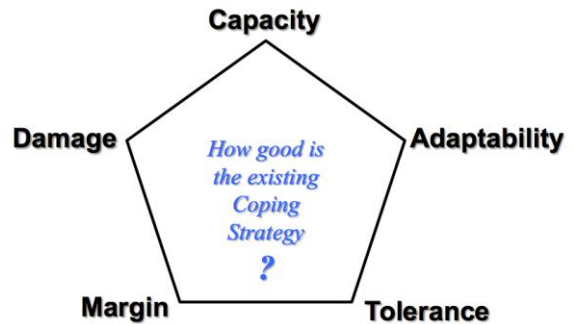
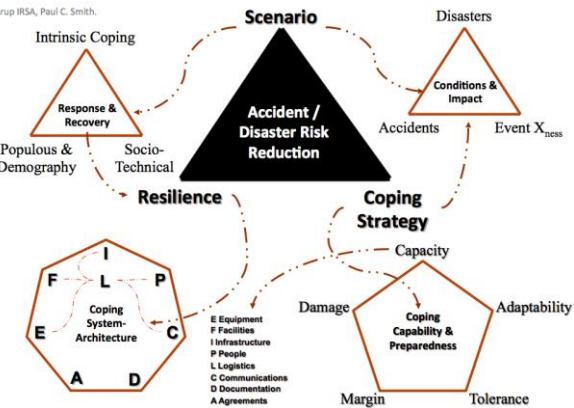
Coping Criteria





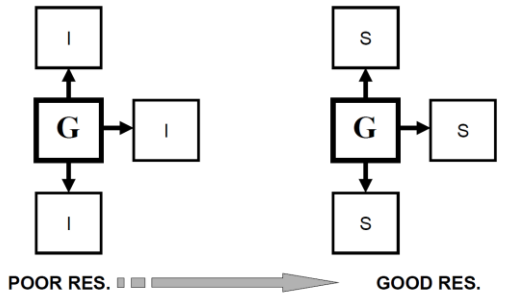
Coping Criteria

Characteristic Normality

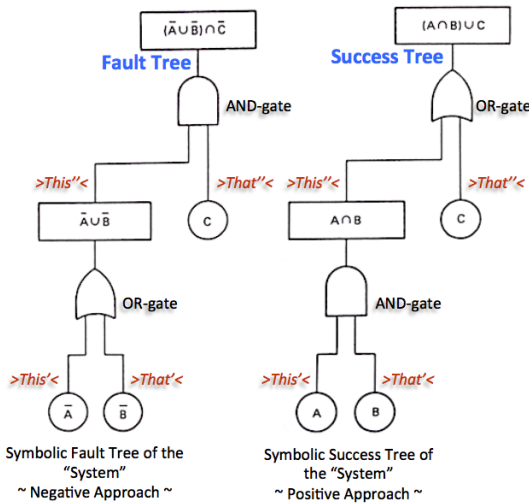


Increasing Demand made on System		Extreme Damage	
Expected Threats	Probable Threats/Shock	Possible Shock	Unexpected Shock
Engineered System Redundancy Diversity Segregation	Site System Redundancy Diversity Segregation Resilience	On & Off Site System Resilience Recovery Mitigation	On & Off Site System Resilience Intervention Command
Analysis Modelling uses Event and Fault-Tree Simulation		Analysis Modelling needs to use Success-Tree Simulation	
Analyse the Technical System using Causal Loss Logic		Analyse / Assess the Socio-Technical System using both Causal & Acausal Logic	
Less Knowledge about: <ul style="list-style-type: none">EventsScenariosDataSequencesVariables		Uncertainty More Acausal >>	

WORST —————> BEST SITUATION



Impact X_{ness}
 $dE/E (1 - (U/[U+I]))$ Casti 2012



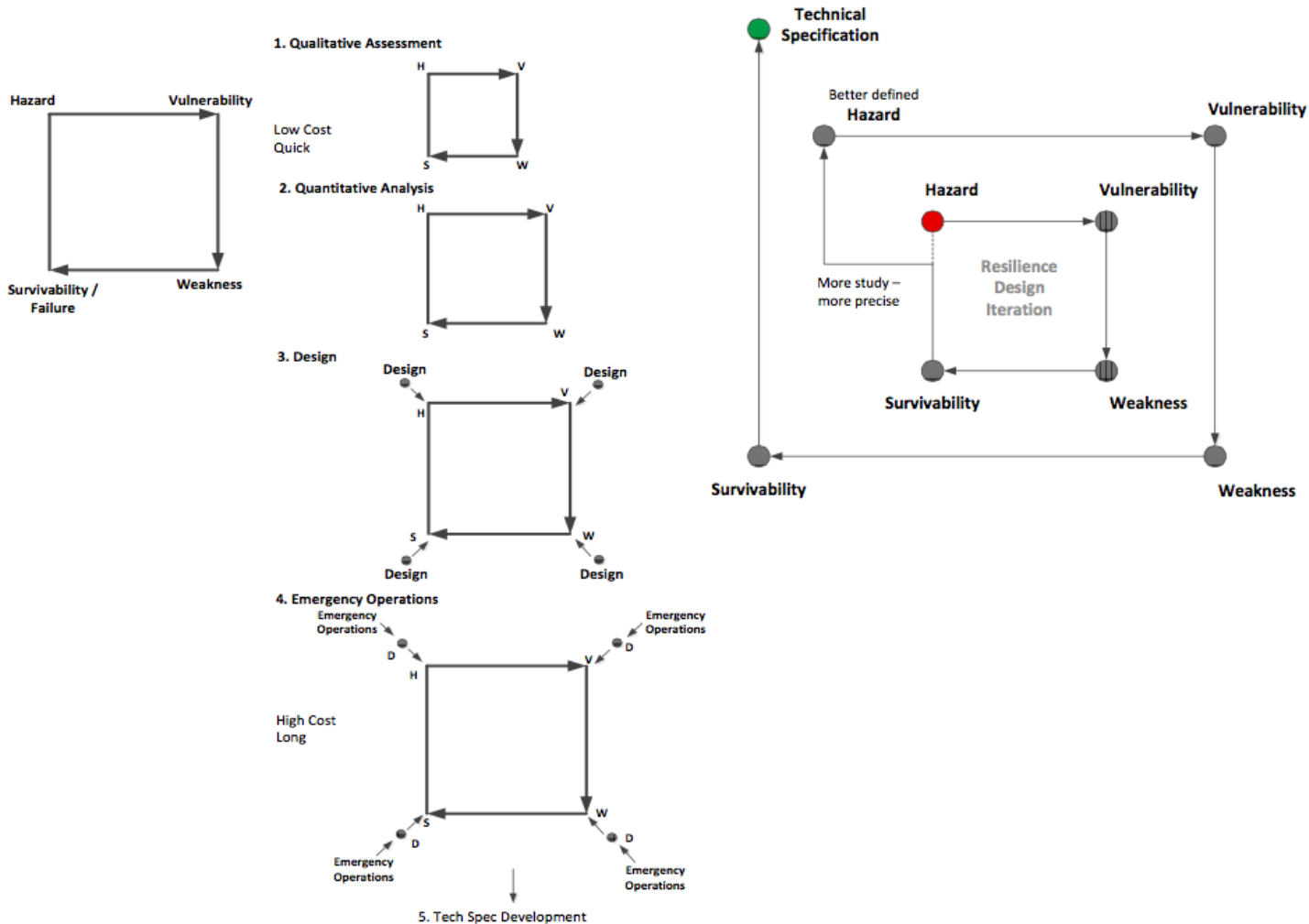


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The Holistic Integrity Test (HIT¹) for Designers.

HVWS Assessment- Analysis Model

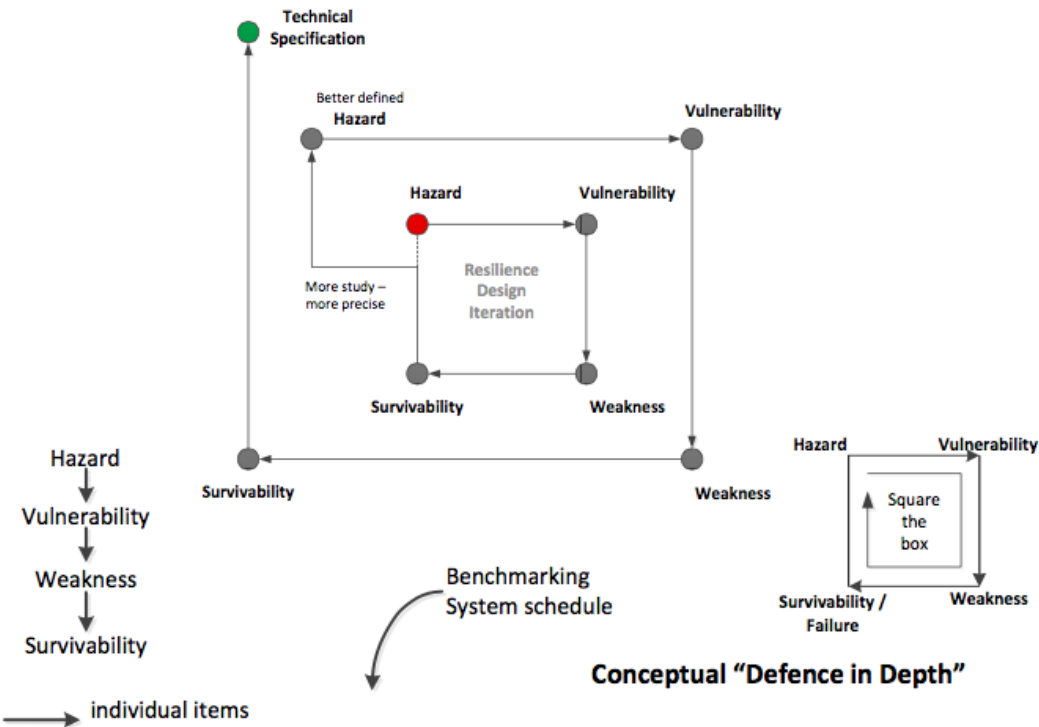




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The Holistic Integrity Test (HIT¹) for Designers.



HAZARD	VULNERABILITY	WEAKNESS	SURVIVABILITY
<ul style="list-style-type: none">• Forewarn• Off-site barriers• Temporary Restrictions• Seismic Triggers	<ul style="list-style-type: none">• Avoidance• Barrier• Re-position• Safer mode	<ul style="list-style-type: none">• Insufficient strength• Obsolescence• Badly designed• Better design• Better engineering• Withstand• Tolerance• Active / Passive	<ul style="list-style-type: none">• Damaged but useable• No functional loss• What has failed?• What has survived?



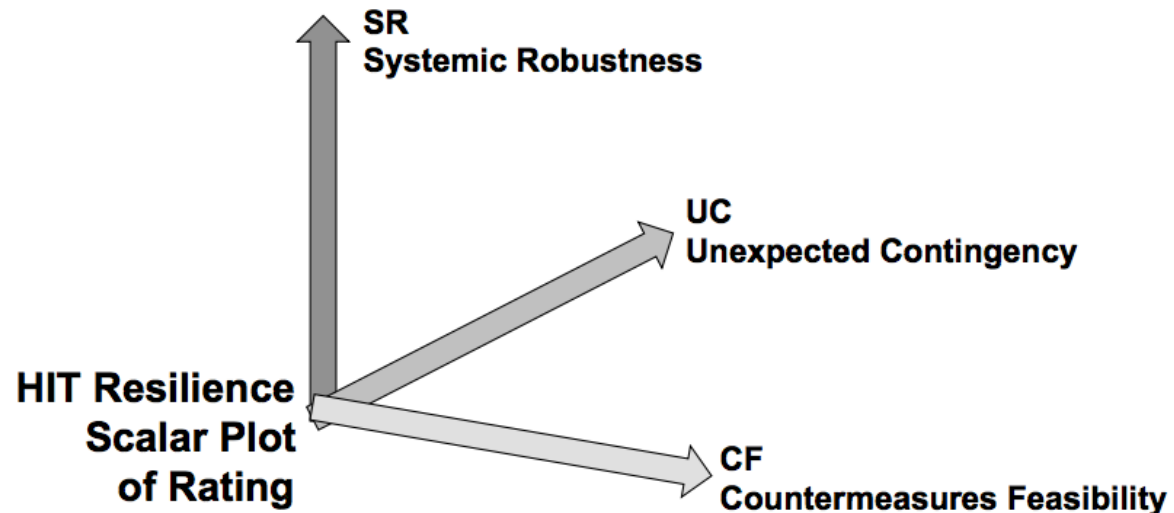
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The Holistic Integrity Test (HIT¹) for Designers.

The Arup Holistic Integrity Test (HIT) process:

Phase I	SYSTEMIC analysis.
Phase II	HAZARD scenarios.
Phase III	BEHAVIOUR knowledge.
Phase IV	COUNTERMEASURES feasibility.
Phase V	UNCERTAINTY determination.
Phase VI	HIT rating {for Resilience}.

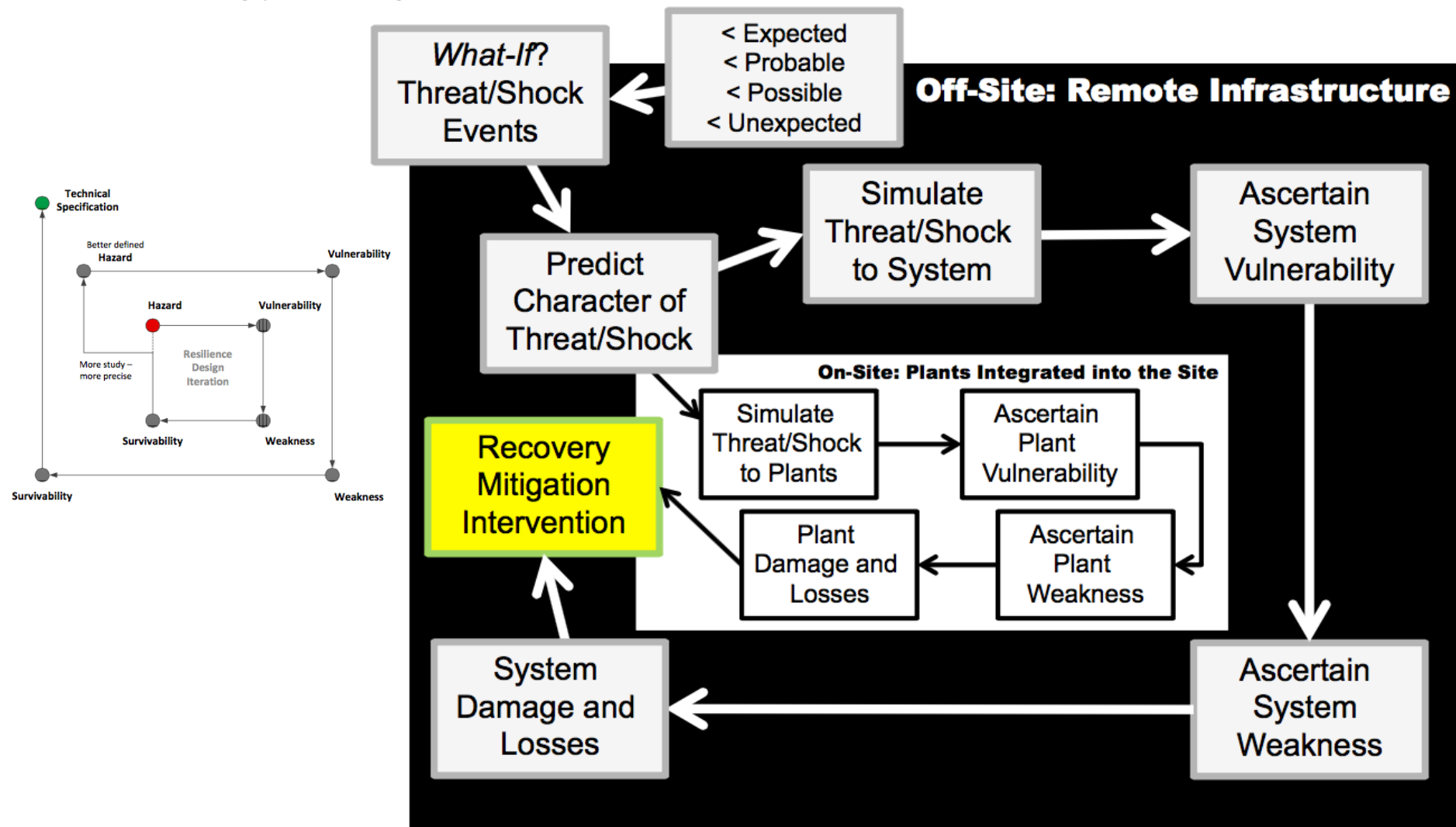


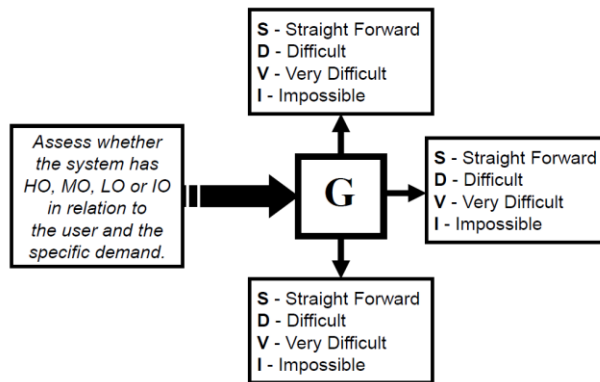


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The Holistic Integrity Test (HIT¹) for Designers.

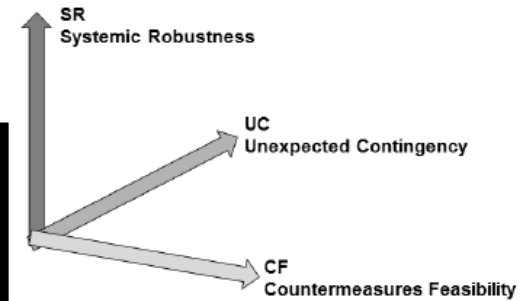
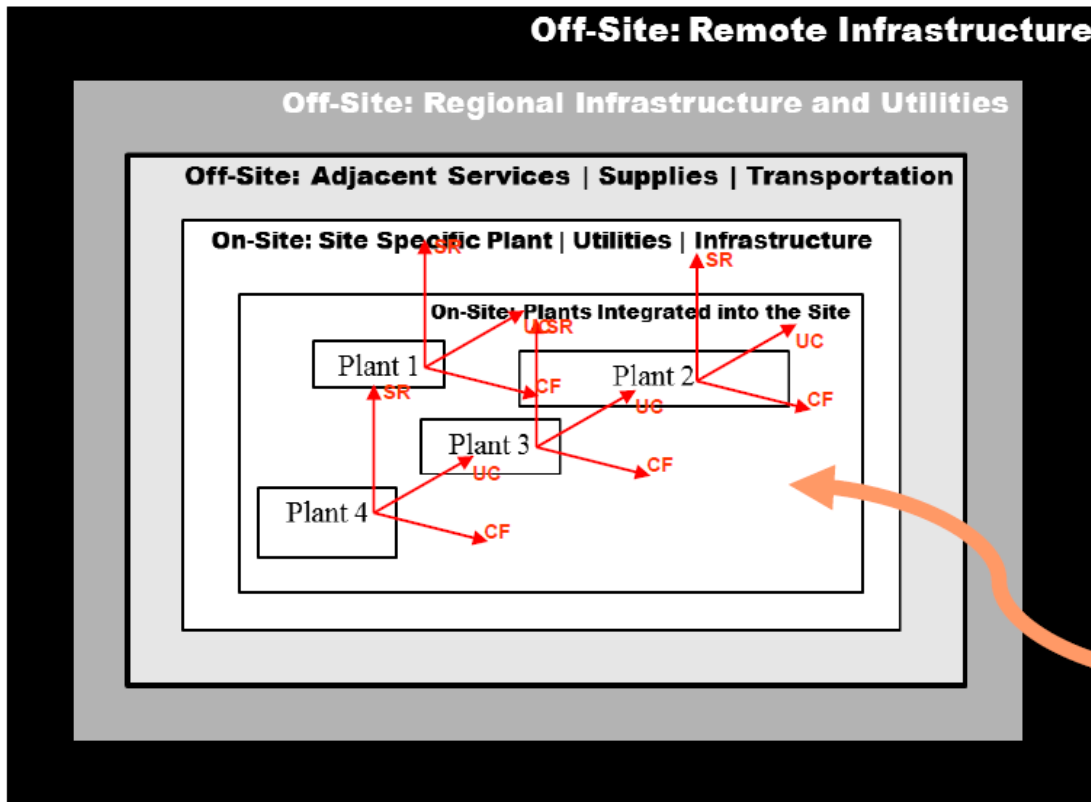




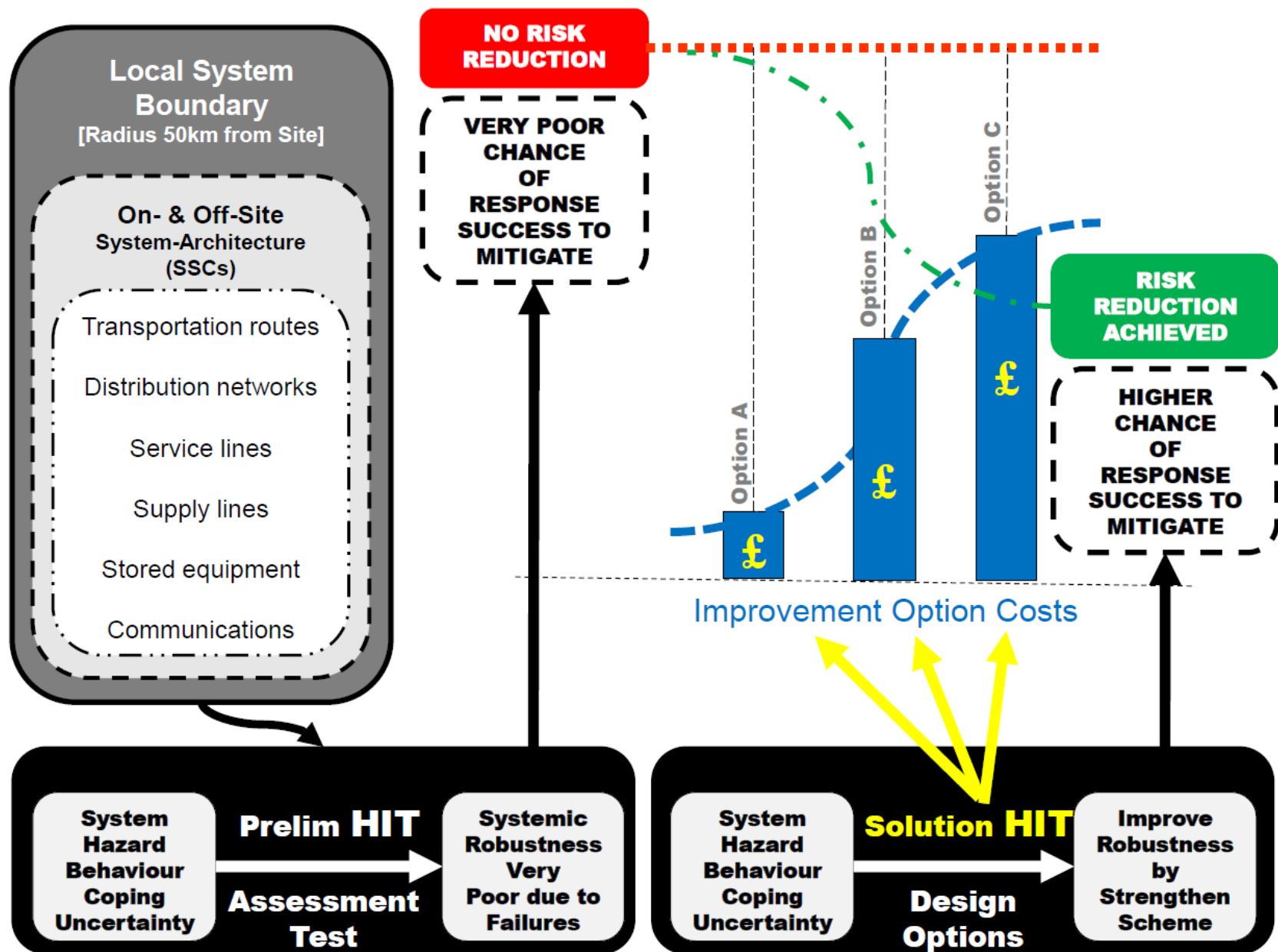
The Arup Holistic Integrity Test (HIT) process:

- | | |
|-----------|------------------------------|
| Phase I | SYSTEMIC analysis. |
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| Phase III | BEHAVIOUR knowledge. |
| Phase IV | COUNTERMEASURES feasibility. |
| Phase V | UNCERTAINTY determination. |
| Phase VI | HIT rating {for Resilience}. |

Holistic Perspective of the Socio-Technical System



- Facilities
- Infrastructure
- People
- Logistics
- Communications
- Documentation
- Agreements



Anticipation Planning

Severe Shock Event & Accident Management Arrangements

| SAAs | SAMS | Coping Strategies | Countermeasures |
Resilience Response > Recovery Capability

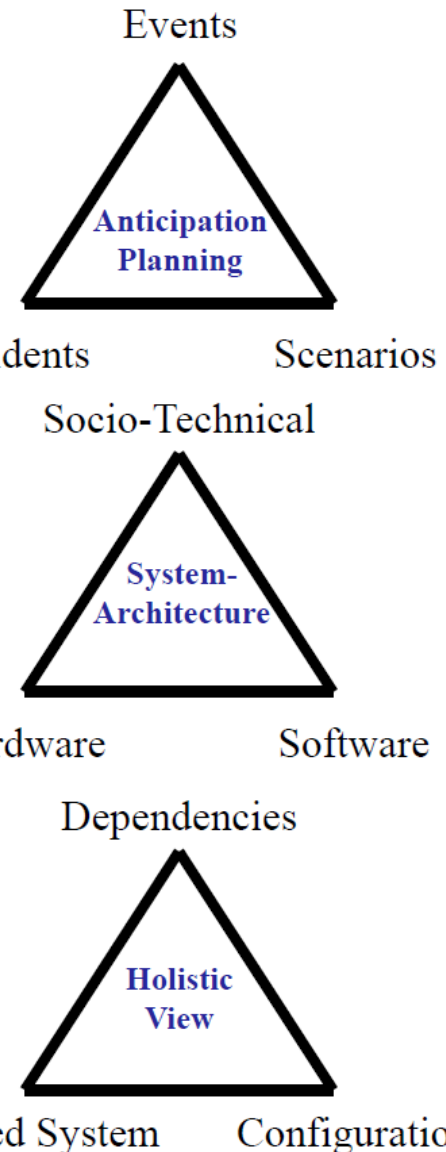
**Scaling
Resilience
Capability**

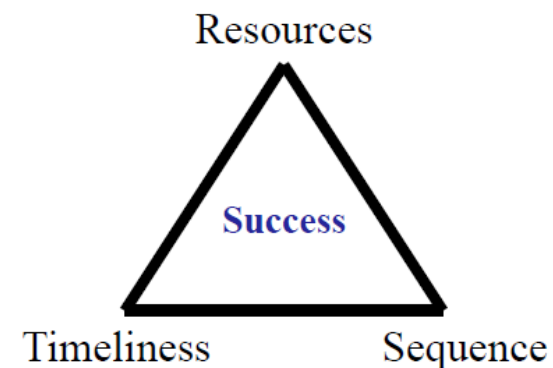
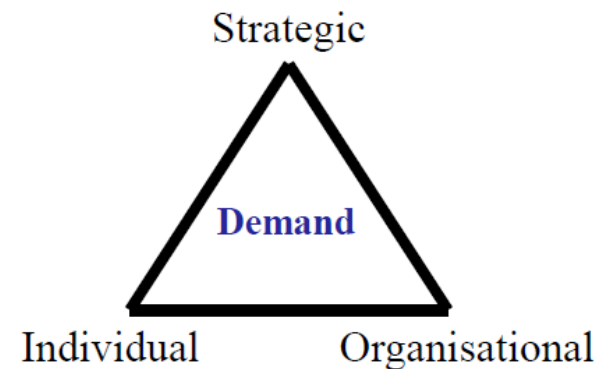
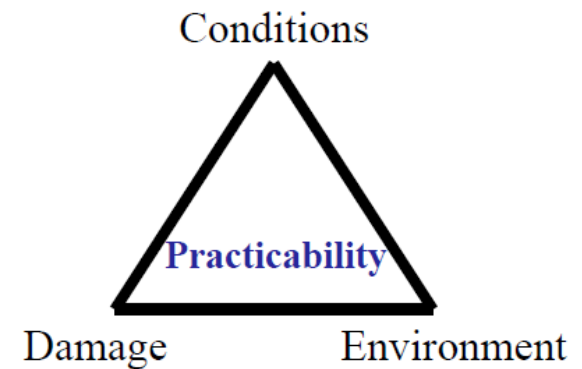
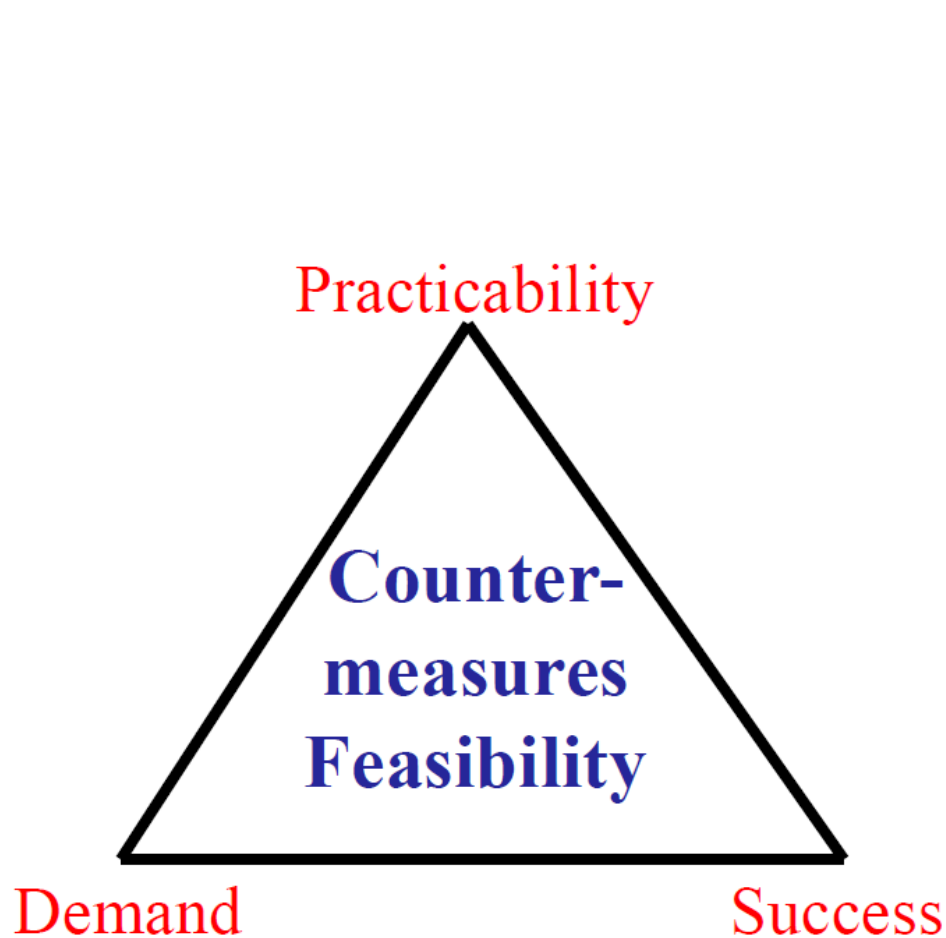
System-Architecture

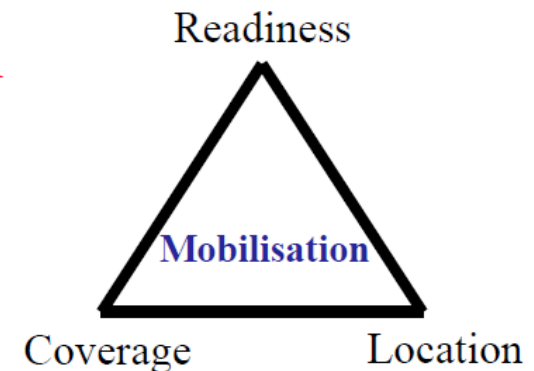
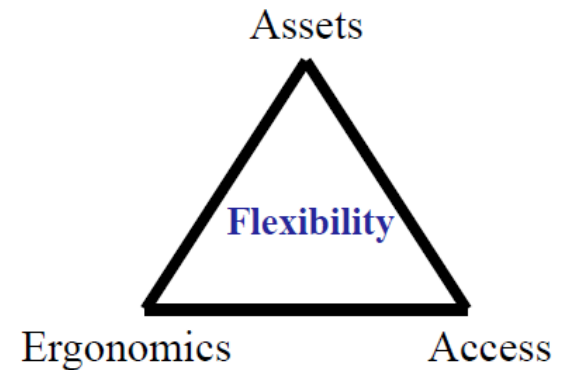
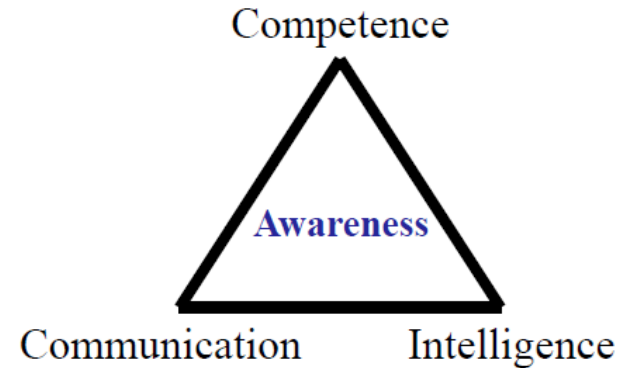
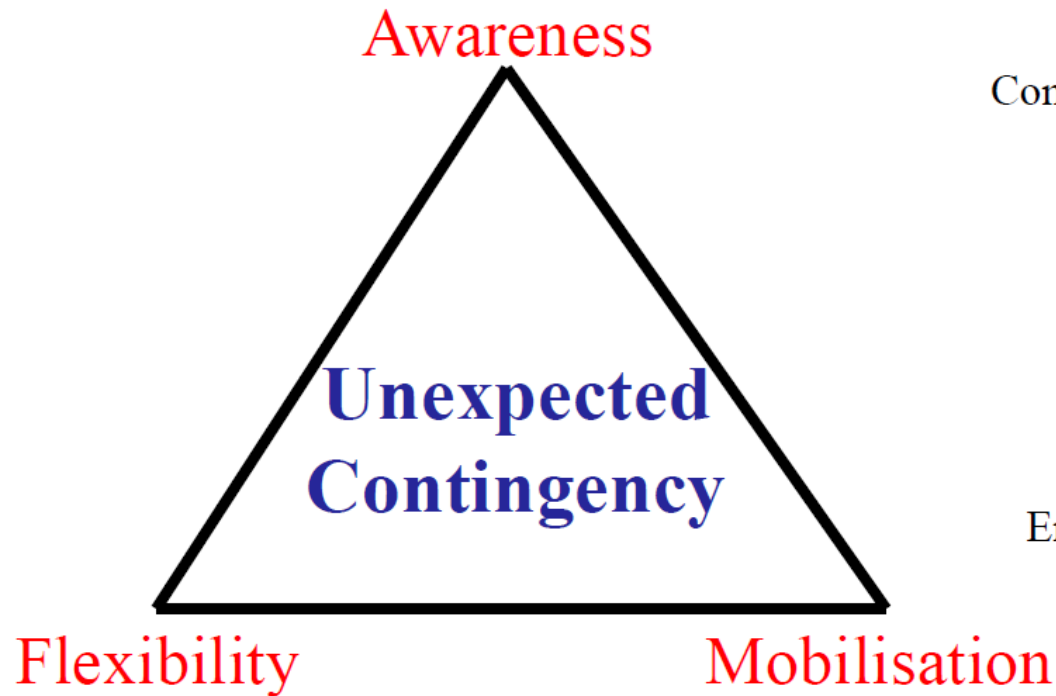
Socio-Technical across EFIPLCDA & Within
the Dependent System Boundary

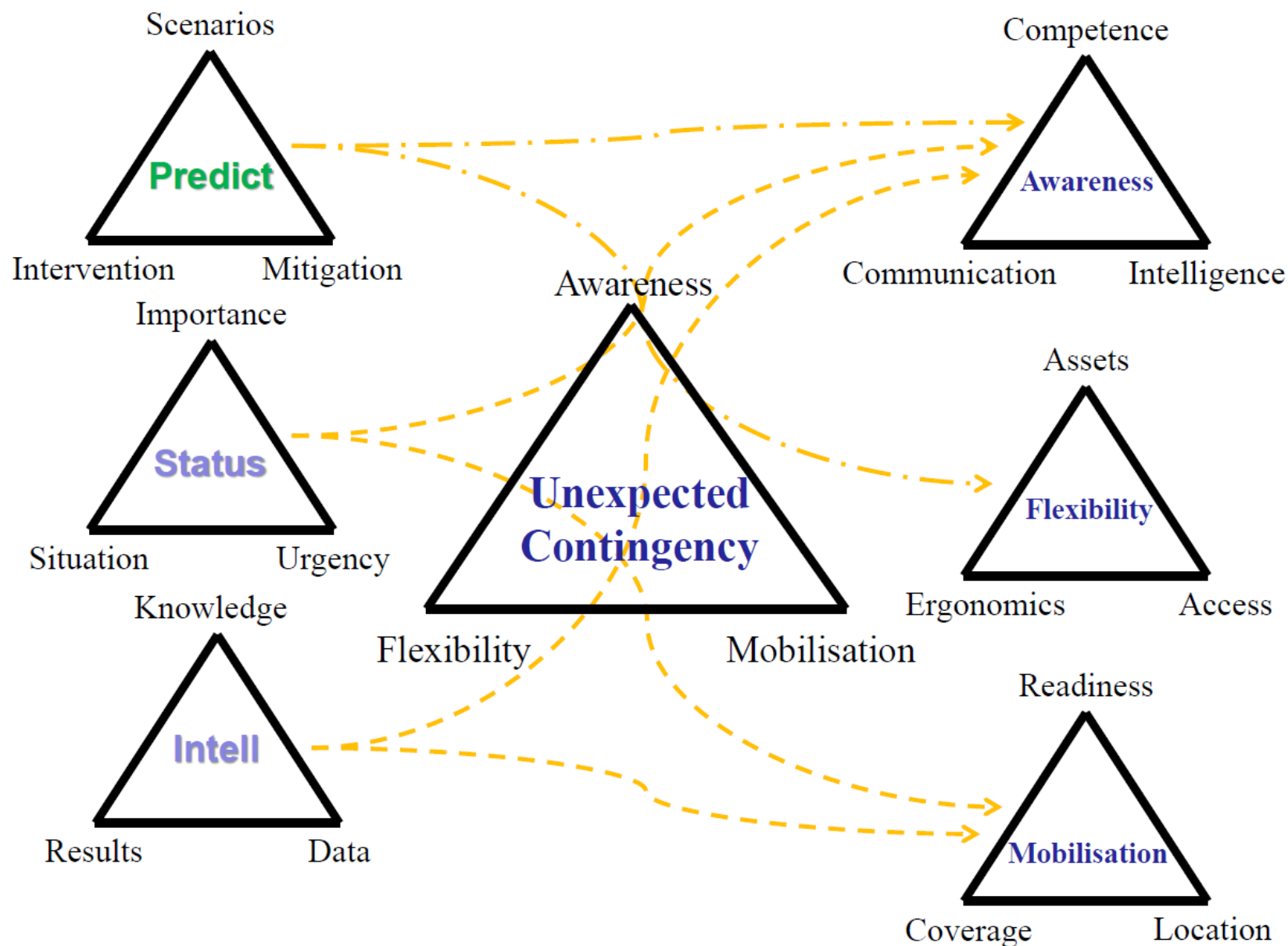
Holistic View

Dependent System Boundary









Strength

Resistance

Tolerance

Withstand

Conditions

Practicability

Damage

Environment

Competence

Awareness

Communication

Intelligence

Linearity

Stability

Sustainability

Longevity

Strategic

Demand

Individual

Organisational

Assets

Flexibility

Ergonomics

Access

Redundancy

Reliability

Diversity

Segregation

Resources

Success

Timeliness

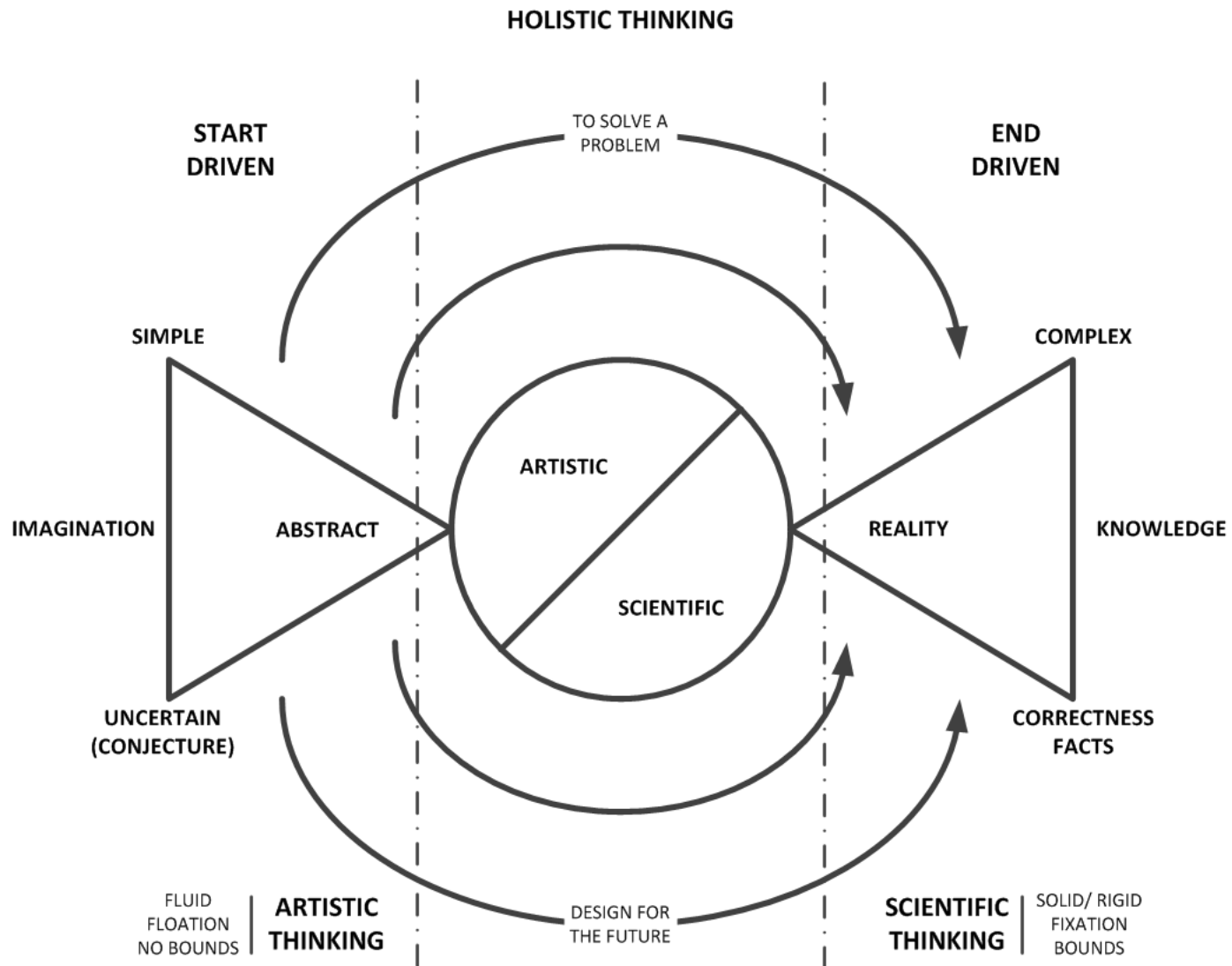
Sequence

Readiness

Mobilisation

Coverage

Location





End

A white L-shaped frame consisting of a horizontal bar at the top and a vertical bar on the left, forming a corner that encloses the central text.

Thank You